Overview:
The Board shall cause a periodic review of ICANN's execution of its commitment to enhance the operational stability, reliability, resiliency, security, and global interoperability of the systems and processes, both internal and external, that directly affect and/or are affected by the Internet's system of unique identifiers that ICANN coordinates ("SSR Review").

Section I: People (as of 31 March 2019)

Review Team members:
- 16

Assigned ICANN Org Members:
- 4

TOTAL ICANN Org Participants:
- 29

Volunteer Participation Rate: 69%

Face-to-face meetings (plenary/subteam):
- 20 Days

Calls (plenary/subteam):
- 57 Calls

Volunteer meeting & call time:
- 1,736 Hours

Personnel support (estimated hours and cross-organizational):
- 4,342 Hours

Section II: Financial Resources (as of 31 March 2019) - Additional funding needed to complete the Review Team's work will be considered and allocated as appropriate.

<table>
<thead>
<tr>
<th>Service Type</th>
<th>Approved Budget</th>
<th>Spent to Date</th>
<th>Committed Services</th>
<th>Total Spending &amp; Committed to Date</th>
<th>Remaining Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Professional Services</td>
<td>$200,000</td>
<td>$60,000</td>
<td>$0</td>
<td>$60,000</td>
<td>$140,000</td>
</tr>
<tr>
<td>Travel</td>
<td>$300,000</td>
<td>$300,000</td>
<td>$0</td>
<td>$300,000</td>
<td>$0</td>
</tr>
<tr>
<td>ICANN Org Support</td>
<td>$50,000</td>
<td>$50,000</td>
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<td>$50,000</td>
<td>$0</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$550,000</strong></td>
<td><strong>$410,000</strong></td>
<td><strong>$0</strong></td>
<td><strong>$410,000</strong></td>
<td><strong>$140,000</strong></td>
</tr>
</tbody>
</table>

Section III: Milestones (as of 31 March 2019)

Milestones reflect Review Team work plan.* Incomplete milestones reflect approximate percent completion rate.

<table>
<thead>
<tr>
<th>Milestone</th>
<th>Percentage Complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>Review Planning</td>
<td>15% of total effort</td>
</tr>
<tr>
<td>Research/Conduct Review</td>
<td>40% of total effort</td>
</tr>
<tr>
<td>Draft Report</td>
<td>25% of total effort</td>
</tr>
<tr>
<td>Final Report</td>
<td>20% of total effort</td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td>36% Completed</td>
</tr>
</tbody>
</table>

- Determine leadership
- Adopt and publish Terms of Reference
- Adopt and publish Workplan
- Send adopted Terms of Reference to ICANN Board
- Develop and adopt outreach plan
- Develop and adopt template for findings and recommendations
- Complete repository of background materials
- Identify briefings sources needed
- Receive answers from ICANN staff, and generate any follow-up queries
- Workstream 1 - SSR1 Evaluation of implementation
- Workstream 2 - ICANN SSR
- Workstream 3 - DNS SSR
- Workstream 4 - Future Challenges
- Workstream 5 - IANA Transition
- Administrative duties, formatting
- Internal review of workstream output and draft recommendations
- Outreach on draft recommendations
- Assemble draft report
- Approve draft findings and recommendations
- Publish draft report
- Publish final report
- Update Draft Report
- Approval Process
- Send Final Report

* NOTE: Review Team updated work plan November 2018. New milestones and weights are reflected in this report.