

---

YEŞİM NAZLAR: Good morning, good afternoon, and good evening to everyone. Welcome to the NARALO Tribal Ambassadorship Subcommittee call, taking place on Tuesday, 16<sup>th</sup> of August, 2016, at 14:00 UTC.

On the call today, we have Judith Hellerstein, Glenn McKnight, Eduardo Diaz, and Loris Taylor.

We don't have any apologies noted for this call.

And from staff, we have Heidi Ullrich, Gisella Gruber, Silvia Vivanco, Janice Douma Lange, and myself, Yeşim Nazlar.

Finally, I'd like to remind everyone to state their names before speaking for the transcript purposes. Thank you very much. Judith, over to you.

JUDITH HELLERSTEIN: Thanks so much. Welcome to the call. So the evaluation form I sent out was we wanted, as the questions on the Fellowship application that Loris and I worked on, were tied to the Fellowship application that the ICANN Fellows use. What we wanted is we want to make sure that we used a similar process, so that no one in ICANN could say we didn't use a process or they weren't [comparatively chosen].

We took those three applications that the Fellows use, and we modified it. And then the evaluation, I took those. I didn't take out the first question, which I'm sorry about that. But I tried to modify that evaluation so we could also evaluate them and use the same format so

---

*Note: The following is the output resulting from transcribing an audio file into a word/text document. Although the transcription is largely accurate, in some cases may be incomplete or inaccurate due to inaudible passages and grammatical corrections. It is posted as an aid to the original audio file, but should not be treated as an authoritative record.*

---

they're all the same, so everyone can say, "Oh, yes, all the Fellows were chosen with the same format."

Glenn no longer has his hand up. Eduardo, you have your hand up.

EDUARDO DIAZ: I have a question. There were two columns, [inaudible] and weighted score. That did not make any sense to me. Can you explain those?

JUDITH HELLERSTEIN: Sure. Where each of the questions... So take out the first question, which is the financial value need. But each of the questions, like, "Applicant states they are a member of an indigenous tribe," "Applicant makes a strong case," all of those. Each of those, I would say, will get a score. They just said yes or no, but then the weighted score didn't make any sense to me. So I thought, we could weight them on a score of [inaudible]. Each score would be of a total weighted score. So the questions, the two that make sense to weight, which are the, "Applicant makes a strong case," and the last two questions, that you would weight that. And then that would be able to assign you a score for that candidate. That's how I interpret it.

EDUARDO DIAZ: I am totally lost. I will stall with this call and [inaudible].

---

JUDITH HELLERSTEIN: So your score is, “Applicant provides strong reasoning,” and, “Applicant makes a strong case.” So if you weighted them one to five, then the weighted score could be your average of those two things. So that would be, for instance, if one was a five and one was a four, then the weighted score for that applicant would be a 4.5, was my point.

EDUARDO DIAZ: Oh [crosstalk].

JUDITH HELLERSTEIN: I should have said average score.

EDUARDO DIAZ: This shouldn’t be that complicated. This is very –

JUDITH HELLERSTEIN: I was trying to take the same form. That’s why it was complicated. I wanted to take the same form they use so that our process could not be criticized.

EDUARDO DIAZ: Okay. Well, I suggest next time you take their form and then adapt it to our thing, because [crosstalk] –

JUDITH HELLERSTEIN: Yeah, yeah, and I said –

---

EDUARDO DIAZ: In any case, I have evaluated them based on [crosstalk] –

JUDITH HELLERSTEIN: We only got the form late last night. So we only got the form late last night.

EDUARDO DIAZ: Okay.

JUDITH HELLERSTEIN: So I [inaudible] to send it out. Sorry.

EDUARDO DIAZ: It's okay.

JUDITH HELLERSTEIN: Okay. Okay. So now, we'll go to the review. So to review the requirements, as we know, the requirements were, one, they had to be from a recognized tribe in the US and in Canada. So either one of the tribal areas in the US, one of the tribal areas in Canada. And as you said, there are no tribal areas in Puerto Rico. That was the requirement for the Fellowship.

And also the problem, so we have an issue of one of the applicants is from the US – or living in the US – oh, Glenn says that was a preference. It was a preference to be associated with NARALO ALS. It wasn't a

---

requirement. It was a preference. The preference was to get NARALO ALS, but not a requirement. That was voted on our call.

The question we have is we have someone living in the US, in one of the NARALO ALSes, but is not from a tribe, but is from an indigenous community in Togo. It is my opinion that that does not meet the requirement that we set out. And it is my opinion that that person then should be dropped out as ineligible, not meeting the criteria. And that's why I put that down.

Now, I don't know what others feel about that. So, Eduardo, is your checkmark saying that you agree with that? What is your checkmark?

EDUARDO DIAZ: Hold on a second. Hold on a second. Okay, I just want to speak.

JUDITH HELLERSTEIN: Yes, Eduardo?

EDUARDO DIAZ: I just want to say that this is for US and Canada, and not for anybody else outside in the world. I agree with you. Thank you.

JUDITH HELLERSTEIN: Loris, are you also agreeing? That's a checkmark. Glenn is agreeing. Eduardo. Okay, so then, Silvia or Heidi, can you e-mail to Janice? Because her candidate that she selected, we've now disqualified as not being in the US. So we need a different candidate from her, unless she

---

only has one. So could someone ping Janice and let her know that, so she could either [crosstalk] –

UNIDENTIFIED FEMALE: [crosstalk] yeah, I'm doing so.

JUDITH HELLERSTEIN: Okay, thanks so much. Okay.

EDUARDO DIAZ: I'm confused.

UNIDENTIFIED FEMALE: Judith, now that it's past the deadline –

JUDITH HELLERSTEIN: No, no, Janice [inaudible] she gave us her top two. So I want her next on the list, if she wants to. Instead of five candidates, we have four. So one – if you can ask her, what was her next suggestion?

Okay. The confusion was Janice, who's on our committee, is trying to be on two calls at the same time.

EDUARDO DIAZ: Well, she can't.

---

UNIDENTIFIED FEMALE: [crosstalk]

JUDITH HELLERSTEIN: So she needs to come back –

EDUARDO DIAZ: [crosstalk] why are we –

JUDITH HELLERSTEIN: No, no. Janice Douma Lange, who's head of the Fellowship, is on our call. And because of the timing this week and because of Loris's travel schedule, this was the only day we could all meet together and Janice said she could try to be on both calls. So sorry about that.

UNIDENTIFIED FEMALE: Judith? I am in contact with Janice. So I guess just move on to the next one until that – we can move ahead until she comes back. She is responding to me.

JUDITH HELLERSTEIN: Okay. Okay. So, Eduardo, you have your hand up. Do you want to start your discussion of the candidates?

EDUARDO DIAZ: Well, if we take one off, we have three candidates. We need two. We can decide on three. We don't need a fourth. We just go ahead and [crosstalk] –

---

JUDITH HELLERSTEIN: Eduardo [crosstalk]. There are four candidates.

EDUARDO DIAZ: Even better. Even better.

JUDITH HELLERSTEIN: Right.

EDUARDO DIAZ: So why do we need a fifth candidate?

JUDITH HELLERSTEIN: No, no, no, no, no. We had five. Now we have four. We only have two slots. So do you want to start off on giving your ideas on your weights for the candidates?

EDUARDO DIAZ: I guess. Let's do that.

JUDITH HELLERSTEIN: Okay. So, Eduardo?

EDUARDO DIAZ: Okay. The first one, which is this lady, [Yvonne Russo], understanding from indigenous [inaudible] tribe. And I am assuming here that



---

somebody have certified that this tribe is from US or Canada, because I don't have an idea about that. So that is fine. But this person doesn't make a strong case. She's a movie producer. And I think she will go there, she will participate, but I don't think she will bring back something to what she's doing right now [inaudible] movies. So I don't see her there.

Valerie Fast Horse, I like this person. She is into [general] technology. And I think she will be a very good candidate. However, she doesn't have a passport yet. So if we select – I like her. That was my top choice. But I don't know how long it takes to get a passport in the US, especially during the summer, when people are traveling.

April, I like her also. I worked on this late last night. [inaudible] this person, I like her too.

And the last one, Nonabah Lane, she lower score in the applicant, for the strong case. So my two selections are Valerie and April. Thank you.

JUDITH HELLERSTEIN: Okay. Glenn –

EDUARDO DIAZ: [crosstalk]

---

JUDITH HELLERSTEIN: No, no, no, that's good. Valerie and April is good. And if you can rate them, you can e-mail me your sheet. You can rate them, then that would be good.

EDUARDO DIAZ: Okay. They are on their way.

JUDITH HELLERSTEIN: Why don't you just do it on your sheet, and then you can e-mail it to me.

EDUARDO DIAZ: Okay.

JUDITH HELLERSTEIN: Unless Heidi – there's a sheet. Yeşim, can you – if you put them in the chat, then Yeşim or Heidi can – put them on the sheet.

UNIDENTIFIED FEMALE: Judith, I think just for simplicity's sake, I'm just going to write their names and the priorities, the rankings of the selection committee, in the action item pod. And then if you wish to put them into any more formal documentation, that's fine. But I think that this group is small enough and the applicant number is small enough to where we can do this relatively simply.

---

Glenn, I'm just looking for your – okay, I see them. Thank you very much, Glenn. I'll not yours.

JUDITH HELLERSTEIN:

Okay. So I will go then next. I also carefully reviewed all them. The first one, I had the same problems that Eduardo had with the first one, with [Yvonne Russo]. I didn't think she was qualified. I actually gave her a two, because it didn't tell me what she wanted.

I really like Valerie Fast Horse. I thought she was one of the best applicants we had. And I gave her the five.

As between Nonabah and April Tinhorn, I ended up choosing Nonabah because I think she's very new. She wants to get more involved. I really like what she's doing. She has been involved not in the tech world, but in the science world and in the environmental world. And I would like to get more of these type of people involved, instead of only tech people. And so after carefully reviewing both of those ideas of how they will contribute and their reason for going, I ended up choosing, for my second one, Nonabah instead of April. But it was a close race for me.

UNIDENTIFIED FEMALE:

So who was your first choice, Judith? I didn't quite catch that.

JUDITH HELLERSTEIN:

Valerie Fast Horse.

---

UNIDENTIFIED FEMALE: Okay, thank you.

JUDITH HELLERSTEIN: Okay. So, Glenn, you put your choices of April and Nonabah. Janice, April and Valerie. Loris, do you want to speak?

LORIS TAYLOR: Hi, can you hear me?

JUDITH HELLERSTEIN: Yes, we can hear you.

LORIS TAYLOR: Okay, great. I selected Valerie Fast Horse, because I do know her. She worked for the Coeur d'Alene Tribe.

First of all, let me start by saying first that ICANN is high level. ICANN deals with [loose stones]. It's really concentrated on the nuts and bolts, how the Internet works, along with all the issues associated with it. So I selected Valerie Fast Horse because she has a high-level knowledge of what the Internet is all about. She knows about the technology, and I think that's important. And she's also someone I feel is proficient in her field.

I also selected April Tinhorn because even though April did not indicate on her application, I know her. April is a computer science major graduate. She's got a graduate degree in computer sciences. She's worked for the National Security Administration, which she did not even

---

mention. She's worked for tribes on privacy and security issues. She is a strong candidate and can fit into ICANN nicely.

And so those were two. The other two individuals, I do not know. But I was happy that they applied, and I feel that if we had next round, I would encourage them to reapply.

JUDITH HELLERSTEIN: Great, Loris. Thanks so much. Yeah, I just wish April's application had more meat on it so it could show her off well. That was my issue. So it seems like our ratings are clear, that all but one person has chosen Valerie, and all but one person has chosen April. So it seems like Valerie and April are our top choices.

And, Heidi, do you concur with my analysis of the results?

HEIDI ULLRICH: Yes, I put what everyone has said here in the rankings. Yes, definitely, Valerie and April are number one, and Nonabah as a backup.

JUDITH HELLERSTEIN: Right, sorry.

HEIDI ULLRICH: Judith? There you are.

---

JUDITH HELLERSTEIN: If Valerie cannot get her passport in time, that Nonabah would be the person. Is that how it works? How does that work, if we can't get a passport in time? Is there time for a substitute? I don't know about constituency travel.

HEIDI ULLRICH: What I would suggest is let me speak to Constituency Travel today. I will get back to you, hopefully in the next couple of hours. And then I would reach out to the two, Valerie and April, and let Valerie know that she needs to start the process ASAP. And if she's not able to get it, then it we would need to inform the alternate that she would be the one going instead. [crosstalk]

JUDITH HELLERSTEIN: Loris has –

HEIDI ULLRICH: Yeah, that's a good question, because I know we've done visas. So I will need to follow up on the passport issue. So I'll ask those two questions.

JUDITH HELLERSTEIN: Glenn has a question.

GLENN MCKNIGHT: Yeah, I think Heidi is right. I think in the past – and I think there are discretionary funds for getting visas, but I've never seen a case where they've provided funds for the passport. All of us renew our own

---

passports and incur that cost. But, Loris, maybe you and Judith, being both Americans, what's the timeline? Where would they have to go to get their passport, and how long is turnaround time?

JUDITH HELLERSTEIN: Turnaround time can be very quick, depending on how busy it is. What I've done, which is a cheaper process, is I've just done it through the website and mailed it in, and they have tracking on it. But you can go to the post office, but that adds an additional cost. And I just didn't like that. But I think, if I read the Fellowship criteria well, I think that the applicant has to pay for their own passport.

GLENN MCKNIGHT: Yeah, that's my point.

JUDITH HELLERSTEIN: So that's what I'm thinking. And Heidi says it's six-week time period. But, Heidi, also, if a person really wants to go and they have a ticket, they can get a passport in less than two weeks. But there is an extra fee on that.

HEIDI ULLRICH: Yeah, there's expedited passport processing in three weeks. So you said, Loris, that she's in Coeur d'Alene? So it may be – I'm not sure in Coeur d'Alene – I think you can just go to a post office, and then you can get your passport there. So, yeah, if I could just have a little bit of time with Joseph, and then I could get back to you. But I think that we need to

---

inform them ASAP and then just confirm that she is willing to go – it might take a little effort on her part to get the service done in time, but I think it’s definitely – okay, Loris says great. So I think we can definitely – even the six-week normal time is fine. But she needs to get her paperwork together, her photos, etc. And she would need to do that pretty quickly.

GLENN MCKNIGHT: Judith, I didn’t finish what I was saying. The second point [inaudible] Canadians is we need a visa for India. And so maybe you guys can clarify that you guys have the same thing with India with the US? You also have to have a visa for India?

JUDITH HELLERSTEIN: Yes. Yes, we do.

GLENN MCKNIGHT: So don’t forget. One thing is a passport, which you need in your hand in order to get the visa from the Indian consulate.

JUDITH HELLERSTEIN: Thank you so much, Glenn. That is a very good point. So visas in India also take a long time. And from what my friend told me, the people there are not conscientious. And she got someone else’s visa stamped in her passport. She had to go back and redo her visa. All that takes time, and that needs to be calculated into things.



---

HEIDI ULLRICH: Judith? A couple of things. First, Americans can get, usually, online visas for India, which is done very quickly. And then the second thing, that ICANN is working with the Indian government to see if we can get something, [visas] upon arrival. So even though that's not the preferred way to do it, because some people are really concerned about flying long distance and having a visa required. But as I said, the first option is a pretty quick online processing. And try and put that into the chat.

So I think we have plenty of time for all of this. I wouldn't be too concerned. But Valerie would need to move ahead quickly with getting her passport.

JUDITH HELLERSTEIN: So, yes, Heidi, thanks for that. No, I was just telling you my friend went last year, and she didn't look at her passport when she picked it up. And it had someone else's picture in it, and it was a hassle to get it redone. So apparently, I think it was an online application. But when she picked it up, it was a different picture. So we have to be eagle-eye on this.

Glenn did you finish? Eduardo? Eduardo? Do you want to speak?

UNIDENTIFIED FEMALE: He said he was disconnected from Adobe.

JUDITH HELLERSTEIN: Oh.

---

UNIDENTIFIED FEMALE: But just see if he...

JUDITH HELLERSTEIN: He's reconnecting.

EDUARDO DIAZ: Hello? Can you hear me now?

JUDITH HELLERSTEIN: Yes.

EDUARDO DIAZ: Okay. I was saying that the important thing here is when is the deadline that you have her passport so if she doesn't get it, then we can tell the other person to go ahead and start doing the paperwork? It has to do mostly with what Heidi is going to do. She has to talk to Constituency Travel. We should know the person by such-and-such date and arrange for her, whatever they have to arrange there for this person. And from that point back, then we know.

Let's say if the deadline is in two weeks, well, then she cannot go. See what I'm saying? Because she doesn't have her passport. But if the deadline is from here to eight weeks, then maybe there is a possibility that she will get her passport and then she will be able to go. But we will know that when Heidi talks to Constituency Travel. Right, Heidi?

---

HEIDI ULLRICH: Correct. If I could just speak to Joseph in the next 30 minutes. I'm not sure when he will come online. And then I'll get back to you, Judith. If you could then contact Valerie. And I think maybe Valerie can just speak to Joseph. That might be also useful point. So there are some internal processes that we need to do for new travelers. So that takes about a week, but that's just for the flight. So I think the first step is get her passport. And then Joseph can move ahead with getting all of the other information she needs to travel, including the visa.

JUDITH HELLERSTEIN: Great, Heidi. Thanks so much. Glenn, you had an additional question.

GLENN MCKNIGHT: Yeah. There are two points. I wanted to make sure not to confuse these two people. But there should be a point person that they can feel comfortable to talk to, leading up to some orientation [questions] which each of us doing a piece of it. So who's the mentors for these two people?

JUDITH HELLERSTEIN: We only have one mentor active. We can create a mentor beforehand. But the mentor, once they're there, is Siranush. And perhaps we could figure out a time with Siranush when we establish who our people are, and connect with Siranush, and have Siranush work with her on – whether Siranush agrees to be a mentor before we get to ICANN.

---

Because she agreed her mentor once we're at ICANN. Does that answer your question?

GLENN MCKNIGHT: Yeah, but I'm thinking this person – or both of these people, hopefully they'll get involved in NARALO. So each of us are going to be there. We really need to provide also additional help to them. I know Siranush will be there, because they're integrated with the Fellows. But when they're not with the Fellows, I think each of us, all three of us, really should take time and not ignore these people. So I don't think we're off the hook [inaudible]. That's just my opinion.

JUDITH HELLERSTEIN: No, no, I agree with you. Unfortunately, Loris tried to get a mentor funded. But the evaluation committee, who are evaluating the special budget, decided that wasn't a good idea. And they nixed that.

GLENN MCKNIGHT: Okay. So then this is the only trip they're going on. Is that correct, Judith?

JUDITH HELLERSTEIN: This is the pilot. We meant for them... The hope here is that the Fellowship will be revamped, and then they could apply for the regular Fellowship after it's revamped. That, I think, is the hope. But if that's not the case, and after we get the evaluations for this, then I think they will take a look. At least that's when I was talking to Rob and I was talking to

---

Chris Mondini, and all the people who are on that committee. And they wanted to see how it goes for the first time and then evaluate it afterwards.

And now, with the revamping of the Fellowship, if that goes through, they should be able to apply to the Fellowship program directly. Heidi, is that your understanding?

HEIDI ULLRICH: Yeah, I would need to check with Janice on that. [crosstalk]

GLENN MCKNIGHT: We don't have [crosstalk]

HEIDI ULLRICH: I don't have the form. I think if we can get the ambassadors interested in the At-Large activities, for example the Subcommittee on Outreach and Engagement, obviously the NARALO meeting, etc., I think that would really be useful to them as well.

JUDITH HELLERSTEIN: All right. Since some of them are technology focused, I can integrate them into the Technology Task Force. And then – oh, yes, good idea. Loris, could you get them to send some pictures and a bio for Eduardo's newsletter?

Glenn, do you still have your hand up? Loris, sorry, yes. Sorry, Loris. Loris, did you want to say something?

---

LORIS TAYLOR: I was saying, yes, I'll get the pictures.

JUDITH HELLERSTEIN: Okay. So the question is, how will they be informed? Do you want to inform them official? Or what's the suggestion? Loris, do you want to inform them officially? Do you want to send out the announcement?

LORIS TAYLOR: I would love to. Is there a special way that ICANN informs its Fellows? Is there a formal letter? Or is it just something I can do by telephone?

JUDITH HELLERSTEIN: I think not telephone, as we want a tracking of it.

LORIS TAYLOR: Okay. I can do a letter.

JUDITH HELLERSTEIN: You could call them too, but I think we need something for the official record. And when you write a letter, could you also write a letter, that we can review, to the other applicants who did not make it? And also, encourage them that they either apply again, if we have this, or to keep active.

---

HEIDI ULLRICH: Judith? Janice has informed me that there is in fact a formal letter for confirming a Fellow's membership. So she will send that to you today. And then if you could pass that on to Loris, that would be great.

JUDITH HELLERSTEIN: Great, because we want to make sure that everything is well documented. Thanks so much, Heidi.

HEIDI ULLRICH: So, Loris, just let me make a couple of action items. So I will contact Joseph today about the passport cost, timing, etc. And then, Loris, you're going to be sending out the announcements or the information to them.

JUDITH HELLERSTEIN: And then Loris will also send out an e-mail to the people who did not get the Fellowship, thanking them so much for their time and effort, hoping they stay engaged, hoping that they look out for future announcements [crosstalk].

HEIDI ULLRICH: Judith, just one more thing. They could, if able to, participate remotely in Hyderabad. And that might be a bit of a challenge, both technically and in terms of time, but that is [inaudible].

---

JUDITH HELLERSTEIN: Oh, okay, yes. So, Loris, that's a good idea. Because I don't know, depending on the time zones. What is the time zone difference between here and Hyderabad?

HEIDI ULLRICH: Let me take a look just quickly. [inaudible] will send that to you. I'm asking her about the time zone in India, in terms of UTC. Basically, it's not great. It's going to be [inaudible] hour of the night. But if they wish to do that, it is possible.

JUDITH HELLERSTEIN: I'm only thinking, because sometimes if the candidate who was in New York, it might be easier than the candidate who was in the Pacific time zone. Sometimes one of those works better than others. That's the only reason I thought to ask. Okay.

Heidi, do you have any other questions? Your hand is up.

HEIDI ULLRICH: Oh, no. Sorry, I'll take that down. Okay, Silvia, thank you very much. It is 12 hours different. From what, I'm not sure. But it's now, for example, 8:00 PM in Hyderabad. And, Silvia, if you want to go ahead and put the link in, thank you for that.



---

JUDITH HELLERSTEIN: Right. So 8:00 PM. It could be the evening. That might work. So it is a good suggestion. Anything else? Do we have any other people who want to speak, who want the floor? Oh, Glenn, you have your hand up.

GLENN MCKNIGHT: Yeah, just one last comment. It is unfortunate that the Canadian applicants didn't get their act together. The group that I was expecting [inaudible] the University of Calgary [inaudible]. I have a lot of people that are going to be applying as an ALS. But unfortunately, it's a bummer, there wasn't enough turnaround time for that [inaudible]. But I have no problem with having two Americans in this round. So that's it.

JUDITH HELLERSTEIN: Great. Okay.

HEIDI ULLRICH: So I just have one question for Loris, just really quickly. Loris, if you're still there, I'm wondering if your organization is planning on doing any promotion during or following the ambassadorship, as it goes through Hyderabad. Should we be in touch with ICANN Communications on that?

LORIS TAYLOR: I think I would like to encourage the two women that will be attending the conference to do some media releases during their conference time in India, to let us know [crosstalk]

---

HEIDI ULLRICH: Okay. So what I can do is let our communications people know that, and then they can set up. We can get some video time set aside, and we can do newsletter announcements of them, put photos of them. And we'll definitely be tweeting and doing our social media with them. And then maybe you can retweet, etc., on that.

LORIS TAYLOR: Yeah, I think that's a great idea.

JUDITH HELLERSTEIN: Great. And, Loris, I just sent you – Janice sent me the letter, and I forwarded it to you. So you should have it now. Okay, great. Okay.

So if we don't have any more people who want to speak, we can just close the call. Just making sure that we're all set? Okay. Thanks, all, for your hard work. And you can send in your sheet to, I guess, to Heidi, so she can store them in the electronic files, whatever, for the applications for this program. So if they ever need it, they can look back at them.

Heidi, is that okay?

HEIDI ULLRICH: Yeah, that's good. I have a file in my computer, yes.

---

JUDITH HELLERSTEIN: I'm just thinking, in case, we want to make sure we have every documentation is done for it [crosstalk]

HEIDI ULLRICH: [crosstalk] yes. Yeah, in that case, I have the same thing for all passport applicant, etc. So, yes, I have that.

JUDITH HELLERSTEIN: Yeah, so if you gave her your weights to them on the form, you can ignore the first question. But send them to Heidi, so she can put them in the folder. So that way, we can have everything documented. Thanks so much, Loris, everyone [crosstalk] meeting.

YEŞİM NAZLAR: The meeting is adjourned. You will now be disconnected. Thank you very much for your participation. Have a lovely rest of your day. Bye-bye.

[END OF TRANSCRIPTION]