This is intended to provide a clear, concise and widely-accepted definition of ICANN's limited mission, core values, powers and restrictions in order to ensure ICANN's accountability to the multi-stakeholder community. To implement this mechanism, ICANN Bylaws should be amended to include the Statement of Mission, Commitments and Core Values as part of the durable or "golden" provisions that cannot be amended [except in limited and specified circumstances]. In addition, the provisions should be incorporated by reference into agreements with Contracted Parties and into other contractual documents such as new gTLD application agreements. These provisions will further be incorporated into the review and redress mechanism and serve as a basis to challenge ICANN's actions/failure to act.

Current Bylaws	Proposed - Working Draft	AOC
MISSION	MISSION	
The mission of The Internet Corporation for Assigned Names and Numbers ("ICANN") is to coordinate, at the overall level, the global Internet's systems of unique identifiers, and in particular to ensure the stable and secure operation of the Internet's unique identifier systems. In particular, ICANN:	The mission of The Internet Corporation for Assigned Names and Numbers ("ICANN") is to coordinate at the overall level, the global Internet's systems of unique identifiers, and in particular to ensure the stable and secure operation of the internet's unique identifier systems by:	8. ICANN affirms its commitments to: (a) maintain the capacity and ability to coordinate the Internet DNS at the overall level and to work for the maintenance of a single, interoperable Internet; (b) remain a not for profit corporation, headquartered in the
1. Coordinates the allocation and assignment of the three sets of unique identifiers for the Internet, which are	1. Coordinating the development and implementation of Consensus Policies (as defined in Specification 1) that (a) ensure the stable and secure operation of the Internet's unique names systems and (b) that involve issues for	United States of America with offices around the world to meet the needs of a global community; and (c) to operate as a multi-stakeholder, private sector
a. Domain names (forming a system referred to as "DNS");	which uniform or coordinated resolution is reasonably necessary to facilitate openness, interoperability, resilience, security and/or stability of the DNS.	led organization with input from the public, for whose benefit ICANN shall in all events act.
b. Internet protocol ("IP") addresses and autonomous system ("AS") numbers; and	Coordinating at the overall level the allocation and assignment of Internet protocol ("IP") addresses and autonomous system ("AS") numbers.	
c. Protocol port and parameter numbers.		
2. Coordinates the operation and evolution of the DNS root name server system.	3. Coordinating the allocation and assignment of protocol port and parameter numbers.	
3. Coordinates policy development reasonably and appropriately related to these technical functions.	Coordinating the operation and evolution of the DNS root server system	
	ICANN's Mission does not include the regulation of [content, other]	

Current Bylaws	Proposed - Working Draft	AOC
Section 2. CORE VALUES. In performing its mission,	Commitments. In carrying out its mission, ICANN	
the following core values should guide the decisions	must operate for the benefit of the Internet community as a	
and actions of ICANN:	whole, carrying out its activities in conformity with relevant	3. This document affirms key
	principles of international law and applicable law and	commitments by DOC and ICANN,
	international conventions and through open and	including commitments to: (a) ensure
	transparent processes that enable competition and open	that decisions made related to the
	entry in Internet-related markets. [From Articles of	global technical coordination of
	Incorporation]	the DNS are made in the public interest
	Specifically ICANIN must	and are accountable and transparent;
	Specifically, ICANN must:	(b) preserve the security, stability and
1. Preserving and enhancing the operational stability,	1. Drosowie the energtional stability reliability security.	resiliency of the DNS; (c) promote
reliability, security, and global interoperability of the	Preserve the operational stability, reliability, security, interoperability, resilience, and openness of the DNS	competition, consumer trust, and
Internet.	and the global Internet;	consumer choice in
	and the global internet,	the DNS marketplace; and (d) facilitate international participation
2. Respecting the creativity, innovation, and flow of	2. Limit its activities to matters that are (a) within ICANN's	in DNS technical coordination.
information made possible by the Internet by	mission and (b) require or significantly benefit from	in bivs technical coordination.
limiting ICANN's activities to those matters	global coordination;	
within ICANN's mission requiring or significantly		
benefiting from global coordination.		
7. Employing open and transparent policy	3. Employ a transparent, bottom up, multi-stakeholder	
development mechanisms that (i) promote well-	process for policy development consistent with this	
informed decisions based on expert advice, and (ii)	Statement of Mission and Core Values, reflecting the	
ensure that those entities most affected can assist in	functional, geographic, and cultural diversity of the	
the policy development process.	Internet;	
4. Seeking and supporting broad, informed		
participation reflecting the functional, geographic, and		
cultural diversity of the Internet at all levels of policy		
development and decision-making.		
Q. Making decisions by applying decuments decision	4. Apply documented policies consistently, objectively,	
8. Making decisions by applying documented policies neutrally and objectively, with integrity and fairness.	neutrally and fairly, without singling out any particular	
neutrally and objectively, with integrity and fairness.	party for disparate treatment;	
Section 3. NON-DISCRIMINATORY TREATMENT.	F /	
Section 5. NON-DISCRIMINATORY TREATMENT.		

ICANN shall not apply its standards, policies, procedures, or practices inequitably or single out any particular party for disparate treatment unless justified by substantial and reasonable cause, such as the promotion of effective competition. [NOTE: Not subject to "balancing" language below] 5. Remain accountable through mechanisms defined in 10. Remaining accountable to the Internet community the Bylaws; through mechanisms that enhance ICANN's effectiveness. ********* To the extent these Commitments must be balanced against These core values are deliberately expressed in very each other [or balanced against Core Values below] in a general terms, so that they may provide useful and particular circumstance, such balancing must be: relevant guidance in the broadest possible range of circumstances. Because they are not narrowly a. Justified by an important, specific, and articulated prescriptive, the specific way in which they apply, public interest goal that is within ICANN's Mission and individually and collectively, to each new situation will consistent with a balanced application of ICANN's Core necessarily depend on many factors that cannot be Values (a "Substantial and Compelling Reason in the fully anticipated or enumerated; and because they are Public Interest"); statements of principle rather than practice, situations will inevitably arise in which perfect fidelity to all b. Likely to promote such interest, taking into account eleven core values simultaneously is not possible. competing public and private interests that are likely to Any ICANN body making a recommendation or be affected by the balancing; decision shall exercise its judgment to determine which core values are most relevant and how they Narrowly tailored using the least restrictive means apply to the specific circumstances of the case at hand. reasonably available; and and to determine, if necessary, an appropriate and defensible balance among competing values. d. No broader than reasonably necessary to address the specified Substantial and Compelling Reason in the Public Interest

Core Values

- 3. To the extent feasible and appropriate, delegating coordination functions to or recognizing the policy role of other responsible entities that reflect the interests of affected parties.
- 5. Where feasible and appropriate, depending on market mechanisms to promote and sustain a competitive environment.
- 6. Introducing and promoting competition in the registration of domain names where practicable and beneficial in the public interest.
- 9. Acting with a speed that is responsive to the needs of the Internet while, as part of the decision-making process, obtaining informed input from those entities most affected.
- 11. While remaining rooted in the private sector, recognizing that governments and public authorities are responsible for public policy and duly taking into account governments' or public authorities' recommendations.

Core Values

- Fully respect the roles of SOs, ACs, and external expert bodies;
- 7. Where feasible and appropriate, rely on market mechanisms to promote and sustain a healthy competitive environment in the DNS market
- 8. Introducing and promoting competition in the registration of domain names where practicable and beneficial in the public interest.
- 9. Operate with efficiency and excellence, in a fiscally responsible and accountable manner.
- 10. [Not advance] [Refrain from advancing] the interests of one or more interest groups at the expense of others;
- 11. Duly consider governmental public policy recommendations that are consistent with this Statement of Mission, Commitments and Core Values and the Bylaws

- 7. ICANN commits to adhere to:
- Transparent and accountable budgeting processes,
- Fact-based policy development, cross-community deliberations, and
 - Responsive consultation procedures that provide detailed explanations of the basis for decisions, including how comments have influenced the development of policy consideration, and to publish each year an annual report that sets out ICANN's progress against ICANN's bylaws, responsibilities, and strategic and operating plans. In addition, ICANN commits to provide a thorough and reasoned explanation of decisions taken, the rationale thereof and the sources of data and information on which ICANN relied.

These core values are deliberately expressed in very general terms, so that they may provide useful and relevant guidance in the broadest possible range of circumstances. Because they are not narrowly prescriptive, the specific way in which they apply, individually and collectively, to each new situation will necessarily depend on many factors that cannot be fully anticipated or enumerated; and because they are statements of principle rather than practice, situations will inevitably arise in which perfect fidelity to all eleven core values simultaneously is not possible. Any ICANN body making a recommendation or decision shall exercise its judgment to determine which core values are most relevant and how they apply to the specific circumstances of the case at hand, and to determine, if necessary, an appropriate and defensible balance among competing values.

To the extent these Core Values must be balanced against each other in a particular circumstance, such balancing must further and be substantially related to a Substantial and Compelling Reason in the Public Interest