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- >> CHERYL LANGDON-ORR: Hi it is Cheryl Orr.
- >> YVETTE GUIGNEAUX: Hello Cheryl.
- >> SEBASTIEN: Hello. It is Sebastien speaking and it is a check for the audio. Good morning. Good evening. Good night. Okay. Thank you very much.
 - >> LARS HOFFMANN: Hi everyone it is Lars.
 - >> Hello Lars, Sebastien speaking welcome.

(Beep.)

(Beep.)

>> SEBASTIEN: Hello Sebastien speaking. Welcome Debra and Phil. Welcome all the others who joined. We will start in one minute, give time for people to connect and --

Sebastien speaking, let's start the recording. Thank you. Sebastien speaking and I am the Rapporteur of this group. Welcome all of you. It is a restart of this group after two weeks without call but a lot of work were done by our reviewer for the ICANN Ombudsman's office and the main part of this call is to discuss with them their findings and to see where we are and how we can organize for the next part of the work. And I have not prepared any slides myself and you will not have your

usual slide deck but one prepared by I guess both staff and Phil and Debra. And I guess the roll call will be taken by the issue room. Anyone just online? It is time to tell us and as you can see we have both recording but also the captioning of this call. I'm sure that it will be a good improvement for all our call when using that tool.

Anyone online not -- sorry, on the phone only? Okay. If not, thank you very much. And let's go to the agenda item No. 2, and I will give the floor, I don't know if Lars you want to introduce Debra and Phil presentation or if they just take the floor? But Lars, the floor is yours.

- >> LARS HOFFMANN: Thanks. This is Lars. I think that Phil and Debra will have it from here. Thanks.
- >> SEBASTIEN: Okay. Thank you Phil. Phil or Debra, it is your time and you run the show now. I will mute myself. Thank you. Go ahead.
- >> PHIL KHOURY: Thank you Sebastien. It is Phil Khoury. I will walk through the slides and throw out to Debra from time to time and hopefully that will stop you all from getting sick of the sound of my voice.

So where we are now is sort of in the middle of drafting a report. Some parts are done and some are not done. This is an opportunity for us to test the ideas with some people who are closer to the process. So that's the intention here. So we are looking forward to questions, feedback, anything that you think either makes or doesn't make sense in here. So I will proceed. I Yvette you have given me the control of the slides. So I will test that. Yes. Perfect.

So look, the pack here is really follows the structure of the report as close as we can. There is a little introduction, talk a little bit about our process, people on this hookup know all So we don't need to dwell on that but this about the process. is just letting you know what we expect to be in the report. There is a bit of a description under section 3 of the current situation and we've put more in to that than we would normally do simply because we found there was so many people who didn't really have a complete picture of how complaints work and also how the Ombudsman's office works in around ICANN. looking for your eagle-eyed proofreading to make sure we don't have things terribly wrong. In section 4 we are going to digress a little bit and talk about the Ombudsman's schemes out there and how they vary and the types of evaluation criteria that ICANN might use to apply to its Ombudsman's office. then really by way of background. And so people kind of understand, you know, how you can choose to design your office and evaluate it.

The fifth section has quite a bit of stakeholder feedback in

The results from the interviews and the surveys and we got a good response from the surveys and we have been able to use more information than we anticipated and it has been good but it slowed us down a little bit. What would be a way of I have improving how the Ombudsman's office works and what are the complications around that and finally to some draft recommendations. I will step through those now but to explain those headings are loosely based on the report structure. our process which you are all pretty familiar with, will be just set out in as briefly as we can manage in the report just to make sure that people understand the extend to which we have been able to engage as a community and talk to people and get sort of meaningful feedback. We have done a little bit of of a literature search for comparisons and to do some analysis of how the Ombudsman's office works but this is not an academic paper that's really trying to be as practice as possible. And you will see thank No. 8 on that slide is about the next steps which is getting something we would like to test with you.

Okay. So the current situation we make a point that this is quite a young, highly technical kind of frontier ecosystem. is not a stable environment with years and years of precedent to guide it. It is evolving rapidly and complaints we follow those This is an environment in which there are many complaints channels and the Ombudsman is really a tiny fraction of that whole system of ways in which people can complain about ICANN related matters. And there are quite sort of different dynamics to the different sources of complaints which we don't think is well understood. We will provide a description of the key futures of the current model and how it works and the techniques used and what powers for investigation, for remedies that are available to current Ombudsman and a observation that we will make is that the office was originally conceived pretty much as an internal Ombudsman, internal in the sense of internal to the ICANN community. But applied to the mix of the ICANN world that's not the perfect fit. We think this sort of opportunities to now that there is some experience to adapt how the Ombudsman is configured to fit ICANN a little better. will provide a little bit of data, Herb has been helping us with numbers of complaints and that sort of thing that will help people's understanding of how it works if you make any tweaks to it and the final thing is a dimension to the current environment is that the ideas of people are coming up with to use the Ombudsman's office as an honest broker in a number of processes around ICANN.

So we can talk about those in the report but you again you guys know all about that sort of thing. I won't dwell on it endlessly.

So what might -- the little diagram here shows an idea we want to test with people about how to chunk up the types of complaints that come to the Ombudsman's office. Now we worked from complaints that we are aware of existing complaints but also been thinking about what are logically what are the types of complaints that might be made in this environment if they haven't appeared yet or choose to admit them and get additional complaints that are coming to the Ombudsman's office currently out of jurisdiction. We have clumped up one under the heading of governance. So that's around decisions made by elected people or by community forums, constituent groups and also we have included in that group other review mechanisms. extent the Ombudsman's office can be used an opportunity to relitigate a matter but has been through another matter. have been asked to look at a decision that has been made or conduct by what we are calling small G governance. grouped that in to this one sort of setting and there are some issues that arise if you try and give an Ombudsman the power to set aside a review, a decision that has been made by an elected group or group that holds sort of an electoral office. second one that we have grouped is the corporation complaints and these are generally service or operational processes. staff conduct outward facing rather than to each other. Decisions that are made by staff or by contracted parties. there is tens of thousands of those and only a fraction of those might come to the Ombudsman but they have a different dynamic to them, different qualities than the community complaints or the government's complaint.

Finally is the community complaints and in this group we have been really it is a disputes between groups, disputes or complaints about an individual within the ICANN community, perhaps behave to each other with an ICANN consultative processes were fair or escalated disputes that have come up from within ICANN, groups of ICANN members. Not members of the community I should say more accurately. So look, we don't need immediate reactions but most welcome but we will be asking you to have a think about whether they logically make sense to you and whether we have put the right complaints in the right buckets for the purposes of discussion in the report.

So I'm going to just move on. I'm not very --

>> SEBASTIEN: Yes, I suggest that you go through your presentation and then we come back to each slide at the end like that we will have a full picture of your sort and then we will be able to give you our feedback knowing everything you want to tell us before we jump in to conversation if agree with that. Thank you.

>> PHIL KHOURY: Agreed. Phil Khoury again. Let me go to

the next. So we looked at briefly at the types of Ombudsman's schemes and again not everyone is sort of fully familiar with all of this that we spoke to. So we thought there was some value in setting some of this out. But without turning it in to a 400 page thesis. So we are trying to be as brief as we can but at least sort of set out how different these sorts of things We are also putting in some slides comparing the different standards and criteria that people can apply in this sort of space, depending on what sort of model Ombudsman you And so when you want to use in your particular environment. look at the standards Frank, the first Ombudsman had a set of some 54 checklist sort of questions for testing whether an Ombudsman's office was meeting its mission. There are international standards, organization standards that apply to complaints handled internally and externally. Australia, New Zealand have benchmarks, the international institute of Ombudsman have benchmarks and so on and that's all far too complicated for the purposes of this and we suggested a simpler model pulling from the relevant bits of other standards that could be just used to practically meet ICANN needs as a set of sort of evaluation criteria but that all depends on how you design it in the first place. So that's by way of background. When we come to the stakeholder feedback I might throw to you Debra, are you there?

>> DEBRA RUSSELL: I'm just unmuting. Here we reflected on what we were told in interviews and we had 84 community responses to the survey including three that were in languages other than English which we -- for which we obtained We did find that there was useful information in translations. this and we felt that we'd been quite successful in getting a good response to the survey but nevertheless once you break down the survey responses in to different categories and look at, for example, complaints that were found to be outside jurisdiction or complaints that were in fact, that went through the resolution process, the numbers start to be necessarily quite So we do have to be very cautious about what we conclude from the surveys. We'd also say that survey respondents reflected themselves and typically you find that people will respond to a survey in this sort of situation where they have got a strong view that had sort of an intense experience. they were really happy or really unhappy. So I think when you look at ratings you have to take that in to account and often we found there was quite a degree of polarity and not that many people in the middle. We said to everyone that we would keep their feedback confidential and that's absolutely paramount. We did however give them quite -- survey respondents quite a lot of opportunity to provide free text and that's the flavor around

bold ratings and so we've tried to -- we are proposing in the report to extract the essence from as many of those comments as we can to give people that flavor around what responses we are thinking. It terms of what we learned we did find there were higher ratings in terms of the process elements of how the Ombudsman's office had operation and had worked for people. higher ratings around things like confidentiality, whether they were listened to and investigated, the matter was investigated, whether they, you know, got a time or response. Sorts of process type matters rather than ratings around the actual outcome that was achieved and that's very common in this sort of Given the natural limits to what the office can environment. actually provide to complainants. We did look at the ratings that we had achieved in our survey and compared them with the ratings that Frank Fowler achieved in the survey he undertook in 2008 and we thought there were some observations we could make about that but caution it is very difficult to make hard and fast comparisons and his example numbers, the number of people who would take in a complaint that was within jurisdiction to the Ombudsman's office his numbers were very, very low. He had seven complainants. You need to be caution about those sorts of assessment and we noted that his conclusion was back in 2008 that the community were happy with the office, satisfied with the office. He had independent reviewer who looked at the survey findings and that reviewer cast a bit of cautionary note and said the sample size of those who had taken a complaint to the office were very low and a lot of the comments were very negative. So they weren't disagreeing with the conclusion but cast a cautionary note and I don't think that although our ratings were not that dissimilar, don't think we would reach that conclusion. Or conclusion would be more that there was -- that there was some dissatisfaction or some sense of disappointment and perhaps the ratings were a little lower than we would expect to see. So that probably is enough in terms of stakeholder feedback. You can keep going with you like, Phil.

>> PHIL KHOURY: Okay. I think there is just one other caveat I would add to that slide and that's really to say that people provide a feedback that went back -- that covered the period of all three Ombudsman. So somewhere a handful were fairly recent but a number involved in the era of Chris as Ombudsman and sort of latter period of Frank as Ombudsman. So again we have to accept that the -- that's another part of the data that we got that we have to allow for. Just to give you an example of some of the feedback, there is couple of charts on this slide, this is the kind of thing that will be in the report which will come to you. So if you look at the outcomes data. On the first one there is sort of small numbers, 22 total

respondents. And, you know, sort of a spread of results there. I think the, you know, you have to think about what conclusion will you draw from all of that and one of the conclusions you can draw from all of that is that, you know, it is likely that that indicates and perhaps only one in five people who have been through the Ombudsman's office would be an unlet promoter. Somebody who have would be very part of the results and probably a significant number would be unsatisfied in an unresolved matter who would most likely not be given terribly good feedback If you look at the second around process that's what for that. Debra was talking about around asking much more specific questions about aspects of the process that you went through. And so you can see on the right-hand side the headings for each of those dimensions of how you would experience a complaint. And you can see confidentiality is the purple bar that goes between 4 and 5. Clearly very, very strong. Ombudsman's independence is better than half as is the indicator that says I felt the complaint was understood.

The others are not terrible results by any stretch but they are nonetheless on sort of -- the lower half in terms of levels of satisfaction. So that gives you a little bit of a feel for what people see as being the strengths within the data, the Ombudsman process. So I'm moving to the next slide and this is really where we are starting to draw our conclusions about a lot of that. We think that the overall aim should be really focused on the question of community confidence interference around So the idea that the Ombudsman is looking at a whole range of matters around the ICANN community. We think is it is a strength and shouldn't lose that. And framing it around that sort of issue of community confidence is we think, you know, an important way to think about it. This transition process, the transparency and the accountability provides an opportunity for change and kind of a refresh of people's view of the Ombudsman, Ombudsman version 2 or some such. And the key areas we think you can strengthen the Ombudsman role is certainly around people's clarity and understanding of what the Ombudsman's office could do. We think the standing and authority of the Ombudsman is questioned by many and could use some strengthening. That's a sort of subtle language we will come back to in terms of detail. The independence of the office is another area where there are some perceptions that it is not as independent as it could be. And again if you go back to the original role of community confidence then that's something pretty important to make sure is not just practically independent but really hopefully beyond reproach and then finally, a sort -- it goes to the standing of the Ombudsman but this question of reporting and transparency and people's

awareness not only the Ombudsman and what it can't and can do and the kind of work that it is involved in. And again in all these areas we are not proposing radical change. The Ombudsman's function is, you know, fairly close to that kind of design we would have come up with if we had a blank sheet of paper but there are some tweaks that can be done in this area which we think will make a difference to the (inaudible) of the Ombudsman and its contributions at ICANN.

And then the finally sort of area where we think, you know, change definition will be helpful is to develop rather than responding to people's ideas for the Ombudsman doing new functions in a piecemeal way, that coming up with some principles that guide how you use the Ombudsman's office and so that people understand what the consequences of involving the Ombudsman in an operational process that limits Ombudsman or being seen as management final thing. Some simple policy but a little bit of policy around that how and when you can use the Ombudsman outside of strictly complaints activity we think would be a helpful contribution.

Now I guess the other thing is just expectation, management -- we'd like to get across in the report which is but there are some pressures for change. There is people who state their case around ICANN pretty forcefully. And, you know, have to be sort of in tune to the environment there. There is a unique mix of needs for ishqs can and there are a number of what we think are pretty natural limitations to what would be called the Ombudsman's powers in other places now. Here the Ombudsman has a pretty good run at investigation and getting access to information. In other settings an Ombudsman has a power to set aside decisions or compenization or to put themselves in the shoes of the decision maker and completely redecide a matter. We don't think those are for the most part they are not appropriate to the ICANN environment once you pull it apart and put all the complaints and it is sort of important for people to understand, you know, why, you know, why Herb shouldn't be armed with six guns and sort of running around righting wrongs Willie nilly in the ICANN environment. So we talk about that a little bit in the draft. And then finally for the recommendations the bottom line from us is that we think the Ombudsman's office adds value, that people appreciate that it is there and it is a contribution to the fairness of the ICANN world. It clearly some of the processes and the skills and techniques that are on being used are (inaudible) to the people that responded to us but we think there are some who feel it is a bit weak in its standing and environment. And we think it could be adapted further to make a better fit and to better meet people's expectations. We are not looking at throwing anything out. Ιt

is about adaptation and refinement rather than radical change. The key recommendations, under the heading of clarifying a role, because there are these different streams of complaints that come through, we think you need a high level purpose. A little bit of tweaking to the wording but then to segment the types of complaints in different ways in which the Ombudsman office will approach those. And I think an example is that of what we mean in that space is that disputes between members of the community or between constituent bodies within the community lend themselves very readily to alternative dispute techniques like conciliation and remediation. That's in an environment where you are bringing two parties together and in the environment where it is a -- there are fixed rules and the accusation they were used unfairly. The Ombudsman's role in that space all about checking to see that the process was followed and people had an opportunity to put their case that their confidentiality was protected and all that kind of things. Certain set of things that an Ombudsman can do in an environment. But you don't want an Ombudsman trying to negotiate with, you know, Democratically elected sort of organization applying the rules to try and find some middle ground. You just want to make sure that the process was fair and that there is consistency. that's just one example. So that's the clarifying of the role and hopefully improve people's understanding. The second cluster of recommendations around standing and authority, so I think there is an opportunity to refresh positioning signals here and that would require a lot of people around the ICANN world to be talking about the Ombudsman's office in a different So things as simple as where is the way than they do today. Ombudsman at the conferences and where does the Ombudsman call upon to speak and how do people talk about the Ombudsman's office. How an Ombudsman's report is talked about and considered within the community. Very subtle things like that which you can't legislate for but you can set up with -- with a communications program. And some key messages. The second one we have here, we think at the moment one of the areas of criticism is that decision makers are not obliged to respond to an Ombudsman's report. We think the Ombudsman's report could do more reports that are made public. Again subject to whether they are confidential and there should be a timing obligation on decision makers to respond. We have suggested 90 days and we suggested they should publish their reasons to the response to the Ombudsman's report. Now that would have to be a safety valve clause in there that would allow for some things that would take longer than 90 days but to reinforce the idea when the Ombudsman speaks the community listens. The third cluster is around independence. There is a little bit of tweaking we'd

like to see some productivity from the office. That might be a resources issue and then talk all these things through with But I think the value add that can come from a skilled person who is focused on fairness can can be heightened if they are able and encouraged to do more in a way of inquiries. publishing reports around issues of fairness. Also suggesting I'm going to jump to the third point, some independence in the employment basis. So a number of people commented that it is hard for the Ombudsman to be completely independent when a percentage of their pay is at risk and it is the establishment of ICANN that decide whether the Ombudsman is paid that extra money or whether the Ombudsman gets an additional extension to their contract and with the best will in the world will see that as not being fully independent and we think that can be dealt with with some minor changes to the way in which the Ombudsman is employed it. And so on. We also think that we are proposing an advisory panel. Now that could be small. And the idea would be to keep it cheap but to have that advisory panel take over much of the work that's currently done by the governance committee and the remuneration committee to act as sort of Council sounding board from the Ombudsman and as a support for Oversee their performance and encourage the the Ombudsman. Ombudsman to in their development of an operational plan and development of a budget and all that sort of thing, meaning wouldn't have to meet that often but would act as that sort of support, almost like the board for the Ombudsman both in this case without governance authority. That could be done in a way that the panel is advising the board committees but we think that the Ombudsman in the ICANN world does tend to operate a little bit in a vacuum and having a couple of people on the advisory panel who could work to support the Ombudsman, be it a sounding board would be excellent. And, for example, that panel might have a couple of ICANN elder states men on it. And hopefully a couple of former Ombudsman or women who have had experience in an environment -- in an Ombudsman environment and can add some informed help and support for the Ombudsman. of the things that we picked up from the board committees was a bit of really sort of frustration about not knowing how to do the performance reviews for an Ombudsman or not really knowing what the Ombudsman ought to be doing. So we think that might be help with that guiding the work that the Ombudsman future Ombudsman do. So finally fourth set of recommendations around transparency, this is just a chance to refresh the reporting. We think that satisfaction surveys could be reinstated in a -- in possibly in a different way than have been done before. A little bit more of the publishing of numbers even they are very small, we think that will help a little bit with the

reporting. We think more public reports when that's appropriate and again, you know, I think there has been a couple even, a very long period of time. It would not be a flood of these things. But they do create bit of a stir in the sense that it shows the work that's going on. So we think there could be more of that. And I think requiring public responses will also help have people pay more attention to the work that the Ombudsman's There is a missing doc point here which there office is doing. will be a recommendation for that policy around asking Ombudsman to be part of a formal review process or to vet privacy requests or freedom of information requests or anything else that people come up with as a sensible thing to use the Ombudsman skills in. So that would be the fifth set of recommendations which will be in the report. So I will stop there. Debra anything that I have forgotten, missed?

- >> DEBRA RUSSELL: No, that's good.
- >> PHIL KHOURY: Okay. I think the next slide is to be discussed at the end of the hookup. So I think I will hand over back to you for questions.
- >> SEBASTIEN: Okay. Thank you very much. Let's go back to your slide at the beginning and take them one by one and see if there are comments on the I guess each of the slides and then if there are overarching questions or comments on your document and presentation, both the process I don't think there are too much to discuss except if I see someone raising their hand for that. If not, let's go to the -- yeah. The current situation. I would like very much if you have any comments, just raise your hand and we will take them.

I think that the current situation is quite I will say in obvious or objective feedback on what is happening today. And maybe not so much to discuss and to ask questions. Let's go to this one, type of complaint. Any comments? If not I will start. And my question here, it is during the process of your review appear a new complaints office or officer within ICANN staff and sorry, I will not use organization. I know that staff decide to stall this word but I can't change my habits and I will still work through I'm talking about staff. Then we have a complaint officer who are just new one. And as maybe you know or maybe you don't know, we received a blog post made by the Ombudsman and the complaint officer telling us what is the difference between both of them without any consultation of any of us but that's life of this organization it seems. But I wanted to know if this new office changed something in your sorts during your work or if you -- you don't take I will say any attention to that. That's my first point. Because my impression in your type of complaints is that it is a generic type of complaint or it is a type of complaint will need to be

dealt with by the Ombudsman office. Thank you. Phil back to you or Debra.

- >> PHIL KHOURY: Thanks Sebastien. I haven't seen -- I am not sure that Debra has but I haven't seen the communication from Herb and I have forgotten her name, the complaints officer.
 - >> SEBASTIEN: Krista.
- >> PHIL KHOURY: Krista. Look we interviewed Krista when it was announced and she had barely thought about it. some ideas about what the CEO wanted as a result of that conversation. We talked about whether somebody suggested to us that the complaints officer might become part of the Ombudsman's office. And we talked about that as a possibility. When you look at the complaints that come through the corporation, there are really so many by the comparison to the ones that will come to the Ombudsman. We ended up deciding that that was unlikely That the complaint's officer's role much more closely linked to the CEO's view of the corporation and the services that are provided there and sort of management coordination sort of flavor to it all. So again when we put our draft report out our thinking is this sort of a page also around that complaints officer and, you know, we will see -- we will test our thinking with people and see if we have got it right. But Herb if you wouldn't mind --
- >> DEBRA RUSSELL: I have seen that communication. on the web. It doesn't go in to a great lot of detail. helpful about the process and, you know, things like confidentiality. And I suppose it does -- the complaints officer receive are like the complaints received by the There are large volumes and we saw for compliance department. those complaints about the corporation as categorized them that generally the Ombudsman's role should be to refer the complaints if they happen to come to them first to refer them on to the complaints officer or the compliance department but still take a bit of an interest and thinking about issues like fairness of process, thinking about whether getting data from the complaints officer and equally from the compliance department and thinking about whether these there is any need to change of process. Painting a more of a systemic view and, you know, that might lead to a motion inquiry of an occasions, it might lead to some recommendations for changes to those processes. So in many ways we saw -- we are initially a bit unsure about the idea of the complaints officer and how it would fit in and then as we sort of learned more about volumes and thought about it, it seemed a bit like the complaints to the compliance department about contracted parties. So it is an appropriate sort of sits outside the Ombudsman's office but the Ombudsman office can have an overview of that and make sure that those other complaints

avenues are doing as they should be doing. So that was where I think we got to at this point.

- >> SEBASTIEN: Thank you Debra. And Sebastien speaking. put a link for everyone in to the chat if you want to have a And I am sure that it will be one point of discussion in one our next calls but not today obviously. The way you answer I would like to see that in writing and able to discuss that. think I get your point. One of my concerns is that we don't end up today later in the battle of numbers and saying I have the most number of complaints and I am the big one. We need to be sure that yes, one is doing those -- one is doing the resource complaints and the other one is able to do systemic review or systemic view of that. And how we deal with that follows the community or people to know to whom they need to go and to whom they can expect help and officer. It is an important point. And as you know I have written a paper now with this new blog I will review the document but asking the question if we need just one complaint office and now we have two or if we need to go to two or to three, and that's something I think this group needs to discuss later on a little bit. But for that I need to go back to my draw board and to come back with a document if it is not included in your report, it may be another path to discuss this difference between the Ombudsman office and this complaint officer. Any other comments or do you want to react to that before we go to the next slide? Okay. Then next one, it is a type of ombuds and I quess that's just some highlight of the different types of Ombudsman office and evaluation criteria. Any comments? If not, let's go to the And that's stakeholder feedback. next slide. Any comments? And I have just one. It is that one of my questions is more on the next one. I guess it is a -- when you try to have a percentage of something with very small number, it is not really mathematically it is quite difficult but I quess you will have some first inputs about how many respondents where they come from and then all that in your report or you will have I would say just those feedback. Thank you.
- >> DEBRA RUSSELL: We will have the demographic information as well. We will show the affiliations, you know, geographical regions and how long people have been involved in ICANN those sorts of details. So you get that sense of spread.
- >> SEBASTIEN: Thank you, Debra. Because where this 22 came from, just from the survey. You take some of the inputs of your interviews or it is all that we need to have a clear view in the report please.
 - >> PHIL KHOURY: Okay. Yep.
- >> SEBASTIEN: Okay. Thank you. Any other comments?
 Review? Questions? Okay. Let's go to the next slide. Any

questions? Okay. Just in the previous slide I was -- okay go ahead. I wanted to ask but I guess it will be easier to discuss when we will have your full report. It is what do you mean by new idea being proposed policy definition of office role for operational design. Do you think that the current element we have in the different subgroup is enough, not enough. Maybe you will suggest a framework to define those new policy needs for the office. Phil back to you.

- >> PHIL KHOURY: Yeah, I think you probably need to see the words really to have a meaningful discussion about that.
 - >> SEBASTIEN: Okay. Then let's go to the next slide.
- >> PHIL KHOURY: I'll go passed this one because I think it is more useful to go straight to the recommendations.
- >> SEBASTIEN: Okay. Any questions, comments on the recommendation? The first slide of the recommendation. Asha, please go ahead.
- >> ASHA HEMRAJANI: Thank you Sebastien. I am conscious that we only have eight minutes left of the call. I will be brief but I wanted to state my questions up front all of them. The first question I had was regarding the clarify role -- first of all, thank you very much Phil and Debra for this presentation. First question, clarify role bullet. I know you have three subbullet points there. But could you elaborate a little bit more about this clarify role point you have made here. I would suspect that one of it has -- some of it has to do with the previous slide where you have the three categories of complaints. I wanted to get more feedback from you on that.

The second question I had was on the next page, shall I leave that fully -- maybe I'll just tell you really quick now. The second question I had was on this independence and I wanted to ask you about the -- I didn't quite catch what you meant about the compensation. So I -- because I probably didn't hear you clearly. So I just wanted you to repeat what you said about the compensation and lack of independence as a result of deciding an Ombudsman's salary and bonus. So if you could repeat that bit. And the third question I had was the fifth recommendation you say that was missing and I'm sorry, again I didn't hear you clearly. So those are the three questions I had. Thank you, Phil.

>> PHIL KHOURY: I'll jump back to the previous slide, sorry, about the segmenting the complaints and clarifying the role. I think you did understand it. We were conscious that people had quite different expectations of the Ombudsman function and I think that's a result of where they come from and the type of complaint that they are talking about. So we think that you could clarify quite a lot of that by segmenting the complaints. We have suggested three ways of doing it. I'm sure

that Herb and others will have device for us around that. We think if you can segment those complaints you can give people a clearer understanding of how and why the Ombudsman will approach it in a particular way. So some of the frustration people have is that the Ombudsman doesn't have the power to fix things. What is the point if the Ombudsman can't fix things kind of feedback and I think in some circumstances people could understand how that would work. And have more accurate expectations of what the Ombudsman can do if it was done that way.

So I think that's what we meant there. I'm going to go to your second question.

- >> ASHA HEMRAJANI: Okay. That's clear.
- >> PHIL KHOURY: Look a number of people were conscious that the Ombudsman has a proportion just like all ICANN pay employees a proportion of their pay is at risk. So whatever I don't know the exact percentage but it might be 25% of their number depends on their bus, remuneration committee being happy with their performance and a not of people see that as being not independent. And people felt that when an Ombudsman comes to the end of their contract an Ombudsman who keeps a quiet shop will have more chance of can re-engaged than one who might be seen as a citric of the corporation.
- >> ASHA HEMRAJANI: I didn't hear that. Quiet shop, what did you say?
- >> PHIL KHOURY: Yes, sorry. I shouldn't use expressions like that. That an Ombudsman who is not critical of the corporation or not critical of the board will have, you know, more chance of being reemployed or having their contract extended than somebody who has been perceived to be a citric. And so a lot of see that as not independent. So we think there is ways that you can improve that. The final question you had was about our guidance for the -- for different roles for the Ombudsman. So during our time talking to people at ICANN 58 a number of ideas were put to us about how the Ombudsman could be used in other processes. And we were just going to add another recommendation around that setting out some principles for when that would work and when it wouldn't work.
- >> ASHA HEMRAJANI: Do you have example about there privacy and I didn't quite catch that one?
- >> DEBRA RUSSELL: The example that was given to us is document disclosure. Request for information and it is being proposed that the Ombudsman should have a role in relation to that. So that was one suggestion and another suggestion was around diversity that the Ombudsman should have a role in sort of analyzing data setting expectations around diversity and should get involved in those diversity issues. Those are two

examples and there be other things this will come up in the future. So there is lots of complex considerations around those issues. I suppose what we are trying -- what we are thinking we will try and do is not so much answer those specific examples but view them as examples and develop some principles and say when these sorts of ideas come up, how should you respond to them, what are the pros and cons of Ombudsman moving in to that space and the Ombudsman's remit going beyond the traditional complaints handling role.

- >> ASHA HEMRAJANI: Thank you very much.
- >> SEBASTIEN: Sorry to intervene here but we are at the top of the hour -- almost. Can we agree that we have let's say ten minutes extension of this call or it is totally undoable for people? If you can in the chat or pod say yes or no and I will give the floor to Cheryl and I will come back to you Asha but I would like very much if can you be short. I know that we are at the end of this call and because we need to discuss the slides -- the slide. But Cheryl, you raise your hand. It is for you the floor. Thank you.
- >> CHERYL LANGDON-ORR: Thank you Sebastien. Cheryl for the record. I will be brief. I hadn't planned on making an extension but I will do it anyway. I in the last what I thought was few minutes or seconds of the call just wanted to let both Phil and Debra know that I am looking forward to reading their full documentation and that I like in some other circumstances when we have had external reviews at early and high level situation that are not filled with dread and loathing. So I think that's a good indicator. In the absence of all the gory details I think it is something that I'm certainly looking forward to reading. But right now I'm not reaching for blunt butter knife to do myself in which I can't say has been with all the external reviews that I have been involved in. Thank you.
- >> SEBASTIEN: Thank you very much Cheryl. Yes, I agree Asha that extension of ten minutes is not to finish the discussion as we will have to discuss it again and maybe with a full report part of the report next week. May I suggest that we do as short as possible but we discuss this last slide about next time and then Phil, can you tell us what was your thoughts with that and then we can decide how we will until the next call and our next phase of the work? Thank you.
- >> PHIL KHOURY: Thank you. Well, our suggestion was that we get the draft report finished and out to you for review by the latest May 29th. Hopefully we can do it a bit quicker than that but give us a little bit of time to get it out to you by the 29th. And then schedule a more detailed discussion for June the 5th if that works. Suggested dates from our side. So we would quite like to have you have the report in draft for a

week. Chance to read it all and then come back to us and we have detailed discussion. Probably need more than an hour and we can sort of expand and get feedback from you and help us shape the report so that it is ready to submit.

- >> SEBASTIEN: Okay. Here we have to in fact -- two proposals. We have the proposal to keep going the discussion next week and then it will leave you more time to finish your full report or we get your report before the next call and we will discuss again some of the -- today discussion and maybe others with your full report. My question is the next call it is supposed to be -- wait a second. Next call -- okay. is -- on Tuesday the 30th different time zone. Okay. We have two proposals here. Is to have still some discussion and leave you more time to write your full report or your first draft. don't think we have any need to rush for one week or another. think we need to have leave you the time to work and then it really up to you. Maybe I was thinking in speaking, maybe we can --
- >> Sorry, Sebastien, sorry sorry sorry. A quick interruption. I want to check will this material be sent to us prior to the next call or right today?
- >> SEBASTIEN: The proposal is written that a draft report will be sent May 29th, just a day before and then I don't think we will --
 - >> No, I meant this deck.
 - >> SEBASTIEN: A lot of possibility.
 - >> This slide deck.
- >> SEBASTIEN: This deck will be in the report. It will be in the document on the page of this call I guess as soon as it will be published by staff and we will have it or it be sent through the list but I will check with staff. Thank you for the question. Before I give you the floor Lars, I want to make the following suggestion we keep the next call on the 30th and we follow this discussion and maybe some first feedback if we have the document prior but frankly speaking from my own point of view and experience I will not be able to have the full report in just one night. Then I don't think that we will be able to have a meaningful discussion on the report if we get it just one day prior. But Lars go ahead please.
- >> Lars: Sebastien I think the original plan was that Phil and Debra might be able to submit the report to the group over the next one or two days which will have given you time to discuss it on the 30th but I think after some consultation we might or it might be more advice to have the report out by the 29th or the 30th and then for you to discuss the report, a week later than originally participated. I was proposing in the chat if you don't want to just have a discussion on (inaudible) we

might have a call if Phil and Debra agree on the 29 ot or the 30th. The 29th is a holiday in the U.S. Not sure about Canada and then maybe Phil and Debra can produce the report the day after if that would be work for you. Thanks.

>> SEBASTIEN: Okay. Please go ahead and I will try to make -- to by a proposal.

(Talking at the same time).

>> Does this group, the subgroup on the -- we created a subgroup to look at the review. The people that were invited tonight was it the entire working group or just the subgroup that is present tonight in dealing with these issues? Thank you.

>> SEBASTIEN: Thank you Herb for your question. have set up -- we tried to set up a subgroup but it has never happened. In fact, our group is just working as a very small group of the full group and it is something who have concerned us for a long time but we can't change the behavior of the people, the ones who are supposed to participate are not participating. And in fact, the people here today with maybe one or two more are the ones who are always or almost always here and as in fact, a small group, other group. And then there is -- everyone were invited to this call. Everyone member and observer will be invited to the next call. The next call it is on the 30th of May as there is some holidays in some place of the world on the Monday. And I guess it is at 1 p.m. UTC next week. And I will suggest that we keep this call. We will follow this discussion and if we have any first draft or summary of whatever before, great. If we don't have before, we will wait for after. But I think let's keep and see when we get something but if it is just a few hours or one day before the call, some of us or many of us will not be able to read it. I suggest that we stay with the ground schedule with next call. When you have a document maybe Phil, Debra and Lars we can talk together and see when it is best time to send it or just before, just after the call. We will see. The next call will be the follow-up of this discussion with your presentation. And maybe one other topic if I can find one. And then the call on the -- I don't know if you see 5th of May or the 6th May. have to check when, we will have a full discussion. Because why I am asking about the next call, the 5th of June is a holiday in some parts of Europe. I don't know what you call in English but it is (speaking in non-English language) in French. Maybe nobody knows about this. Sorry for this time. We take you 11 minutes more. Yeah, now I have echo. Thank you very much and talk to you next week and we will try to organize better for the next time meeting. Sorry for the delay. The call is adjourned and we can stop the recording. Thank you very much.

>> PHIL KHOURY: Thanks Sebastien. Thanks everyone.

>> SEBASTIEN: Thanks, Phil. (Call concluded at 1:11 a.m. CST) ***

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