CCWG-ACCT Working Party 1: Community Empowerment

Input for First Public Comment Report

Third Draft plus comments from 15 April - as at 15 April 2015 at 1020 UTC

This is the third draft content for the CCWG’s First Public Comment Report that is generated from the work done to date by WP1.

This document reflects the discussion at WP1 meeting #9 on 10 April, and also includes the updated AoC incorporation & reviews text discussed at that meeting. It has been simplified and shortened where possible to help ICANN community members engage with the Public Comment Report. All editorial changes are the responsibility of the Rapporteur, who is operating under tight timeframes - as we all are. Apologies in advance for any errors.

Note about presentation: the two formats below are designed to draw the eye of the reader to help the discussion on WP1 meetings #10 and #11.

- Where text is in bold, italicised and underlined like this, it is not yet consensus material based on discussion so far, or is significant new text compared with the previous version. In the final version of WP1 input for the Public Comment Period, the only remaining text marked like this will be to indicate lack of consensus in WP1 for the CCWG to consider.
- Where text is highlighted yellow and italicised like this, it is relevant background material or drafting notes I want to draw your attention to – this markup will vanish after the material has been discussed.

To truly ascertain changes between versions, you can rely on the tracked changes version showing the changes I circulate, or you can test changes yourself using the un-marked copies of various versions.

Jordan Carter, 15 April 2015

6. Accountability Mechanisms

6.5 Community Empowerment

This section deals with ways to give the ICANN community certain powers to hold ICANN’s board accountable to the broader community, whereas the Board’s primary duty is to protect the interests of ICANN the corporation.

The following subsections set out our proposal for how the community will be empowered (through a mechanism called >>>xxx<<<), and our proposals for what the community should be able to do - the new powers it will gain in relation to the Board.
6.5.1 Mechanism to empower the community: >>>Name of Mechanism<<<

Following the CCWG meeting on 10 April, the rapporteur had assumed there would be clarity regarding the proposed mechanism. This has not occurred. Resolving questions about the most suitable mechanism will be the business of the full CCWG in the week beginning 20 April, including during the intensive work on 23-24 April.

For this Public Comment Report content, we will not have to specify the full detail of the mechanism.

For what we submit on Friday 17 April, I propose (for discussion) the following text:

Initial legal advice has indicated that the set of powers below can be made available to the ICANN community. More specifically: there are approaches we can take within ICANN to make these powers legally available and durable. The CCWG continues to take legal advice and to debate the pros and cons of the specific options for this, which will feature in our Second Public Comment Report.

In the meantime, the CCWG is largely agreed on the following:

- To be as restrained as possible in the degree of structural or organising changes required in ICANN to create the mechanism for these powers
- The mechanism should be organised along the same lines as the community – that is, in line and compatible with existing SO / AC / SG structures
- To ensure there is (as far as possible) an equality of voting power/representation between the three Supporting Organisations, the GAC and At Large, with lesser but present power/representation for SSAC and RSSAC

In our Second Public Comment report, we will set out the proposed mechanism or two alternatives, and if alternatives are proposed will explain the decision factors the community could consider before deciding which it prefers.

6.5.2 Power: reject budget or strategy/operating plans

The critical matter we have to get right is the nature of this as a “veto” power – is it the ability of the ICANN community to stop the Budget or plan happening, or is it a reconsideration process with (or without) a limit to the number of times the matter can be blocked and sent back? The second option is more simply implemented across a wider range of mechanism options.

The right to set budgets and strategic direction is a critical governance power for an organisation. By allocating resources and defining the goals to which they are directed, strategic/operating plans and budgets have a material impact on what ICANN does and how effectively it fulfils its role.
Today, ICANN’s Board makes final decisions on strategy, operations plans and budgets. While ICANN consults the community in developing strategic/business plans, there is no mechanism defined in the bylaws which requires ICANN to develop such plans in a way that includes a community feedback process. Even if feedback was unanimous, the Board could still opt to ignore it today.

This new power would give the community the ability to consider strategic & operating plans and budgets after they are approved by the Board (but before they come into effect) and reject them - generally, based on perceived inconsistency with the purpose, mission and role set out in ICANN’s articles/bylaws, the global public interest, the needs of ICANN stakeholders, financial stability or other matters of concern to the community.

Time would be included in planning and budgeting processes for the community to consider adopted plans and decide whether to reject (timeframe to be determined). These processes would also need to set out the required level of detail for such documents.

If the community exercised this power, the Board would have to absorb the feedback that came with the decision, make adjustments and pass amended plans. The planning process should be structured so this can be done before there was any day-to-day impact on ICANN’s business arising from the power being exercised.

In a situation of significant and sustained disagreement between the community and the Board regarding a proposed annual budget, ICANN would temporarily continue to operate according the previous year’s approved budget. The Board must however resolve the situation of not operating with an approved budget – eventually it will have to reconcile itself to the community’s view. If the Board is unable or unwilling to do so, other mechanisms (as set out in this part of the First Public Comment Report) are available if the community wanted to take the matter further.

This power does not allow the community to re-write a plan or a budget: it is a process that requires reconsideration of such documents by the Board if the community feels they are not acceptable. **Where a plan or budget has been sent back, all the issues must be tabled on that first return. That plan or budget cannot be sent back again with new issues raised, but the community can reject a subsequent version where it does not accept the Board’s response to the previous rejection.**

As this power would become part of existing planning processes (incorporated into the bylaws as required), it does not raise questions of standing in respect of someone raising a complaint. **At the appropriate point in the planning cycle the challenge period would be open, and any participant in the mechanism would be able to raise the question. A simple majority in the mechanism would be required in the mechanism to reject a first time; a 60% for subsequent rejection/s.**
6.5.3 Power: reject changes to ICANN bylaws

ICANN’s bylaws set out many of the details for how power is exercised in ICANN, including by setting out the company’s mission and core values. Changes to those bylaws are generally the right of the Board. It is possible for the Board to make bylaws changes that the community does not support. For example, the Board could unilaterally change ICANN’s mission and core values in a way that is not consistent with its intended role.

This power would give the community the right to reject proposed bylaws changes after they are adopted by the Board (but before they come into effect). This would most likely be where a proposed change altered the mission and core values, or had a negative impact on ICANN’s ability to fulfil its purpose in the community’s opinion, but would be available in response to any proposed bylaws change.

The time required for this power to be exercised would be included in the bylaws adoption process (probably a two-week window following Board approval). If the community exercise this power, the Board would have to absorb the feedback, make adjustments, and propose a new set of amendments to the bylaws.

It would require a vote of 70% in the community mechanism to reject a proposed bylaw change. Note that for the Board to propose a bylaws change requires a 2/3 vote in favour.

This power does not allow the community to re-write a proposed bylaws change: it is a rejection process where the Board gets a clear signal the community is not happy. There is no limit to the number of times a proposed change can be rejected, but the threshold for sending one back is a supermajority in the community mechanism set out in 6.5.1 above, to limit any potential for abuse of this power.

6.5.4 Power: approve changes to “fundamental” bylaws

As outlined elsewhere in this First Public Comment Report, the CCWG is proposing that some core elements of the bylaws be defined as “fundamental”. Bylaws that are created as “fundamental” will be harder to amend or replace, and through a different process, than the rest of the bylaws. The intention is to make sure that critical aspects of the powers and processes required to maintain ICANN’s accountability to the community, as well as the organisation’s purpose and core values, are highly unlikely to change.

This power would form part of the process set out for agreeing any changes of the “fundamental” bylaws. Through the community mechanism, the community would have to give positive assent to any change before it was finalised, as part of a co-decision process between the Board and the community.

Such changes would require a very high degree of community assent, as the purpose of this power is to make changing items in such bylaws possible only with very wide support from the community.
The threshold to approve changes to “fundamental” bylaws is set out in section >>>x.x<<< of this First Public Comment Report, where we set out what the “fundamental” bylaws are alongside the process for their creation and amendment.

6.5.5 Power: Recalling individual ICANN directors

The Board is the governing body of ICANN, employing the CEO, overseeing organisational policies, making decisions on key issues, defining the organisation’s strategic and operating plans and holding the staff to account for implementing them.

Directors are currently appointed for a fixed term and generally are in office for the whole term they are appointed - by their SO/AC, by the Nominating Committee or by the Board (in the case of the Chief Executive and relating to their status as an employee). The power to remove individual directors of the ICANN Board is at present only available to the Board itself, and can be exercised through a 75% vote of the Board. There is no limitation1 on the types of situation for which the Board can remove a director.

This power would allow the community to end the term of a director, and trigger a reappointment process. For directors appointed by supporting organisations or advisory committees, or subdivisions within them (e.g. within the GNSO), a process led by that organisation or subdivision could lead to the director’s removal. The principle is that the appointer is also the remover, and that is where the decision is made.

For the removal of non-SO/AC directors appointed by the Nominating Committee, an SO, AC or SG could escalate issues with the director to the point where there was consideration of the director’s removal by the community mechanism noted in 6.5.1 above.

Whether the decision-making body is the SO/AC or the community mechanism, removal would require a [66%/75%] supermajority (or equivalent) to decide in favour of removal.

The petitioning threshold to start the consideration of removing a director is to be agreed once we have greater clarity on what the mechanism is to do so, but should be set at around 40% (a range from 20% to half-plus-one was discussed) a majority of those who would make the decision.

In our last call there was considerable debate on the above, with the question of whether common requirements should be imposed on SOs/ACs for the thresholds of their processes – and if so whether ranges should be specified. For example: “Each SO/AC will define its own process for removal but the threshold to call for such must be at least A% or equivalent, and the majority to enact a removal must be at least B% or equivalent.”

1 There are escalation paths, up to and including removal from the Board, for Board member violations of the Code of Conduct and Conflict of Interest Policies, but the Bylaws do not currently require such a violation occur prior to Board removal.
6.5.6 Power: Recalling the entire ICANN Board

There may be situations where removing individual ICANN directors is not seen as a sufficient remedy for the community: where a set of problems have become so entrenched that the community wishes to remove the entire ICANN Board in one decision.

Beyond the power set out above to remove individual directors, this power would allow the community to cause the removal of the entire ICANN Board. The community would initiate use of this power on the petition of two of any of the SOs or ACs in ICANN.

After a petition is raised, there would be a set period of time for SOs / ACs to individually and collectively deliberate and discuss whether the removal of the Board is warranted under the circumstances. Each SO and AC, following its internal processes, would decide how to vote on the matter.

To set a suitably high threshold for the exercise of this power, 75% of the votes available within the community mechanism would have to be cast in favour to implement it. This ensures that non-participation does not lower the threshold required to remove the Board.

Ongoing work in the CCWG will flesh out how to deal with transitional matters raised, including at least the following:
- the need to ensure ICANN does have a board in place after the removal (whether there is a phase of “caretaker” behaviour by the outgoing Board while new members are elected, or whether there is a need to elect alternate Board members in each board selection process, or even whether a pre-defined subset of the community could function as an interim Board);
- continuity in the role of Chief Executive were the Board to be removed;
- “caretaker” conventions for the CEO to follow in a situation where the Board had been removed.

6.6 Incorporating AOC into the ICANN Bylaws

The Affirmation of Commitments (AoC) is a 2009 bilateral agreement between the US government and ICANN. After the IANA agreement is terminated, the AoC will become the next target for elimination since it would be the last remaining aspect of a unique United States oversight role for ICANN.

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Elimination of the AoC would be simple matter for a post-transition ICANN, since the AoC can be terminated by either party with just 120 days’ notice. The CCWG Stress Test Work Party addressed this contingency since it was cited in prior public comments. The CCWG evaluated the contingency of ICANN unilaterally withdrawing from the AoC against existing and proposed accountability measures, including:

1. Preserving ICANN commitments from the AoC, including sections 3, 4, 7, and 8 as well as commitments cited in the section 9 reviews.
2. Bringing the four AoC review processes into ICANN’s bylaws.

Other parts of the AoC are either preamble text or commitments of the US Government, so these have not been proposed as additions to the ICANN bylaws.

Each of the above measures are addressed below.

6.6.1 Preserving ICANN Commitments from the AOC

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<thead>
<tr>
<th>ICANN Commitments in the AoC</th>
<th>As expressed in ICANN bylaws</th>
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<tbody>
<tr>
<td>3. This document affirms key commitments by DOC and ICANN, including commitments to:</td>
<td>in revised Core Values:</td>
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<tr>
<td>(a) ensure that decisions made related to the global technical coordination of the DNS are made in the public interest and are accountable and transparent;</td>
<td>The following edits to the mission have been included by the combined legal firms, but are in the province of WP2:</td>
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<td>(b) preserve the security, stability and resiliency of the DNS;</td>
<td>Proposed core value 6 (with additional text)</td>
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<tr>
<td>(c) promote competition, consumer trust, and consumer choice in the DNS marketplace; and</td>
<td>Ensure that decisions made related to the global technical coordination of the DNS are made in the global public interest and are accountable, transparent and bottom-up in their formulation</td>
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<tr>
<td>(d) facilitate international participation in DNS technical coordination.</td>
<td>Proposed core value 5 (with additional text):</td>
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<td>Where feasible and appropriate, depending on market mechanisms to promote and sustain a competitive environment that enhances consumer trust and choice</td>
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3 See https://community.icann.org/display/acctcrosscomm/ST-WP+++Stress+Tests+Work+Party
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<tr>
<th>ICANN Commitments in the AoC</th>
<th>As expressed in ICANN bylaws</th>
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| 4. DOC affirms its commitment to a multi-stakeholder, private sector led, bottom-up policy development model for DNS technical coordination that acts for the benefit of global Internet users. A private coordinating process, the outcomes of which reflect the public interest, is best able to flexibly meet the changing needs of the Internet and of Internet users. ICANN and DOC recognize that there is a group of participants that engage in ICANN's processes to a greater extent than Internet users generally. To ensure that its decisions are in the public interest, and not just the interests of a particular set of stakeholders, ICANN commits to perform and publish analyses of the positive and negative effects of its decisions on the public, including any financial impact on the public, and the positive or negative impact (if any) on the systemic security, stability and resiliency of the DNS. | in revised Core Values: The following edits to the mission have been included by the combined legal firms, but are in the province of WP2: \[
\text{Proposed new Section 9 in bylaws Article III Transparency (with additional text)}
\]

ICANN will perform and publish analyses of the positive and negative effects of its decisions on the public, including any financial or non-commercial impact on the public, and the positive or negative impact (if any) on the systemic security, stability and resiliency of the DNS. |

| 7. ICANN commits to adhere to transparent and accountable budgeting processes, fact-based policy development, cross-community deliberations, and responsive consultation procedures that provide detailed explanations of the basis for decisions, including how comments have influenced the development of policy consideration, and to publish each year an annual report that sets out ICANN's progress against ICANN's bylaws, responsibilities, and strategic and operating plans. In addition, ICANN commits to provide a thorough and reasoned explanation of decisions taken, the rationale thereof and the sources of data and information on which ICANN relied. | in revised Core Values: The following edits to the mission have been included by the combined legal firms, but are in the province of WP2: \[
\text{Proposed insertion of new section 8 in Article III Transparency (this is AoC para 7 in its entirety including additional text):}
\]

ICANN commits to adhere to transparent and accountable budgeting processes, providing {reasonable/adequate} advance notice to facilitate stakeholder engagement in policy decision-making, fact-based policy development, cross-community deliberations, and responsive consultation procedures that provide detailed explanations of the basis for decisions, including how comments have influenced the development of policy consideration, and to publish each year an annual report that sets out ICANN's progress against ICANN's bylaws, responsibilities, and strategic and operating plans. In addition, ICANN commits to provide a thorough and reasoned explanation of decisions taken, the rationale thereof and the sources of data and information on which ICANN relied. |
ICANN Commitments in the AoC | As expressed in ICANN bylaws
---|---
8. ICANN affirms its commitments to:

(a) maintain the capacity and ability to coordinate the Internet DNS at the overall level and to work for the maintenance of a single, interoperable Internet;

(b) remain a not for profit corporation, headquartered in the United States of America with offices around the world to meet the needs of a global community; and

(c) to operate as a multi-stakeholder, private sector led organization with input from the public, for whose benefit ICANN shall in all events act. ICANN is a private organization and nothing in this Affirmation should be construed as control by any one entity.

in revised Core Values:

The following edits to the mission have been included by the combined legal firms, but are in the province of WP2:

**Question the need for either A or B**

In Feb-2015, the ICANN CEO told a US Senate Committee, "the jurisdiction of ICANN shall remain in the United States of America, and we stand by this". This established an expectation, so the absence of 8b would be noted when Congress reviews the transition proposal.

**Would B need to be put in a fundamental bylaw?**

*Proposed inserting (c) in full as a new core value in the bylaws (including additional text):*

Operating as a multi-stakeholder, **bottom-up** private sector led organization with input from the public, for whose benefit ICANN shall in all events act.

9. Recognizing that ICANN will evolve and adapt to fulfill its limited, but important technical mission of coordinating the DNS, ICANN further commits to take the following specific actions together with ongoing commitment reviews specified below:

See Section 6.6.2 of this document for bylaws text to preserve commitments to perform these ongoing reviews.
6.6.2  AOC Reviews

I think this misses the power of the explanatory material provided previously, and could usefully regain it. Steve et al – what do you think?

In Bylaws Article IV, add a new section for Periodic Review of ICANN Execution of Key Commitments, to include one subsection for each of the 4 Affirmation Reviews.

Possible Bylaw that provides a chapeau for all periodic reviews proposed

All of the reviews listed in this section 6.6.2 would be governed by the following:

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<tr>
<th>Proposed Bylaw Text</th>
<th>Comment</th>
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<tr>
<td>ICANN will produce an annual report on the state of improvements to Accountability and Transparency.</td>
<td>This is new. It is a recommendation based on one in ATRT2 and becomes more important as reviews are spread further apart.</td>
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<tr>
<td>ICANN will be responsible for creating an annual report that details the status of implementation on all reviews defined in this section. This annual review implementation report will be opened for a public review and comment period that will be considered by the ICANN Board and serve as input to the continuing process of implementing the recommendations from the review teams defined in this section.</td>
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<td>All reviews will be conducted by a volunteer community review team comprised of representatives of the relevant Advisory Committees, Supporting Organizations, Stakeholder Groups, and the chair of the ICANN Board.</td>
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<td>Review teams may also solicit and select independent experts to render advice as requested by the review team, and the review team may choose to accept or reject all or part of this advice.</td>
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<td>To facilitate transparency and openness in ICANN's deliberations and operations, the review teams shall have access to ICANN internal documents, and the draft output of the review will be published for public comment. The review team will consider such public comment and amend the review as it deems appropriate before issuing its final report and forwarding the recommendations to the Board.</td>
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<td>The final output of all reviews will be published for public comment. The Board shall consider approval and begin implementation within six months of receipt of the recommendations.</td>
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### Proposed bylaws text for this Affirmation of Commitments review

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<tr>
<th>Proposed bylaws text for this Affirmation of Commitments review</th>
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<tr>
<td><strong>1. Accountability &amp; Transparency Review.</strong> The Board shall cause a periodic review of ICANN’s execution of its commitment to maintain and improve robust mechanisms for public input, accountability, and transparency so as to ensure that the outcomes of its decision-making will reflect the public interest and be accountable to all stakeholders.</td>
<td>This commitment is reflected in Bylaws Core Values</td>
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<td>In this review, particular attention will be paid to:</td>
<td>Rephrased to avoid implying a review of GAC’s effectiveness</td>
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<td>(a) assessing and improving ICANN Board governance which shall include an ongoing evaluation of Board performance, the Board selection process, the extent to which Board composition meets ICANN's present and future needs, and the consideration of an appeal mechanism for Board decisions;</td>
<td>Moved from AoC text into this list</td>
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<td>(b) assessing the role and effectiveness of GAC interaction with the Board and making recommendations for improvement to ensure effective consideration by ICANN of GAC input on the public policy aspects of the technical coordination of the DNS;</td>
<td>AoC required every 3 years.</td>
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<tr>
<td>(c) assessing and improving the processes by which ICANN receives public input (including adequate explanation of decisions taken and the rationale thereof);</td>
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<tr>
<td>(d) assessing the extent to which ICANN's decisions are embraced, supported and accepted by the public and the Internet community; and</td>
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<td>(e) assessing the policy development process to facilitate enhanced cross community deliberations, and effective and timely policy development.; and</td>
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<td>(f) assessing the extent to which the Board and staff have implemented the recommendations arising from the reviews required by this section.</td>
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<td>The review team may recommend termination of other periodic reviews required by this section, and may recommend additional periodic reviews.</td>
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<td>This periodic review shall be conducted no less frequently than every five years, measured from the date the Board received the final report of the prior review team.</td>
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<tr>
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<tr>
<td><strong>2. Preserving security, stability, and resiliency.</strong>&lt;br&gt;The Board shall cause a periodic review of ICANN’s execution of its commitment to enhance the operational stability, reliability, resiliency, security, and global interoperability of the DNS. In this review, particular attention will be paid to:&lt;br&gt;(a) security, stability and resiliency matters, both physical and network, relating to the secure and stable coordination of the Internet DNS; (b) ensuring appropriate contingency planning; and (c) maintaining clear processes.&lt;br&gt;&lt;br&gt;Each of the reviews conducted under this section will assess the extent to which ICANN has successfully implemented the security plan, the effectiveness of the plan to deal with actual and potential challenges and threats, and the extent to which the security plan is sufficiently robust to meet future challenges and threats to the security, stability and resiliency of the Internet DNS, consistent with ICANN's limited technical mission. This periodic review shall be conducted no less frequently than every five years, measured from the date the Board received the final report of the prior review team.</td>
<td>This commitment is reflected in Bylaws Core Values Change: AoC required every 3 years.</td>
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3. Promoting competition, consumer trust, and consumer choice. ICANN will ensure that as it expands the top-level domain space, it will adequately address issues of competition, consumer protection, security, stability and resiliency, malicious abuse issues, sovereignty concerns, and rights protection.

The Board shall cause a review of ICANN’s execution of this commitment after any batched round of new gTLDs have been in operation for one year.

This review will examine the extent to which the expansion of gTLDs has promoted competition, consumer trust, and consumer choice, as well as effectiveness of:

(a) the gTLD application and evaluation process; and

(b) safeguards put in place to mitigate issues involved in the expansion.

Subsequent rounds of new gTLDs should not be opened until the recommendations of the previous review required by this section have been implemented.

These periodic reviews shall be conducted no less frequently than every four years, measured from the date the Board received the final report of the relevant review team.

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<td>3. Promoting competition, consumer trust, and consumer choice. ICANN will ensure that as it expands the top-level domain space, it will adequately address issues of competition, consumer protection, security, stability and resiliency, malicious abuse issues, sovereignty concerns, and rights protection. The Board shall cause a review of ICANN’s execution of this commitment after any batched round of new gTLDs have been in operation for one year. This review will examine the extent to which the expansion of gTLDs has promoted competition, consumer trust, and consumer choice, as well as effectiveness of: (a) the gTLD application and evaluation process; and (b) safeguards put in place to mitigate issues involved in the expansion. Subsequent rounds of new gTLDs should not be opened until the recommendations of the previous review required by this section have been implemented. These periodic reviews shall be conducted no less frequently than every four years, measured from the date the Board received the final report of the relevant review team.</td>
<td>This commitment could be added to Bylaws Core Values Re-phrased to cover future new gTLD rounds. New AoC also required a review 2 years after the 1 year review.</td>
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### Proposed bylaws text for this Affirmation of Commitments review

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4. **Reviewing effectiveness of WHOIS/Directory Services policy and the extent to which its implementation meets the legitimate needs of law enforcement and promotes consumer trust.**

ICANN commits to enforcing its existing policy relating to WHOIS/Directory Services, subject to applicable laws. Such existing policy requires that ICANN implement measures to maintain timely, unrestricted and public access to accurate and complete WHOIS information, including registrant, technical, billing, and administrative contact information. Such existing policy also includes the requirements that legal constraints regarding privacy, as defined by OECD in 1980 as amended in 2013.

[Note: Robin Gross & Bruce Tonkin suggested adding OECD privacy principles to the criterion of this review.]

The Board shall cause a periodic review to assess the extent to which WHOIS/Directory Services policy is effective and its implementation meets the legitimate needs of law enforcement and promotes consumer trust.

This periodic review shall be conducted no less frequently than every three years, measured from the date the Board received the final report of the prior review team.


AoC also required every 3 years.

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**Periodic review of the IANA Function**

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Possible Place Holder for CWG - tbd
6.X  Bylaws changes suggested by Stress Tests

The CCWG Charter calls for stress testing of accountability enhancements in both work stream 1 and 2. Among deliverables listed in the charter are:

- Identification of contingencies to be considered in the stress tests.
- Review of possible solutions for each Work Stream including stress tests against identified contingencies.
- The CCWG-Accountability should consider the following methodology for stress tests:
  - Analysis of potential weaknesses and risks
  - Analysis of existing remedies and their robustness
  - Definition of additional remedies or modification of existing remedies
  - Description how the proposed solutions would mitigate the risk of contingencies or protect the organization against such contingencies.
- CCWG-Accountability must structure its work to ensure that stress tests can be (i) designed (ii) carried out and (iii) its results being analyzed timely before the transition.

The CCWG Stress Test Work Party documented contingencies identified in prior public comments. The Stress Test Work Party then prepared a draft document showing how these stress tests are useful to evaluate existing and proposed accountability measures.

The exercise of applying stress tests identified changes to ICANN bylaws that might be necessary to evaluate proposed accountability mechanisms as adequate to the challenges.

[Inserting here a suggestion from Jonathan Zuck to ensure that the Board responds to formal advice from Advisory Committees. This is in response to several Stress Tests.]

6.X.1 Forcing the board to respond to Advisory Committee formal advice

Several stress tests indicate the need for a community power to force ICANN to take a decision on previously-approved Review Team Recommendations, consensus policy, or formal advice from an Advisory Committee (SSAC, ALAC, GAC, RSSAC).

The CCWG is developing enhanced community powers to challenge a board decision, but this may not be effective in cases where the board has taken no decision on a pending matter. In those cases, the community might need to force the board to make a decision about pending AC advice in order to trigger the ability for community to challenge the decision via Reconsideration or IRP processes.

Recommendation 9 from ATRT2 may answer this need [footnote needed]:

9.1. ICANN Bylaws Article XI should be amended to include the following language to mandate Board Response to Advisory Committee Formal Advice:
The ICANN Board will respond in a timely manner to formal advice from all Advisory Committees, explaining what action it took and the rationale for doing so.

This ATRT2 recommendation, however, has not yet been reflected in ICANN bylaws, so this change should be required before the IANA transition. In addition, there is a question as to whether a board “response” would be sufficient to trigger the RR and IRP review mechanisms in this proposal. The CCWG and CWG are waiting on legal advice as to that question.

6.X.2 Require consultation and mutually acceptable solution for GAC advice that is backed by consensus

Stress Test 18 addresses ICANN’s response to GAC advice in the context of NTIA’s statement regarding the transition: “NTIA will not accept a proposal that replaces the NTIA role with a government-led or an inter-governmental organization solution”. This Stress Test was applied to existing and proposed accountability measures, as seen below:

<table>
<thead>
<tr>
<th>Stress Test</th>
<th>Existing Accountability Measures</th>
<th>Proposed Accountability Measures</th>
</tr>
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<tbody>
<tr>
<td>18. Governments in ICANN’s Government Advisory Committee (GAC) amend their operating procedures to change from consensus decisions to majority voting for advice to ICANN’s board.</td>
<td>Current ICANN Bylaws (Section XI) give due deference to GAC advice, including a requirement to try to find “a mutually acceptable solution.” This is required for any GAC advice, not just for GAC consensus advice. Today, GAC adopts formal advice according to its Operating Principle 47: “consensus is understood to mean the practice of adopting decisions by general agreement in the absence of any formal objection.”[1] But the GAC may at any time change its procedures to use majority voting instead of its present consensus.</td>
<td>One proposed measure is to amend ICANN bylaws (Article XI Section 2, Item 1j) to give due deference only to GAC consensus advice, and indicate the definition of consensus that the GAC uses presently. The GAC could change its Operating Principle 47 to use majority voting for formal GAC advice, but ICANN bylaws would require due deference only to advice that had GAC consensus. GAC can still give ICANN advice at any time, with or without consensus.</td>
</tr>
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The CCWG proposes a response to Stress Test 18 to amend ICANN bylaws such that only consensus advice would trigger the obligation to try to find a mutually acceptable solution. The proposal is to amend ICANN Bylaws, Article XI Section 2 clause j as seen below. (additions bold and underlined) Clause k is also shown for completeness but is not being amended.
j. The advice of the Governmental Advisory Committee on public policy matters shall be duly taken into account, both in the formulation and adoption of policies. In the event that the ICANN Board determines to take an action that is not consistent with the Governmental Advisory Committee advice, it shall so inform the Committee and state the reasons why it decided not to follow that advice. With respect to Governmental Advisory Committee advice that is supported by consensus, the Governmental Advisory Committee and the ICANN Board will then try, in good faith and in a timely and efficient manner, to find a mutually acceptable solution.

k. If no such solution can be found, the ICANN Board will state in its final decision the reasons why the Governmental Advisory Committee advice was not followed, and such statement will be without prejudice to the rights or obligations of Governmental Advisory Committee members with regard to public policy issues falling within their responsibilities.

Note that the proposed bylaws change for stress test 18 does not interfere with the GAC’s method of decision-making. If the GAC decided to adopt advice by majority voting or methods other that today’s consensus, ICANN would still be obligated to give GAC advice due consideration: “advice shall be duly taken into account, both in the formulation and adoption of policies.”

Moreover, ICANN would still have to explain why GAC advice was not followed: “In the event that the ICANN Board determines to take an action that is not consistent with the Governmental Advisory Committee advice, it shall so inform the Committee and state the reasons why it decided not to follow that advice.”

The only effect of this bylaws change is to limit the kind of advice where ICANN is obligated to “try, in good faith and in a timely and efficient manner, to find a mutually acceptable solution”. That delicate and sometimes difficult consultation requirement would only apply for GAC advice that was approved by consensus – exactly the way GAC advice has been approved since ICANN began.

NTIA gave specific requirements for this transition, and stress test 18 is the most direct test of the requirement to avoid significant expansion of the role of governments in ICANN decision-making. Unless and until there are other proposed measures that address this stress test, the proposed bylaws change should remain in consideration as an important part of the community’s proposal.