# ROBERT G. SHELDON

## **Experience**

### BUSINESS EXECUTIVES FOR NATIONAL SECURITY (BENS) • Washington, DC

January 2015 - Present:

Director of Policy

- Serve as staff lead for the organization's cybersecurity and technology portfolio, with emphasis on Internet governance, cybersecurity research and development, and cybersecurity-focused public-private partnerships;
- Manage a Council of over 100 member participants—including numerous C-level executives and corporate board members—that steers the organization's strategic engagement on cybersecurity policy issues.

### THE MAUREEN AND MIKE MANSFIELD FOUNDATION • Tokyo, Japan

March 2013 - July 2014:

Mansfield Fellow

- One of 10 U.S. federal government employees selected to work for one year within the Japanese Government;
- Provided research and analysis, consulting, and advisory services related to cybersecurity policy and strategy issues to an elected Representative and other officials up to the Cabinet ministerial-level.

# THE U.S.-CHINA ECONOMIC AND SECURITY REVIEW COMMISSION (USCC) • Washington, DC

March 2012 - March 2013:

Senior Policy Analyst, Military and Security Affairs

June 2009 - March 2012:

Policy Analyst, Military and Security Affairs

January 2009 - May 2009:

Research Fellow

- Served as principal staff analyst for Chinese security issues, with emphasis on cybersecurity, telecommunications, science and technology, and research and development;
- Led a team of analysts and researchers focused on Chinese defense, energy, and foreign policy issues;
- Drafted and defended: substantial portions of a policy-oriented annual report to Congress; policy recommendations for legislative action; Congressional testimonies; speeches; and op-eds.

#### **Education**

THE GEORGE WASHINGTON UNIVERSITY • Elliott School of International Affairs • Washington, DC

2009: Master of Arts, Security Policy Studies (3.8/4.0)

CHAMPLAIN COLLEGE • Honors Program • Burlington, VT

Bachelor of Science, Computer and Digital Forensics (3.7/4.0)

## Selected speaking engagements

- "Japan-U.S.: A Vision for Collaboration in Cyberspace to Ensure Peace and Security across the Asia-Pacific."
  (Commentator.) National Bureau of Asia Research. Washington, D.C., September 18, 2015.
- "Cyber Security Regulation and Policy: Looking Back and Ahead." (Co-panelist.) Mandiant Incident Response Conference (MirCON) 2012. Washington, D.C., October 18, 2012.

#### Selected publications

- Robert Sheldon and Joe McReynolds. "Civil-Military Integration in Cybersecurity: A Study of Chinese Information Warfare Militias." Chapter in <u>China and Cybersecurity: Espionage, Strategy, and Politics in the</u> <u>Digital Domain</u>. Eds. Jon R. Lindsay, Tai Ming Cheung, and Derek S. Reveron. *University of Oxford Press, 2015*.
- Robert Sheldon. "Commentary: Let CYBERCOM Stand Alone." Defense News, December 1, 2013.

#### Professional affiliations

- Center for Strategic & International Studies (CSIS), Adjunct Fellow, Strategic Technologies Program.
- Shafik Gabr Foundation, Gabr Fellow, East-West: The Art of Dialogue program (2016).
- InfraGard, Washington, DC Chapter.
- Partnership for a Secure America, Congressional Fellowship (Spring 2011).