Mechanisms for further consideration – 27 November 2017

The information below has been derived from the brainstorming session that took place at ICANN60 in Abu Dhabi. To review the full feedback, please see https://docs.google.com/document/d/1lilXNBowHooDiR1AyxF9ckA8ZRO1Gphx9rQLBZcXgMo/edit. The below represents a synthesized version with further analysis conducted on the questions that need to be addressed by experts and/or the CCWG.

What would be the most important criteria for you to consider when selecting a mechanism (e.g. cost, level of oversight)?	Criteria related to creation / set up of mechanism	Questions (for experts / CCWG)
	• Cost of setting up / implementing mechanism	• What are the expected costs for setting up each of the mechanisms? These may not need to be specifically defined, but could be in a comparative form (e.g. most expensive, least expensive)?
	• Ease of implementation	• What is the expected ease of setting up each mechanism? It may not be possible to specifically define this, but could be in a comparative form (e.g. easiest to implement, most difficult to implement)?
	• One-off mechanism (when auction proceeds have run out, the mechanism is able to sun-set)	• What is needed to ensure mechanism is one-off exercise?
	• Knowledge of ICANN's mission	• How is knowledge of ICANN's mission expected to be determined / measured?
	• Engagement of stakeholders	• What level of engagement is desirable?
	• Meeting fiduciary requirements	• Which mechanism meets fiduciary requirements best?
	Running of the mechanism	
	• Administrative complexity	• What is the expected administrative complexity of each mechanism? It may not be possible to specifically define this, but could be in a comparative form (e.g. most administratively complex, least administratively complex)
	• Transparency & Accountability	• What are the criteria for measuring

	• Ensure appropriate balance of control (e.g. between ICANN and external entity) • Oversight and decision-making dependency • Cost of running the mechanism (e.g. overhead, operating costs) **Fund allocation** • Efficiency of grant allocation • Ensure that applications can be received and considered from different communities and parts of the world	transparency & accountability? • What is considered the appropriate balance? • What is considered appropriate oversight and decision-making dependency? • What are the expected costs of running the mechanism? It may not be possible to specifically define this, but could be in a comparative form (most expensive, least expensive)? • What are considered criteria to measure efficiency of grant allocation? • What requirements need to be in place to ensure that applications can be received and considered from different communities and parts of the world?

Possible mechanism #1	*New ICANN Proceeds Allocation Department Created as part of ICANN Org*	
General description	This department would be part of ICANN Org and take full responsibility for solicitation and evaluation of proposals, and disbursement process, in accordance with the recommendations of the CCWG	
Clarifying questions and/or questions for experts	**Budget / Costs** 1. What mechanisms must be in place to separate budget management, as the auction proceeds are supposed to be separated from the operational budget? 2. Will department staff be paid by ICANN or by proceeds fund? 3. How much would it cost to set up this mechanism?	**Responses**

	Role of the Community
	4. How does community come into these?
	5. What input would community have in staffing?
	Set up
	6. Since it is a temporary usage, must it really be a formal department?
	7. What separation would be in place? Similar to that how the IANA Department has now been set up?
	8. What mechanisms need to be in place to ensure external oversight / governance? E.g. Require external governance / non-exec directors / trustees in majority?
	Staffing
	9. Would department employees be considered ICANN employees and have similar working conditions / salaries?
	10. What are average fund manager / grant officer salaries in the industry?
	11. How many people needed for an effort of this nature?

Possible mechanism #2	*New ICANN Proceeds Allocation Department Created as part of ICANN Org which would work in collaboration with an existing charitable organization(s).*	
General description	Responsibilities for solicitation and evaluation of proposals, and disbursement process would be split between the newly created department and the existing charitable organization(s).	
Clarifying questions and/or questions for experts	1. What mechanisms would need to be in place to ensure coordination between ICANN Org Department and existing charitable organization(s)?	**Responses**

	2. What would be the benefits to working in collaboration with other organisations, if any? 3. Are there examples of this type of hybrid model that have been used in other contexts?

Possible mechanism #3	*A new structure would be created (e.g. ICANN foundation)*	
General description	A new structure would be created separate of ICANN Org which would be responsible for solicitation and evaluation of proposals, and disbursement process, in accordance with the recommendations of the CCWG.	
Clarifying questions and/or questions for experts	**Set up** 1. How would independence from ICANN be guaranteed while at the same time ensuring that legal and fiduciary constraints are met? 2. What criteria would need to be established to guide the selection of location/jurisdiction for a new structure? **Costs** 3. What costs would be involved in creating such a structure as well as overhead expected to run such a structure? **Running of structure** 4. Who would oversee and/or control this structure? What would be the role of ICANN management? 5. How can responsiveness to stakeholders be ensured?	**Responses**

Possible mechanism #4	*An established entity/entities (e.g. foundation or fund) are used (ICANN would organize the oversight of processes to ensure mission and fiduciary duties are met)*
General description	An established entity / entities (e.g. foundation or fund) would be responsible for solicitation and evaluation of proposals, and disbursement process, in accordance with the recommendations of the CCWG.

Clarifying questions and/or questions for experts	**Selection** 1. Which process(es) could be used to determine which entity/entities are suitable? 2. How to ensure that entity/entities goals align with that of ICANN and usage of funds? 3. What criteria should be part of a selection process? E.g. location, access. **Oversight / enforcement** 4. What contractual obligations would need to be established with ICANN to ensure compliance with legal and fiduciary requirements and adherence to other requirements? 5. How to avoid duplication of oversight as presumably entity/entities will have their own oversight mechanisms in place? 6. What oversight mechanisms need to be in place?	