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>> Okay. It's one minute after, but we're still waiting for more people. We have one. Oh, George.

>> George: Hello.

>> I got into it when you were talking to Bernie about some document, but I don't know which one it is.

>> It will probably get further pushed out on things we should consider.

>> We have one substantive issue and that's the subject of the report. If we succeed in passing this meeting, then we'll be able to send it on to the

plenary. Otherwise we -- for the first reading there in Johannesburg, otherwise we'll have to take one more crack at it and the late arrival in submission for Johannesburg. Then there's basically just the normal the sun -- the supplement is our recording and then there's the response to staff questions that we need to get back to, but not today. It will be on the agenda for next week, if we do get through this week. The action items for me was to produce a report for second reading. And for everyone else to view the report and make comments, edit some suggested text. The schedule update, if it needs updating, but hopefully it doesn't at the moment. Hopefully if we succeed this week or next week, we're still on that schedule. And then our updating meetings -- our updated meeting schedule, we have the 13th and the 20th and then it's Johannesburg and then we need to figure out what's next. And then any other business.

So, does anybody have any other business -- hi.

>> Hi. It's Bernie. I will interrupt just for a second because captioning is not working.

>> And I guess also the host list. Is there anybody on by telephone alone? I don't hear anybody. So I'll assume not. Okay. SOI check. Has anybody upgraded their SOI in any way that it's material to this group? Like you just got suddenly hired by ICANN or your staff or something like that? If not, just to remind people that the SOIs are to be kept updated and if you do make an update to the material to the group, please let the group know at the beginning of the meeting.

Okay. Now on to the next part of the document, if that can be shown. Now at the last meeting, even though he's not -- I saw an update version. It was 7 + was the previous version of the agenda that I had written. The one I just sent out an hour and a half ago, I thought I updated to 8. Maybe I forgot, but this is just -- this is just the latest update.

>> Okay. I put some comments in over the last hour or two. So I'm not sure what version they went into.

>> saw your comments in the supplement.

>> Any comments on that discussion. On discussion 3,

did make some changes. Added a sentence at the bottom of the first paragraph that said and this is talking about the kernel and its functions. We had a fair amount of discussion at the last meeting about you gotta give more structure. You have to say a little bit more about what it can and can't do. So this is one of the things I add. It can share knowledge to help improve the remediation service provided. So they're all providing some sort of remediation service or responsible for dealing with those issues. So figuring that was something else that that kernel could do. Any objection on that change? The next change was establishing this group and required a certain amount of discussion among the staff board and community just so that putting this thing together and this comes into some of the Bernie's guidelines that we'll all seen soon. He's mentioned them to us the talk about is it implementable and this is required. Any objection on that change? Okay. Then the next change. I'm accepting the changing in the document as I got. And then there was in the fourth paragraph, it should not become another note in the bureaucratic mesh, but rather a mechanism that can be used when necessary to solve a situation. Didn't want to call it a problem issues burn overused. We called it a situation. Not sures the best word choice, but it's the one I came up with then. Anybody object to that? Okay. Then so that was 3. Any other comments on 3 before I move on? Okay. Ah, four. This did not -- oh, yes. There was one. There was a removal of the word sung. It was just extraneous word that didn't add anything to the meeting. Any comments on that change? Yes, Allen.

>> Allen: Not on the change. The first sentence has I think there's -- needs to be belongs and not have two periods.

>> Cultural issue belongs. Okay. Done. And two periods. I see. Okay. Thank you. I just did those. Oh, and then I need a space between by and the. Anything else on six? Okay. On seven, there was a larger change. And this was related to, I think, one of your issues. Allen? Basically among issues was

frustration among contracted parties with service levels and almost all ever the interactions of contracted parties, the contracted parties are held with strict timing and standards. In many cases, there are no performance criteria for those performing the services. Similar issues, this is the new thing. Similar issues were expressed by others in relation to other services provided to community members such as travel and general support for stakeholder processees. Does anybody object to that sentence addition? Allen doesn't cover what you were saying.

>> I think so.

>> AVRI: Okay. Green check. I'll accept the change. Then there was a change in the last sentence. This leads to misunderstanding and frustration -- oh, no. Also without defined service level definitions, it's more difficult to create metrics and improve services. One of the things I did in response to I think a fairly severe reaction to SLAs, which have a very formal contractual notion attached to them was to talk about service level definitions. Hopefully that serves to bridge sort of community feeling that there need to be some of these things, but ICANN organization feeling that we're not doing a contract with you as we're doing with registries and registrars. So SLA is inappropriate. So try to bridge that here. And I've tried to make that change consistent earlier in the document. That's one of the things about starting at the end. Is that change acceptable? I see a green check. Allen, you have a hand up.

>> Allen: I wanted to note that the reaction you just described is part of the problem. Yes, service level agreements and formal contracts may have penalties and, you know, what happens if you violate them don't need them, but the term is also used in a much more generalized way. I ran a university service operation and we had service level agreements. You know? And there was no one objecting to it because there was no contracted surrounding it. Just the fact that we get pushed back saying well, we can't make commitments like that just because you're volunteers

and no contract. It's part of the problem. I don't know how to express it here, but I wanted to note it.

>> AVRI: Okay. Thank you, Bernie. Your hand is up.

>> Bernie: I'm also more in line with AVRI. There is certainly concerns around the use of the word of the SLAs. I'm sure back in the middle of SLAs through the Iana transition is just -- I mean, if we can use any other kind of word, I think it would be appreciated by everyone.

>> AVRI: This is AVRI again. Greg, go ahead before I say what I was going to say. Yes, Greg.

>> GREG: I might be being redundant, but having spent a couple days working on an SLA on something unrelated, if we're not actually talking about an SLA that in the true sentence of service level agreement as to various, you know, service levels and metrics and failures and credits and something along those lines, if somehow we just mean, you know, a consulting agreement or an agreement to deliver services, then we shouldn't use the term SLA because it is needlessly provocative. Of course, if we are really referring to an SLA, then we need to refer to the SLA. It is what it is, but it seems to me that's not what it is. Thanks.

>> AVRI: Allen?

>> Allen: I was just noting that the visceral reaction to service levels and making commitments to the volunteer community or to the contracted community is part of the problem. Not that we should be using the word demanding a formal SLA here. Thank you.

>> AVRI: I will accept the change and once again I have to add a space.

Greg, is that -- is that the previous raising of the hand? Yes. Thank you. I'm trying not to say it's an old hand. looked at my hands. They're old. I don't want to accuse you people of having old hands. Maybe I should spell that correctly. Okay. Any other comments on 7 before I move on?

8. I don't think I had any changes in 8. Any comments on 8? Okay. We'll go on.

9. I did make changes. They include a required -- it should be a requirement 4 community input back in the documentation. Often this step is -- and then I delete a superfluous often. If you guys look at the dock yule we got, there's a community for document input. It is uncertain how that is implemented seeing there's no objection to the changes, I'll accept both of them. There's more going on the next page. Give us feedback on interactions with the staff. Then this activity fits both parts of the current evaluation methodology that is defined in their document both in terms of the goals and the behavior as defined in ICANN organization performance management guidelines. So this is basically just trying to anchor it into the ICANN documentation better. Any -- any comment on that? Yes, Bernie.

>> Bernie: Thank you, AVRI: Two points. The first one on 9. I did have all that extra text that you mentioned. But, ah, when you're saying insuring managers seek input from relevant community members during staff's annual reviews, by relevant, you mean people who would have knowledge of staffs actions. That's a little fuzzy for me the way it's written right now.

>> AVRI: So you would recommend that I change -- I'll explain -- I thought the definition would be rather broad. For each function, it could be different people, you know? For travel, it could be travelers. For registrars, you know, it would be people enforcing the RAA. For those making changes in IANA, et cetera. I want really quite certain, but if you have a recommended change in word --

>> Bernie: It is services provided to people as users by the staff or people in the staff. I'll think about it. My bigger concern is on point 8 that -- in that, ah, our initial goals and that of responsible staff are correlated and staff's goals and annual review results are published. Im-- I believe that publishing staff's annual reviews is against the law because it's considered confidential information between an employer and an employee.

>> AVRI: So there you're referring to the recommendation and not the (inaudible)?

>> Bernie: Yes. That's correct.

>> AVRI: Okay. We either have to deal with it today or we fail our second reading. Let's think about how to deal with that once we get back to the recommendations because there's none of that in the explanation.

>> Bernie: No. I understand that. I wanted to make sure I put a flag on that one. Thank you.

>> AVRI: Okay. And we're already at 25 minutes. So we may not make it in any case. So, ah, no issue with the changes that I made in 9. There's the editorials. And the other two existing recommendations I had no changes on which is there's already the complaints officer and a discussion of it, but it also related to issues. And hopefully people other than me have checked the mapping of issues to requirements. I think they're fairly good, but, of course, I never completely trust myself.

Okay. Let's go to the recommendation and from Patrick's, we need to clarify what we intend in that recommendation. Yes. I think that the intention and I guess it's not there and it needs to be added to the discussion perhaps is that there's a suspicion on the part of at least some in the community that, ah, people -- people's reviews are based not on the level of support they give to the volunteers, but on how they manage to meet various staff goals that may or may not be consistent with the policies, et cetera, being set by the community. So I think that's -- that's -- that's that gap and knowledge that I think had people concerned. Yes, Cheryl.

>> Cheryl: Thanks. Just so we're talking on that. Is it perhaps a difference we might be able to manage in that particular recommendation and the concerns publishing and I will certainly say his point on that. And that can we could have a report on the reviews as opposed to the reviews. In a volunteer organization a million years ago, yes, that is (inaudible) to prove our continual improvement program was operational and

meeting your needs. We produced statistics where we had baseline data or starting points established and in this year, we have found the general, you know, our use of happiness increased by 2 points whatever. You see what I mean? There might be a way of getting it to meet our needs in terms of community understanding and trust and still not violate the privacy issues.

>> AVRI: That makes a lot of sense. If you can word in mind -- in mind words and tell me the type when we get to that one, perhaps we can fix it here and now. Okay. Now moving to the recommendations, which is where these issues actually come out.

And there were a bunch of changes. Jordan went through and changed a lot of it and things that started with verbs to ones that started with nouns indicating with who should and it did seem like a good idea. So as oppose said to continue, it's ICANN organization that should continue developing because -- and one of the things I tried to do in doing this is get the right ICANN want to do it now that we're (inaudible). So look not only at the words, but make sure I got the right ICANN listed. ICANN trinity or ICANN sub-section. So the first one was replacing that. Any objection to that one? Any objection to recommendation 1? Okay.

The next one the amendment was again adding a verb -- I mean, adding a subject instead of starting with a verb. Then fixing the regular published detailed ICANN organizational chart and that should be of all employees. Of all employees with their reporting lines so that contracted parties and other community members are aware of the different levels of decision making within each department and the point of contact for escalation or otherwise. Anybody object to the changes, which is subject, adding a detailed and that was because people had issues with it or some that outline the department, but they don't tell you who is who and who's where and such. Any objection to those? Seeing none. Any objection to the detailed -- I mean, to the amended recommendation? Seeing none, I'll move on to 3. And 3, there were several changes adding a

noun and there was panel review and there were issues raised by the community. Ombudsman, staff or board. I had left ombudsman accidentally that cannot be left unresolved to other means. And then means had a note on it and I just put a myself for myself to add the option of confidentiality. While this panel should work, it will work and be able to treat issues that require it as confidential. So, ah, any issue with those amendments to it? Yes, Bernie.

>> Bernie: Sorry. I don't want to rain on your parade here, but I'm thinking back to those best practices for recommendation. The thing that jumps out at me on this one is issues that are not resolved through other means. That cannot be resolved through other means and -- that -- that's sort of in a way it's nice because you give yourself some flexibility. In another way, it's the size of a barn door. I mean, if someone went to the ombudsman and the thing was not resolved, that's one mean. Is that enough because the thing couldn't be resolved there. So my concern, I will tell you the base concern when reading this, is that all of a sudden people will start bringing truck loads of things here. And you're going to swamp this. So that's all I'm trying to avoid because the way it's written, there's no gating as far as I can see unless you say the group can decide which cases it's going to handle. But if it's got no gating and all you have is could not be resolved through other means, it -- thank you.

>> AVRI: I think the same meaning could be achieved or the same intent and issues that cannot be resolved by any single one of them. Or -- and it could that they believe they go through their own office or something like that. Yes, Allen, maybe you have good word for me.

>> Allen: No. I don't. I'll make it even worse. It cannot be resolved is a judgment call. Who's judgment call is it that reached a point of no return cannot be resolved. You know? The ombudsman can say if I try a little bit harder, maybe I can do it. Or maybe I can talk to them again. The whole thing I'm

not quite sure. I guess I'm raising a parallel issue to what Bernie is raising of exactly how and when things go to this group as oh posed to somewhere else or this group can turn it away is not clear.

>> AVRI: How about things that require further effort? Does that help?

>> Allen: Might make the barn door even larger.

>> Bernie: If I may, AVRI, in an attempt to help here. I fully understand the objective. The objective is pretty good, but the means are just too wide, I guess is what we're saying. Could we have -- I haven't thought this through. So don't shoot me, but could the gating function be two of the panel members have to agree that a case should be taken on?

>> AVRI: Works for me. I put at least two panel members require further effort.

>> Bernie: You've identified the panel members. They're trusted by the community. If you as a complainant can convince two panel members that this is not going elsewhere, then you have a nice clear gating function and you won't flood this thing and it will only deal with things that should go there. Thank you.

>> AVRI: I see a green check. Does anybody object to that amendment? Seeing none, I will accept ombudsman. And the transparency line at the end is okay. As it's now written, any objections? Any comments? Bernie, is that, ah, further comment? Okay. Thank you. Okay. So moving on to 4.

The only change was noun and this was ICANN and it was specifically not just ICANN organization, but it was ICANN because it would at least involve the board, could well involve the community for methods and such. ICANN should develop and change and resolve any issues they have in working with community members. So, I don't know. Maybe it should just be ICANN organization and board to be more specific, but it seemed to me that it could require a complete community effort because you don't want to create a met that then the community feels that they're being black balled by staff by this new methodology. So it really does seem to require a conversation amongst all. Any objection to the

addition of the ICANN should? Yes, Bernie.

>> Bernie: Again, referring to the best practices. Again, I am trying to understand what you will do about ICANN being appropriate. I would suggest you are creating uncertainty as to how this thing is going to get approved as being adequate. And if you just say ICANN and let me illustrate my concern, ah, is it that you're going to require each SoH O to have a formal vote on it and to approve it. If you go to that level -- I'm sorry. I'm not trying to be silly here. I'm trying to be practical. If end up going to that level, this thing will never get done. So, I would almost think that you might want to say ICANN ORG, but it has to consult the community on this would seem to be a lot more practical and in line with sort of giving it a bit of wiggle room. The reality is if ICANN is going to implement something like this, there's no point in doing cheaping out on it. Let's talk to the community. I'm just concerned that there not be a tug of war on the approval of the thing. Thank you.

>> AVRI: So if we take Bernie's suggestion here, that should be a capital organization. In corporation with the community and the board, should develop appropriate internal processes, et cetera. Does anybody object to that variant? I got a green check from Cheryl. So I will accept those. Any other issues on this point? Obviously there will be further reading first we get it as far as the plenary and we'll be dealing with this, et cetera.

Okay. Next one. Once again adding a noun. ICANN should. Institute information on the program to the ICANN organization to better ascertain it's better overall performance to relevant stakeholders. I'm sure this has the same problem with relevant, and if probably could have the same thing of who should do this. So --

>> Bernie: I absolutely agree. It's got the same issue the previous one had. If we can restructure it the same way, that would be a solution.

>> AVRI: Okay. I've added that same phrase. Now, we have not found a better term for relevant and I'm

suggesting -- unless somebody's got a better term -- that we leave that for now and perhaps the word relevant deserves a definition somewhere or something.

>> Bernie: I think in this case, it actually works. So I'm not fussed about it here.

>> AVRI: Okay. Thanks. I was just being paranoid. Any objection to the amended text? I have a green check. Okay.

In 6 again, ICANN should and another differentiated ICANN. It's the trinity should continue to focus on ICANN organization as an effective support system for the bottom up model to championing a culture that is high performance, transparency, responsiveness and ICANN ability. Yes, Bernie.

>> Bernie: Okay. Which could have been one of my key examples of what not to do in an organization. Is this is the one that got me is to writing that whole text, AVRI.

>> AVRI: I see.

>> Bernie: A would have no idea how to implement this effectively. B, I would have no idea how to measure it's been implemented. And C, I would have a hard time figuring out a system to identify how effective it was if it could be implemented.

>> AVRI: If I can answer. That's one of the reasons of asking ICANN to do it. It is about our overall culture. It is something that will be in constant conversation. So I actually think that in defines this and it's for the community -- we're not asking the staff to implement it. We're saying as a community board and staff together effort, we need to keep working on this. I think Jordan was the one that originally produced this one and I wish he was here, but that's how I read it.

>> Bernie: I understand that and what I say in my document is these things could be used to frame the discussion around recommendations, but I mean the reality of what you're doing by including something like this, I know that this is a good thing. I understand that. But it's mom and apple pie. And the reality is that we will come two years down the road if

this gets approved and we will say did we get there. I can tell you with like a 95% certainty, if not more, that the answer is going to be we'll come up with something that says it does, but we really didn't. That's my only concern. It's not that it's a bad idea, but as a recommendation in my mind anyway, and I'm a mathematician and I apologize for that part right away -- you know, in my mind, you know, it's got to be something that you can do about it. Otherwise this is aspirational. And I think we're passed the point of aspirational in this sense, but that's a personal feeling. I made my comment. You heard it. That's it.

>> AVRI: One thing we can add is that the APRT as part of itself periodic review determines how well this is working. With that, make it better to make it. If this is something we should continue doing since we're doing it, but we should continue doing it and that we should ask the APRT to basically as part of this periodic review to confirm that this effort is continuing or something like that. Does that make a difference on the charts?

>> Bernie: I would push it almost there. I think it makes it a lot better, but I would push it not that the effort is continuing, but that the ATRT has a responsibility to say if it's doing better, worse or not. To perform some evaluation and then I think we can sort of live with it instead of just and is it ongoing.

>> AVRI: How about the ATRT should be asked to consider periodic review. The progress in achieving this goal or progress made in achieving this goal. How's that work? Does that work for order people? You ask Allen. Not sure we got there yet. Allen, please.

>> Allen: Couple of points. Number 1, I really don't like the idea of adding things to the ITRT agenda. But I'm not sure we want to pre-judge that. I agree with the original intervention in that this is not something that we're going to easily be able to assign a scorecard to. On the other hand, periodically evaluate how are we doing and is ICANN being responsive and being responsible in what we're

supposed to be doing and in supporting the volunteer community is a reasonable thing to do. It's a very subjective thing, but I think it's a reasonable periodic review. I think we should say this must be reviewed periodically. The ITRT may be (inaudible) but there may be some other vehicle which is a better place for it. I would like to keep the recommendation a little bit more general, but this is something we have to assess periodically.

>> AVRI: We have two comments. I think in some ways it is already in the ATRT and part of the reason it is phrased as it is because it is the ATRT at each one of its reviews that actually determines who what it's going to do a deep dive on. We're not adding it and I don't think it is outside of the ATRTs pursue or its assigned work. It is putting a focus on it and then the Patrick wrote should it not be part -- should it be part of ATRT or is it a stand alone ORG issue of what is being assessed, but we don't have one of those. And are we suggesting that there be an organization review which is a must bigger ask. Bernie, I see your hand up with a check and I'm not sure what you're checking support of.

>> Bernie: Say one of the possibilities for doing this is the ATRT. Thank you.

>> AVRI: Allen? Go back to you.

>> Allen: You're pointing out that it is probably within the scope of the ATRT and under the current, ATRT can decide on doing in any incarnation is exactly why I do. Think we should designate the ATRT. It can choose to ignore it if it decides there are bigger fish to fry. I think this is something that should be done periodically. My preference is to make it more general and we still have a problem deciding where its home is, but I don't think it needs to be a problem we're resolving today.

>> AVRI: This is part where I had problems with Bernie. Be specific, but not that specific. And I often have trouble. So there should be a regular evaluation process made regarding this goal. While this may fall within the ATRT per view, it may also be

done. Something like that? While this may fall within -- should be within the ATRT per view, it may be done in a different manner. Did I get too unspecific, Bernie? I got a green check. (multiple speakers at once)

>> Bernie: Yeah.

>> AVRI: That's what we're doing. So Allen, is that skill -- okay. Your hand is up. That's why I was asking.

>> Allen: We're no longer calling it an old hand.

>> AVRI: You can call it an old hand. I just decided I didn't want to. No prejudice against other people referring to old hands. If they're looking at mine, I know that they're telling the truth. So any other issues with 6? Okay. Then go on to 7.

>> Bernie: Yes. I would strongly encourage you to remove the parenthetical.

>> AVRI: As I read it, I was sure you would say that.

>> Bernie: It's going to set off trip wires. Just trying to avoid setting fires. And -- the second one, it clearly defines all the services provided by ICANN to contracted parties. Now, I've only read the registrar and registrar agreement a few times, but they are very, very specific about the services they provide them and how. So I'm a little concerned about that.

>> AVRI. It is rather important to the people that brought up this issue, which was certainly for the contracted parties was an incredibly significant issue because sometimes the year they wait for a reply does affects them materially likewise with other, you know, with other members of the community and their issues. I think having clear definitions and yes. You know, ICANN has taught us that if you want a service level defined by someone, you need to be specific and, ah, so, um, in this case, I would argue and I don't know. George has his hand up, but I would argue it may indeed, be appropriate. Yes, George.

>> George: Thanks, AVRI. I would say this whole recommendation bothers me and I think I made some comments in an earlier version. For the same reason

that Bernie is concerned about it. Why not say services provided by ICANN to members of the community. Why differentiate contracted parties there. It's not appropriate the behavior, the behavior response you are.

>> AVRI: Okay.

>> George: Is there a way of softening that for each type of service? You will be tied up for weeks, if not months in a progress of trying to define this and to keep it current will be very difficult. I just see this as a bottomless pit of argument and people trying to figure out exactly what level to define this, but I would want to --

>> AVRI: Yeah. I'm kind of insecure about watering it down because the points made by the people who have a bottomless pitted of frustration, you know, need this. And yes. It could well take time to do it, but it really does seem necessary to a lot of members of the community. So we've already watered it down quite a bit from service level agreements, which is what the contracted parties have asked for. And we've watered it down to definitions and we've made it specifically not about them, but everybody. I still think they have a good reason to still want something that is, you know, a fairly clear definition of expected service levels and such. And, of course, it varies per type of service. So yes, Allen.

>> Allen: I think our problem is trying to merge the contract services to contracted parties that are essentially related to contracts and services that the volunteer community. By merging them into one, we end up not being able to apply common terms. Service level agreement may well be the appropriate term in reaction to some of the complaints of the contracted parties. So if I can merge them together into a single issue, I think is where the real problem is.

>> AVRI: We fit the hour. We failed at our second reading. I think it will be something we will need to continue to reading on the list. Yes, Bernie.

>> Bernie: Yes. I'll agree to that. In part, I agree with Allen and I will leave you with this point.

I mean, this is a staff account ability group. When you're talking about implementing service level definitions or agreements with respect to the contracted parties, to me at least, it sounds like you're trying to make recommendations with respect to ICANN's contracting practices. And I fear that if we don't restructure this, I understand the objective. Okay? I really do, but if you don't restructure this to focus on what's our mandate in this group, we may get some serious pushback at another level. Anyways, thank you.

>> AVRI: But this has to do with how the staff treats them. It has to do with staff's accountability in responding to the contracted parties. So dividing them too just means I'll just SLAs back in the one that refers to contracted parties and that's what they asked for. So, you know, I think that's what we'll have to do.

>> Bernie: Yeah. I understand what you're saying. What I'm saying is -- yeah. I understand. I'll I'm saying is I want to avoid this recommendation getting pushback because it drifts more into changes contracting the practices versus recommendations of how staff treats the contracted parties. That's all I'm trying to do here.

>> AVRI: I think the mistake was trying to answer Allen's point by trying to make it a common statement. I'll separate it into two and we'll try for a second reading next week. Cheryl, you had your hand up and you didn't get to speak.

>> Cheryl: I wanted to draw your attention to some proposed takes on the recommendation 8 ending that it's just very much rough drafting. Then Patrick asked whether or not it is something that could be addressed in the report. Yes, it could be or it could be part of a dashboard that's kind of the implementation level there.

>> AVRI: You mean for 7?

>> Cheryl: I mean for 8.

>> AVRI: Thank you. I got confused. Okay. So hopefully those of you that care will touch the

document and help all. I will try to come up with something and we'll try again for next week. But if we fail for next week, then we won't have anything to present in Johannesburg, but that's okay.

>> AVRI, may I make a quick statement? It seems we'll -- perhaps in not responding to contracted parties properly as opposed to ICANN's staff the individuals, which is a large part of what we're focusing on here. And merging the two together may be part of what is getting us into this problem. Just a thought.

>> AVRI: I don't think we ever know that. I don't think we ever think especially from the recommendations and the reviews and up. I don't know when something is done by an individual staff member or at the organization's behalf. I think that's always going to be hidden from us until there's much more transparency into what commands are coming down from CEO through the various management levels. We can't know that. There's no way to judge that a staff member is ignoring me because staff member just is too busy or the staff member has been told to ignore me because I'm a pain in the neck. There's just absolute no way to know that. And so I don't know how we would do that differentiation. So, ah, please let's try and resolve these things on the list and in the document before next week. I would really hate not having -- as I say, I'm sure once the plenary gets it, we will go through the discussions again. I do want to get it fixed as well as we can, but please try and help me with wordings that work over the next week so that we can have something to deliver. With that at 4:04, I thank you all. Amount we never got a transcript. I don't know if one was being written and just not displayed. I kind of hope that's the case. But have a great -- and also, Patrick, I think that you had some recommendations for rewordings like I saw relevance as appropriate, which to me seemed the same. But I am more than willing to change it if other people agree. I'll look through chat and make sure I get them to the next revision with that at --

>> On the captioning, we'll try to get the captioning people to listen to the recording and get that out as soon as possible.

>> AVRI: Okay. Thank you very much. And with that, thank you all. It was actually very productive. Sometimes we don't really get to the full productive until we're trying to finish something. I very much appreciate the comments and such. I just really want to meet this schedule. Thank you.

>> Bye.

>> AVRI: Meeting adjourned.