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UNKNOWN SPEAKER: Good morning, good afternoon, and good evening to you all, welcome to this LACRALO governance working group call on Tuesday 12th June 2018 at 21 UTC. On the call today we have on the Spanish channel Vanda Scartizini, Maritza Aguero, Ricardo Holmquist, Alberto Soto, Antonio Medina Gomez, Sergio Salinas Porto, and David Plumb. We have no one on the English channel yet, and we have no apologies so far. As for staff, we've got Silvia Vivanco and myself managing this call, and our interpreters today are Marina and David. So, before we start I would like to remind you all that you say your name before you take the floor, for transcription purposes, and also for our interpreters to identify you in the right channel. Now I am going to give the floor to Sergio, please go ahead.

SERGIO SALINAS PORTO: Good afternoon, good morning, and good evening to you all. This is the LACRALO governance working group call as Claudia has just said. Today we're going to have an agenda that is associated to the work we have been discussing last time and there is also a document here by Jacqueline, on LACRALO participation and conflicts of interest which may arise as a result of some involvement with a parallel structure. Now going to give the floor to David Plumb, so that he can start the meeting and be the meeting host. Welcome David, please go ahead.

DAVID PLUMB: Thank you Sergio. My idea for this meeting is to focus on this issue of conflict of interest, and we're going to start, we actually started talking

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about this last week and the Caribbean at-large [inaudible] committed to provide a proposal that would collect all the concerns. Just a few moments ago, she did send us, this is only in English. So our idea today is to discuss this and while they're not here, that we're going to make the most of these. Then we're going to resume any other issues you may have on the document, we will be committed once we have a version in both languages, in English and Spanish, we're going to give another week for review and comment and then we're going to provide a quick update based on those comments including people from different areas, not only Sergio, Vanda, and myself, we're the ones who have been most involved with this. So, this is still on and Silvia is telling me that tomorrow we will have an official version in English. Having said this, before starting there were a few hands up that they are related to something that is not on the agenda, so I would like to give the floor to those who have their hand up before we start with our issue of conflict of interest. I see Vanda has her hand still up, so Vanda, if you would like to say something before starting, please go ahead.

VANDA SCARTEZINI:

Good evening to you all, I just wanted to say that I'm not sure if you have received the email from Jacqueline, so if possible I would like to see on the screen what Jacqueline and Carlton have written, because this is what we have to discuss.

DAVID PLUMB:

Thank you Vanda. I think the page is being uploaded right now. I would also like to apologize that I have not circulated a summary of our

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meeting last time. By the end of this meeting I will send them both together. These are two summaries from last week and today. Alright, it's a bit complicated to do this without having the author online. The authors are Jacqueline and Carlton. So we're going to try and see if we can understand what is going on, to see if it is possible and if we are reaching an agreement on this and we can make a quick review with this suggestion. To provide some background, this is a text that is including in the new operating principles trust, and that draft is on the Wiki now, it is the same that circulated just a few minutes before the meeting last week, and that draft includes some lines on this conflict of interest. Jacqueline is replying to those lines included on the draft by using a Google Translate translation to be able to react. The first item she lists there, item 1B, is something we discussed last week. Is to qualify what is not compatible which is family relationships that is if there is, for example, a labor relationship with ICANN, this needs to be called a close family relationship, and this is what we discussed last week, there was no issue with that, we had no problem with it. So before going to the next item, I am going to say this. This is where we are talking about what is incompatible, that is, it is incompatible to have a family relationship, a close family relationship with an ICANN employee. Do you have any questions about this issue that Jacqueline is emphasizing with this word close? Do you have any questions? I see Alberto Soto, Alberto you have the floor.

ALBERTO SOTO:

The question is whether we refer to any ICANN employees, there is some ICANN [inaudible] employees, I don't really know if there may be an issue with an administrative employee, that is if a family members of

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an administrative employee there, we may not consider this a problem. We're going to need to define which kind of an ICANN employee we are referring to because this can happen.

DAVID PLUMB: Thank you Alberto. Perhaps Alberto, you can suggest something so we can qualify this better. So that we can specify what we are referring to, that is a close family member with some kind of position within ICANN. I don't really know how to define this properly.

ALBERTO SOTO: I think we're going to have the same problem with government, with government agents. I think we need to say some kind of ICANN employee with some association to decisions. The same will apply to employee government with decision making capacities. I am thinking about this just very quickly. People who have a decision making capacity in policy making.

DAVID PLUMB: Thank you. I see Ricardo Holmquist has raised his hand, and then Sergio. But, Ricardo first.

RICARDO HOLMQUIST: This is Ricardo speaking, good evening. As for close family members, I agree with family... with Jacqueline. We should not just say family members, as... or family relationship as something that's open. But there is always a conflict of interest, if it is a family member of someone

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who works at ICANN, no matter whether that person makes decisions or not. If it is a person that is not making a decision then at the end of the day it would make no sense, at the end of the day we need to refer to any person working at ICANN. Now in the case of the government, this was reflected in the last document I saw. They very clearly specified which are the government agencies that cannot participate, if we refer to a minister, or vice minister, or director, well there are some significant levels there, precisely to remove anything that is related to universities that are, most of them, state universities in our case. Thank you.

DAVID PLUMB:

Thank you Ricardo. Alberto is saying that he agrees with Ricardo. So we're going to say ICANN there, but we're going to add what Jacqueline is saying, which is a close family member, or a close relationship. It seems that Sergio wants to say the same, so he has put his hand down. So let's go on to what Jacqueline is saying as well, she says in the next item, when we are saying that there is incompatibility, when there is a registry/registrar business, and she refers to a few issues that I am a bit confused because of the acronyms, but basically she says this is complicated. Perhaps, someone who understands acronyms better can interpret what Jacqueline is saying, to see if we can pay attention to her concern and keep a language that makes sense to you all. Can anybody help us with that? What I mean is item 1D, when she says why is it difficult. Sergio Salinas, you have the floor. Please go ahead.

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SERGIO SALINAS PORTO: Thank you David. I think I understand Jacqueline, and I think I understand what our friends are saying. Our friends from the Caribbean island, and I also understand their concern for the low participation in those islands and that is why very probably someone will have too many hats in the same head. But truth is, that in life we need to choose and so one has to choose that we will represent a user or the state, or a registrar or a registry, and the place for your participation will be the one that you choose. So, we would like to welcome all this, if they want to [inaudible] and come to LACRALO, or if it is the other way round. If a person from LACRALO starts taking positions within the state, or within companies that will commercialize or administer names or numbers. So, we would like to welcome to those of you who would like to have leadership positions there, but you cannot be in both places at the same time. This, of course, will not invalidate the organization. It invalidates the person that is holding the position. Theoretically it now applies to organizations, if that there is someone who exercises leadership, they can also exercise this over a company that commercializes domain names. It's OK, I mean, if there is another person that is working in LACRALO this would not invalidate the ALS. The only way to invalidate an ALS in my view is whether it is an ISP or a domain seller, and I'm not referring to the person, I am referring to a business chamber, a business organization that is also a LACRALO members. In that case we would be facing a problem. The other problem is a person within an ALS that is not a business organization, is a member of the sector that then it would not be the last place for an internet user.

DAVID PLUMB: I see Alberto Soto, and then Maritza. Alberto first.

ALBERTO SOTO: What Sergio said is correct. For those who need acronyms registry and registrar, are those who are... who purchase domains. One of them purchases domains from ICANN and then they resell it, now the ISP are the internet service providers, now let me give you a specific example. I was the CTO in a company that was a member of the Argentine chambers that brought together ISP's and I went away from my ALS when I was a member of my board of directors of that chamber, and my ALS just went on their way with their representative. When this was over, I came back and I became a representative of my ALS. What Sergio said, I think we need to discuss another chapter here, we're talking about people that we need to know which organizations may or may not be an ALS. So, this is something I think we need to consider again.

DAVID PLUMB: Maritza, you have the floor.

MARITZA AGUERO: I hope you can hear me. I have a question, I know we're talking about item 6 and then we went to D, and when we were discussing items C, and we referred to the financial agreement that is not in Jacqueline's email, well I still have a comment to make. I think this was written on the chat room, but there were so many interruptions and we couldn't deal with it. What do you mean when you say a financial agreement? Why do I say this? There are some cases where we request for different opinions and in my case, in my daily work, I just realized that ICANN has agreements. So, let's say I start working for that law firm, and they have

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agreements with ICANN, so maybe I would need to know, or perhaps I could understand that because I work in a certain law firm who has a certain agreement with ICANN, they are not allowed to have those positions. This is a question I have once I have read this draft, thank you.

DAVID PLUMB:

Thank you Maritza, I see your hand up Vanda, perhaps you can help us before I give you the floor. Because when we're discussing this issue, this stems from the ICANN code of conduct, so perhaps Vanda can help you Maritza in understanding, because actually I cannot, so Vanda let me give you the floor to see if you can help her with this.

VANDA SCARTEZINI:

Yes. Well, these are code of conduct which are actually quite flexible, and they are all based on financial issues. If you have any relationship of a financial nature with ICANN, then there is indeed a conflict of interest. Where you are holding a non leadership position, it doesn't matter, but when you are a candidate then you should look at the conflict of interest document within the ICANN structure because we are comprised by that as well. There are many who think that RALO can develop their bylaws whatever way they want, but no, we are under the ALAC which is under the ICANN, under our position of a general nature that have to be complied with. One is conflict of interest, another aspect is position on ethics. Another one is positions related to behavior, to conduct. So these issues are also present in the area of conflicts of interest. However, I do believe that this is a flexible field, if you are not under the American law, where the entire conflict of



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interest border is disdained, you can declare your conflict, you can declare that you certainly have a conflict and the group to which this person or candidate belongs can say OK, we don't find this relevant at the present time. So this flexibility somehow increases the complexity in drafting with clear certainty what we're talking about. That is the problem. So, Jacqueline raises some issues, for instance, she's with the university of Trinidad and Tobago, as this university is the one that manages the ccTLD for Trinidad and Tobago, the dot TT. So, she's still holding a leadership position in this group. She was outside, but she's now confused whether it is a problem for the ALS, although that was already explained by a colleague. I believe that, for example, if you want to participate or take another position in ICANN, for instance, you are wearing a couple of hats as Sergio was saying. Well, in my view there is not so difficult. I think that those holding other positions, such as the chair of a ccTLD, which was the case of Carlton when we started, he was the chair, which at that time was designated as the secretary but operated, acted as the president, and he was also the chair of the ccTLD of his country. At that time, we had very few people, so I think we needed that. So, what he was saying is that there was no other way to work as there was nobody else, so I am concerned that, because of these restrictions we should be keeping the same positions. If you are a chair of a registry or a registrar, I think it's not a problem for the RALO. There is a specific point for them but Jacqueline says many other things, actually this ccTLD is very small.

DAVID PLUMB:

Vanda, sorry thank you. I think that now Jacqueline is with us, so we could summarize what we've been discussing up to now and see how

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we can improve the reaction. So, what are we talking about here? First, we are talking about an adjustment, what is in writing when talking about close family relations that have work relationship with ICANN. That's the first point. Then Maritza was talking about financial contracts and then we are after talking about the person, an individual within an ALS, wants to hold a leadership position in LACRALO, and these individuals should not have any financial contract with ICANN. We're not talking about law firms, so for this individual there will be a conflict of interest if he or she is in a financial contract with ICANN. Now, we will be about to discuss the registries and registrars where the situation is more complex, for instance, the case of the university of Trinidad and Tobago. What I am listening here, when Vanda was speaking we have to be more precise, whether these are individuals who are leading the initiative related to registrars or registries. At this point, it wouldn't be appropriate to hold a leadership position in LACRALO. They should move away from a role of leadership from a registry or registrar or a chamber, so this is what I'm hearing here. I would like to hear Jacqueline's opinion if she agrees with this, if it makes sense what we are talking about. If the person is holding a leadership position, it is not the time to hold a leadership position within LACRALO. Jacqueline, you have the floor.

JACQUELINE MORRIS:

Thanks. What I was talking about is for example, we have in Trinidad a multistakeholder advisory group that consists of people from academia, business, etc and that group is, it does internet governance things in a broad sense, but it also advises the ccTLD on its policies, for example, the policy for dot edu, tt dot edu, edu dot tt sorry. So we advise on that

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so that it can say that the policy has been approved by all the [inaudible] stakeholders, so it's a non paid position. The people who take that position are advisors, and we are given that position by virtue of our job, so when they ask the university where I work to suggest someone they looked around to find who in the university had any experience in internet governance, and the only person was me. So, the university said, OK, we'll send Jacqueline. Now, if I tell my boss that I am not going to do what he wants me to do, that's not a good thing. Similarly when you've been appointed, if you're working for a company, they can say, oh, we need somebody to go and sit on this committee in the chamber, in the business chamber. There is nothing you can really do about that except quit your job, but most of the time these positions... well all the time, these positions are not paid, they are part of your duty with your job, and if you volunteering like I do with TTCS or anybody with [inaudible], it's very very, it's unfair to say I can, because the job has put me there, I cannot act as my individual self, as a volunteer in LACRALO. Because one can certainly, there's no financial incentivization, and I can certainly say this is what I want to do, as opposed to my... in my personal thing. As opposed to when I go to the... to sit on the chamber or on the [inaudible], or whatever, I say what my boss wants me to say. It's not me personally making any decisions, it's what my company or my business, or my university says, they want me to say. I am a mouthpiece, I am not actually making those decisions. When I join as LACRALO, that's a different... in LACRALO I am joining as me and it's my opinions, and the opinions of the people in the ALS that I am representing, so that's a very different sort of thing. I think that's it. Thanks.

CARLTON SAMUELS: This is Carlton, I am on the call now. May I be heard?

DAVID PLUMB: Thank you Carlton, please go ahead, take the floor.

CARLTON SAMUELS: Thank you. We've been struggling for the last 10 years in understanding the difference between a representative of an at-large structure and how that works organizationally as opposed to an individual. The memorandum of understanding caveats, and it's governance, the relationship between the at-large structure and ICANN, for the purposes of contributing to names and numbers policy. It is the at-large structure that is recognized. The at-large structure governance to represent end user interest. The at-large structure then has a representative to LACRALO. That person is not speaking on their own there, they are speaking as a representative of the at-large structure and the standing that they have to speak is vested in the memorandum of understanding. You don't need a conflict of interest, anywhere there, it is not necessary, it is not... as a creature that is unknown in just general good governance. In the case that we would have admitted unaffiliated members, that is to say, single users. We would admit them without a memorandum of understanding, signed by ICANN. But the condition on which we are, are getting them into LACRALO is that they are representing end user interests. You cannot stop that person from representing themselves as an end user. I will give some like to the idea that if you are an end user and an unaffiliated member, that may have

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an interest that you are speaking for yourself, that is conflicting with the end user commitment, then you in good faith, may then declare a conflict and withdraw, that is the only way you can begin to think about conflict of interest from members. The problem we have is that the representative, and this is why this business of having this long conversation with [inaudible] in the first instance and with Tracy again, is because this confusion about what it is that we're talking about. The at-large structure, you have... I have no right to tell [inaudible] organization or [inaudible] or any of the ALSes anywhere, what they should do as their representative, we have no such right. The person they choose to represent them is their right of choice, and if LACRALO thinks that they have the right to reject that person, what they have the right to do is petition the ALAC to say that the certification of that ALS should be withdrawn. That is the only right they have, and that's how it is. Thank you.

DAVID PLUMB:

Thank you Carlton. This is actually a view that is a bit different from what we have been discussing, I see that Alberto has raised his hand. Alberto would you like to go on the line from what Carlton is saying?

ALBERTO SOTO:

Yes I actually want to continue with what Jacqueline has said. Jacqueline is right and Vanda has written it in just half a line, there is no issue to do what Jacqueline wants to do. You can still be an ALS member with no problem at all, you can say whatever you want. The thing is, you cannot be elected for a position when for work reasons you are being an

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advisor to, or you are being a policy maker, I fully agree with that. The thing is then, we can wear any hat, or three different hats, but if one of them can cause a conflict of interest then that hat needs to be withdrawn. Then, if the person is not running for any position, the person can still wear the same hat. Thank you.

DAVID PLUMB: Thank you Alberto. I see no hands up, and so I just want to say... I want to write now what I've been saying.

CARLTON SAMUELS: Can I respond?

DAVID PLUMB: Sergio, please go ahead.

SERGIO SALINAS PORTO: I would like to make two clarifications because I think there... I mean, I am going to refer to something that I said earlier. When we describe the conflict of interest, we did say two things. First, there is a conflict that an ALS can cause, which is when the ALS applies to be a member of LACRALO and then we said that an ALS, that applies for LACRALO cannot be an registrar or a registry, or as a company they could not apply for LACRALO, and they could not apply as a state government, as a state agency. Then, there is also the issue of when the conflict of interest starts, if you participate in LACRALO. At the beginning our organizations were very small, many times there were very few of us participating and

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that's why it could get complicated if there were two or more hats in the same head. What we're saying now is we need to choose, we need to choose which interest we represent. The issue is there is leadership positions on one hand and then lobbying on the other. What I do know is I cannot be on the two sides of the counter, I cannot be the purchaser and the seller, and in those cases we need to have very good limits. If we have a member in our organization that is a representative of a ccTLD, or a representative or a registrar or a registry or an IC, or a person that makes political decision within a government, not an advisor but actually a person that makes political decisions, like a minister or a deputy minister, or a state secretary that assumes responsibility when they make decisions, well in that case we enter into a conflict with that person, not with the ALS. Within my ALS there may be a person representing the interest of users, but the person that is having other interests like business interest, or government interest will not be able to assume that because they have chosen to be somewhere else. This does not invalidate the organization, it invalidates this specific person who is on both sides of the counter. That's all, thank you.

DAVID PLUMB: Thank you Sergio.

CARLTON SAMUELS: Can I have the floor please? Carlton.

DAVID PLUMB: Go ahead Carlton please.

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CARLTON SAMUELS:

Thank you. So I am very happy that Sergio brought up the issue of the organization and the person. The way you heal that conflict is that, if you think there is a member a representative from the ALS, because it's the ALS that has standing, that is conflicted, it is the ALS that has the duty to remove that person. Sergio is right in that when we establish ALSes, we have a criteria upon which they would be accredited, and so long as they are accredited and meet those criteria, you cannot then decide that the ALS... you want to go further into the ALSes organization to determine who their representative should be, or who should speak for them. That is not the way you do it, you cannot do it that way. If that is the case, I personally would have decertified a lot of persons, because I had the power to tell them who their representative should be. That's the first thing. The history of ALSes, if you don't know your history, you're always not going to know your destiny. When 2007 the idea of at-large structure is that they were existing organizations who had an interest in names and numbers policy development. There was no anticipation there would be stand alone single issue at-large structures, so the first wave of at-large structures were actually existing organizations who did lots of other things, but had an interest in names and numbers policy development and were selected for at-large structures. In a couple of years afterwards, we start the development of at-large structures that were single issue at-large structures. They develop primarily because people in one ALS move out and started new ALSes, and that happened a lot in Latin America. The fact is, there was no intention and there still is no intention that you should have a single issue at-large structure. That is not on the cards. So, the idea that you



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are going to go down for the at-large structure and determine how they run the business, what is it that they have to do, separate and apart from the MOU that governance what is the relationship between that at-large structure and the ICANN [inaudible] is something that is actually not on. You can't do that, because we never had an agreement, there is no MOU that says, you should forget everything else that you do, at-large structures, and just do ICANN policies. Let me give you as an example, the University of the West Indies. The University of the West Indies is a treaty organization. Very strange beast. But that treaty organization also has business interest, commercial business interest, commercial enterprises that it owns, it also teaches, it does research, it forms association all over the world, and it also gets government grants. If you had a history of trying to get into all of that, we would not have anybody supporting names and numbers policy development. I could point to a lot of organizations that are so configured, not just in the Caribbean but elsewhere in the world that I know of. The struggle has always been, how decides what is allowed, and the MOU clearly states how you get to be [inaudible] to uphold. It is just not on for us to go, going into at-large structure and tell them how to run the business. That's not on. Thank you.

DAVID PLUMB:

Thank you Carlton. We are reaching the top of the hour and I am hearing some confusion here, because we are discussing standards for conflict of interests for ALS representatives, or are we actually talking about conflict of interest standards for individuals who want to be member of an ALS and they want to run for a certain position or leadership position within LACRALO. The way I've read this document so

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far is the way Sergio says, in the first page, they refer to the ALSes, and they also said they need to focus on the end user, then later on the document refers to people who are elected for leadership positions within LACRALO and now there is this more specific list on potential conflicts of interest, and this is what we are saying we're not referring to an ALS representatives, or getting involved in LACRALO and ICANN activities. This is just the time when you want to run for a leadership position within LACRALO, and what the document says is first we need to declare what may be a potential but not necessarily a conflict of interests and how we want to live with that, and then there is this list that we are hearing now. It's difficult to imagine how this list can be compatible with a leadership position. I think we're not that far away from that language makes sense for everybody, such as declaring a potential conflict of interest, if you want to take a leadership position within LACRALO, and also explain how this was dealt with. Then, there are some other issues that are not really seen as incompatible with exercising leadership within LACRALO, and this may be what we are seeing here as a close family member, or as an ICANN employee, or as a financial agreement with the person and with ICANN, or the person that has a high leadership policy making position, as a minister or within a government within a country, and now we are having the difficulty of whether you are the owner of a registry or a registrar and if you make decisions or if you are a leader or a registry registrar etc. This is what we're discussing now, and let me say that this is the issue. I want to make sure that I'm understanding Carlton properly, here we're not talking about ALSes and their representatives, we're just discussing people who want to take leadership positions within LACRALO and there are very specific exceptions when you say, you know what,

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perhaps we need to elect or to choose as Sergio says, we need to choose one thing or the other. Jacqueline, I see your hand is up. Please be brief, and then we're going to wrap up in a few minutes. Jacqueline please go ahead.

JACQUELINE MORRIS:

I think there is a lot of confusion about what I said. If one is appointed as a member of... your job. What you do is say, the university think this. That's what I do, the university thinks this. Nobody asks me what's my personal [inaudible]. If they did, I would tell them my personal thoughts which may be in conflict with what the university wants. But, that... I am not there to make my own policy. I am there to represent the university, they say this, here this is what the university says. That does not mean that that person is making policy, is making decisions, or in charge of anything. Similarly if you are in a chamber, you go because your job says, you ask them, this is what is to be discussed at the meeting, what would you like me to say. They tell you what they would like you to say, you go and you say it. That is not your personal opinion. When you are not at work, after 4 o'clock, then you can do according to our constitution, whatever you want. So, if I am doing something because this is what my employer says I have to do on their behalf, I do it, and if when 4 o'clock comes and I am no longer at work, I can go and march against them. Representation that is exactly opposite to what they recommended, because I am now a person, it's my personal thing not my job. Job and your person are very separate things. Unless we're talking finance, with financial interests, which I have no issue with. If I'm making money from ICANN, or if I'm making money from the [inaudible] that's a difference entirely. I'm talking people who have jobs which may

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impact in a very general way, versus what you are allowing people to do in their personal capacity, and I do not think it is fair for one job, which as peripheral as it may be, to impact your personal capacity and what you're allowed to do in your personal capacity. If I wanted to run for a leadership position in LACRALO, it is not the University of Trinidad and Tobago running for that position, it is me, Jacqueline in my personal capacity, and in my personal capacity I tell you what my interests are, what my principles are, what my values are, and what I think. In my personal capacity, me, not the University of Trinidad and Tobago. OK. That's my point.

DAVID PLUMB:

Thank you Jacqueline, we are past the hour and we are running the risk of abusing our dear interpreters. So, what is happening in this call, I am feeling some confusion about who we are talking about. Are we talking about ALSes, ALS representatives, LACRALO participants, or are we talking about leadership positions in LACRALO, such as chair, secretary, etc. So, let me say again, make it clear that we're talking about leadership positions within LACRALO and we are also saying that if a person is in his or her personal time, there may be situations where the daily job of that person, either with the government, with the registry or registrar, renders the person incompatible for the LACRALO leadership position. This is what I've understood from the document. I hope that the clarification will be able to improve the wording and state something about the conflict of interest section of those who want to run for leadership positions, and to conclude... let me say the following, I understand that tomorrow there will be an English official version of this draft document, which is in principle cooperative in nature, based

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on that we'll take a week to react and have more comments and input of this English translation and the Spanish, and after the week we'll invite you to expand this group with more people actually, Sergio and Vanda, with my support and other people have been pushing for this group, and with this little group in another week we have to move forward and see how to add the comments. We are not going to have interpreting services until July 9th, because of the break after the Panama meeting, so this group will have to be creative on how to work with language, unfortunately, there are several of us here with the linguistic capabilities. So, if anyone is interested in participating in this little group to do the really hard work to adjust the wording of the document then let me know, and Sergio and Vanda, and we'll see who will be available to help in the drafting of this document, OK. With this, I will close the meeting, the call, and it'll be fantastic if those of you who are attending Panama, could gather there and work on the text. You have the chance to draw a new wording, a new document of operating principles, that would be a super achievement for LACRALO as it is consensus based with no ambiguities, and that is the big goal. We are within a month from our deadline. With this, we will conclude and thank you all, thanks to all the participants, thanks to the interpreters, and we'll be in touch, please don't hesitate to send an email to Sergio offering your help to this small group to complete the comments. So thank you and good evening.

**[END OF TRANSCRIPTION]**