KATHY SCHNITT:	Thank you. Good morning, good afternoon, good even. This is the ATLAS II Recommendations to the Board call, on Wednesday the 8th of October, 2014 at 21:00 UTC.
	On the call today, we have Cheryl Langdon-Orr, Murray McKercher, Olivier Crépin-Leblond, Tijani Ben Jemaa, and Dev Anand Teelucksingh.
	We have no apologies at this time.
	From staff we have Silvia Vivanco, Ariel Liang, and myself, Kathy Schnitt.
	I would like to remind all participants to please state your name before speaking for transcription purposes. And Olivier, back over to you.
OLIVIER CRÉPIN-LEBLOND:	Okay. Thank you very much Kathy. It's Olivier Crépin-Leblond speaking. And today's call is a, well, a last call before we all jump into our airplanes and fly over to Los Angeles, because we are going to be meeting with the Board, the ALAC will be meeting with the Board on the Tuesday next week. And so this is really the last call that we can have to coordinate the work that all of the working groups have done so far on the ATLAS II recommendation implementation.
	Just as a quick reminder, we have those recommendations that are made towards the Board. We need to do one of three things. Option number one is to expand the recommendation, if we have the time. Expand the recommendation and provide a full recommendation to the Board. And this can, well, by the time we leave.

Note: The following is the output resulting from transcribing an audio file into a word/text document. Although the transcription is largely accurate, in some cases may be incomplete or inaccurate due to inaudible passages and grammatical corrections. It is posted as an aid to the original audio file, but should not be treated as an authoritative record.

Option number two is to provide an update on what we think is going to happen with regards to this recommendation. And we definitely need to let the Board know of a timeline as to when they should expect a more cooked version, or you know, what we're basically doing on this.

And number three really is the option of basically us saying that the recommendation is not something that should go to the Board, and then we have to repurpose it somehow. I think that most of our work will be [rented] at one and two and not at three, at least that's what I've seen so far.

Are there any questions so far on this? Don't see anyone putting their hands up. So this call was convened on a very short notice to, because there was certainly a concern that many of the recommendations are to be done by, to be implemented by more than one working group. And one of the things that we need to do is to get our ducks in line, which is effectively make sure that we know what working group has to deliver what to whom, and then what working group will pick it up from them.

And I thought that now would be the best time to be able to discuss this, perhaps even putting together a little diagram of how the information flow is going to go for each one of these recommendations. Tijani Ben Jemma, you have the floor.

TIJANI BEN JEMAA: Thank you Olivier. It's not a question, it's a comment. Tijani speaking. I do think that… I don't expect the working groups to already have done a lot of things about those recommendations. And as you said in the previous call, a status report would be the best thing to give to the

report. And the status report shouldn't be, in my point of view, with details, because the Board don't know about those recommendations. And it wouldn't be useful for them to have details if you give a status report.

If you give the final recommendation, yes you have to give them everything, but the status report will be, we are [inaudible], we have, we attributed those recommendations to the design working group, etc. And work is going on, and we will give you the final recommendations, for example, by middle of November, for example. I don't, something like this, but not with more details. Thank you.

OLIVIER CRÉPIN-LEBLOND: Okay. Thanks very much for this Tijani. Any thoughts on this from anyone here? Is this the way that we should move forward then? Cheryl Langdon-Orr.

CHERYL LANGDON-ORR: Thank you Olivier. Pardon me, I'm just clearing my throat. Cheryl for the record. I'm behind Tijani on the bringing them gently up to speed with a fairly high level statement on what we're doing. I also particularly like what you said in terms of some sort of graphical representation of what's going on, Olivier.

I think because of what we have done is allocate, what is it? 41, or 42, or 43 recommendations, to a mere four, five subcommittees, that in itself is worthwhile showing, but probably graphically rather than in the indeterminable list that we're running with at the moment. The

spreadsheet design is fine for us to project manage and allocate from, but to show that we've recognized the overlap, I'm sure that sort of a flow type diagram, which will also be a concept of continuity and where, for example, a lot of what we're doing will have finance and budget in an overarching capacity.

Yeah, social media and to a probably lesser degree, but vitally important part would be technology taskforce, probably going right across everything. [Cat?] building, outreach, and accessibility have their own particular niches. And I think that kind of lends itself to a graphical representation. Perhaps with a couple of flowchart pull-outs that sort of say, "This will be a date where we have a particular milestone expected. And by the time we meet in Marrakesh the following things would have happened."

I also think that in some of it, and here I'm still putting on, you know, hats that I haven't had control over the group of, and I've been using, for example, the fact that the accessibility taskforce, has almost been a preemptive strike on some of, on the recommendations that are particularly accountable for. And we can quote back in presentation rather than in written report mode, things like what chairman of the Board Steve Crocker has, at that stage, said to us when we, two meetings back, met with him in the ALAC wrap-up meeting.

And he said that the matter of accessibility need to based into the CNA as the organization. So quote that back and say how this happens, it's being facilitated by a second project planning coming out of outreach and technology taskforce. That type of thing. And that one is low-hanging fruit, because we're ahead of the game. By then, of course, we

will also been able to add to that the particular contributions that ICANN staff in key positions have already been making, to get that… It was implementable when we started work, the work we've done will make that implementable and easier to achieve.

So that type of thing is how I would approach it anyway. And I'll shut up for a little while.

OLIVIER CRÉPIN-LEBLOND: Thanks for this Cheryl. It's Olivier speaking. And that's a very good way forward. We have already a couple of graphics, or graphical representation…

CHERYL LANGDON-ORR: I can't open them unless they're in another format, because the [NORAL?] apps for Adobe Connect doesn't give live links. So if Ariel would be so kind as to Skype those to me, I can put them on another piece of equipment.

OLIVIER CRÉPIN-LEBLOND: That would be great. So, we've got one slide which is just the general slide that shows the way the ATLAS II sources, the thematic groups, the whole soup of working group, the ATLAS II implementation, and then the Board and staff and community work together. I think that would be a perfect first page to present to the Board when we meet with them.

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That would be idea as an introduction. I would suggest as a second page then, to dig into the At-Large assignee. So the different working groups, and have a flow chart showing the flow of information required from one group to another. There is one of two ways to represent this. Either using a flowchart, so looking at each working group and see which ones they see, and this is something that we can work on now, or we could have a, what do we call it? A Venn diagram? It's not a Venn diagram.

One of these diagrams which show the different working groups, sorry, yeah. The different working groups and then we put the recommendations in the right parts. We've got the interlocking circles of all of the different working groups, and then you put the recommendations somewhere, recommendation number inside them. So we see which ones overlap with what. These were the two that I thought about making use of. Do you know what I mean by that?

CHERYL LANGDON-ORR: Yes I do believe I do. And I certainly agree with that. There is still maybe a place for a slow diagram, but not in the traditional sense, rather more in a simple project plan for the overall implementation of everything, rather than the specific… You know, I have start here, in their type mind.

OLIVIER CRÉPIN-LEBLOND: Okay. Thank you. Yeah, Ariel shared also this table which we have. And I think, at the moment, the table just doesn't look right. It would be roughly will be, once we have things completed, then at that point, we

will be able to show that table, but at the moment, having no table in gray doesn't help.

[CROSSTALK] It doesn't look good. So that one will probably be for either an intermediate presentation, or something we will present in Marrakesh, and where we will have some of the recommendations that are implemented in there, and then some that are on the way to being implemented.

I see Tijani Ben Jemaa. Tijani, you have the floor.

TIJANI BEN JEMAA: Thank you Olivier. Tijani speaking. The table is pretty good. I understand that it is not perhaps not up to date, but it is, you can see the overlap, in the groups for single recommendation. You have all of the information inside, but it is not a progress report. It is a status. So it is a status of the assignment to the recommendations to the groups.

And it seems to be that it is very good, very, very – well, all the information we need regarding the assignment of the recommendations. It is not a progress report. It doesn't show how things are progressing. It doesn't show the interlinks between the groups, between how the information flows, how the work is flowing. But it is a good status. If we do it well, I think it is a good status. Thank you.

OLIVIER CRÉPIN-LEBLOND: Thanks for this Tijani. So we've got a view that we could show this as well. Cheryl thinks we should avoid the tables. Tijani thinks we should have the table. Let's see who, next we have Dev Anand Teelucksingh.

DEV ANAND TEELUCKSINGH: This is Dev Anand Teelucksingh. Well, I have to submit, I think I'm tempted to say, if this is [going to be?] a status report… …table when you scroll it. And it probably is not enough to give good impact as to what is happening in the group's recommendations. Perhaps it can be done over several [inaudible], or something like that.

But I mean, I was trying to work with Ariel at the time, when we were trying to come up with a graphic for the policy updates and so forth. And we were trying to do these things. And I thought that the Venn diagram would have been an useful thing, but it's just very, very confusing to try to put all of them, especially if you're trying to do all 43 recommendations on one page, it's going to be hard.

OLIVIER CRÉPIN-LEBLOND: We're just doing the board. It's Olivier speaking.

[CROSSTALK]

OLIVIER CRÉPIN-LEBLOND: …at the moment. The Board is interested in.

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DEV ANAND TEELUCKSINGH: Okay. So in that case, maybe the Venn diagram could work. Because I have to admit, I wasn't quite following you Olivier, as to what the alternative would have been. But maybe if it was only just the Board recommendations that deal specifically with the Board. I'm trying to pull up, let me just look at the page now for…

OLIVIER CRÉPIN-LEBLOND: So it's Olivier speaking. So the Venn diagram is one alternative, of course we have many, many different circles. And then the other diagram was, possible diagram was one, a bit like what Cheryl mentioned here, a mind map. And showing how these recommendations relate to each other.

There are 22 recommendations to the Board. So it would make 22, so we would have 22… Well, no, sorry. Let's start again. So, the Venn diagram would focus on the recommendations. The other diagram would focus on the path that is needed by each one of the working groups to find out who they need information from before they can work on things. In other words, if you have something, for example, the finance and budget subcommittee will only be able to start evaluating costs or projects and so on, once another of the working group has provided them with the proposal.

So, ultimately the finance and budget will be following up after everyone else. I see Tijani, but first, before that Dev? I know that you were still speaking. So back to you Dev.

DEV ANAND TEELUCKSINGH: This is Dev. Okay. I think that perhaps you can try to attempt a graphic for that, showing just the 22 recommendations. So okay. Well I guess I had another follow up question of what is exactly is happening at that Board meeting? So are we going to show the graphic? Here is where we are, these are the groups, here is where the Venn diagram showing all the interaction between the different working groups, where the recommendations are getting split up.

And then we're going to walk through each of the recommendations with the Board. Like a slideshow kind of thing?

OLIVIER CRÉPIN-LEBLOND: That, I don't know Dev. I would be [inaudible] in having more than four slides with the Board. I think more than four slides, they we would lose them completely, forget beyond that.

DEV ANAND TEELUCKSINGH: Okay.

OLIVIER CRÉPIN-LEBLOND: So we would have four slides, something visual. I would not go for each one of the recommendations, except maybe if we have some recommendations where we have actually expanded the recommendation, and this is really the purpose of the call here, you've got all of the different ATLAS II recommendations to the ICANN Board listed, links to their workspaces. Is anyone who is on the call today able to let us know whether their working group is ready to have a fully cooked up recommendation we can give to the Board?

MURRAY MCKERCHER: Murray speaking here. I'm not on Adobe Connect. If I could have a moment?

OLIVIER CRÉPIN-LEBLOND: Yeah, go ahead Murray.

MURRAY MCKERCHER: I'm just not exactly responding to that question, but I have a disadvantage that I don't have the image in front of me, but I think from other boards I've worked with, the diagram is important. How we reached the short list of conclusions, though I like the mind map idea with the focus on the three or four recommendations that are there, so they realize a lot of process went into those particular ones.

And other than having a link to more detail, and someone just explaining the process, I think that's… I don't know how much time we have in front of the Board, I think that will be the best bang for the buck. Thank you.

OLIVIER CRÉPIN-LEBLOND: Thanks Murray. Yeah, we have about an hour with the Board. But we will not be taking the full hour on this topic, we probably will take another 15, 20 minutes on another topic. So that's about 45 minutes on this.

CHERYL LANGDON-ORR: Olivier?

OLIVIER CRÉPIN-LEBLOND: Okay. Cheryl, go ahead.

CHERYL LANGDON-ORR: I think we can probably flesh out something fairly reasonable, re rec 11 for the Board, because, as I say, rec 11 is already, it was under operation pre-ATLAS, but it is… There is enough low-hanging fruit in what the accessibility has already done, including with the technology taskforce, because we have already worked just in general terms together. I think to give sort of a very brief synopsis example.

And more importantly, also give lots of warm and fuzzies for the Board to hear about how their senior staff, executives, and project managers are also an integral part of this.

OLIVIER CRÉPIN-LEBLOND: Okay. Thanks very much for this. So if that's the case, Cheryl, does that mean your group will have a fully expanded rec 11 by the time we meet with the Board? In which case…

[CROSSTALK]

CHERYL LANGDON-ORR: The fully expanded rec 11, in terms of implementation, desire and design, yeah. Runs on the Board, not so much, for obvious reasons. But I mean, the ICANN must implement a range of services to facilitate access important to various criteria, insert all of those to ensure greatest possible accessibility, is what I would change the language to. Excuse me. Is something we can say is actively being perused with the technology taskforce, with key staff, with a number of things… Sorry.

The technology taskforce and the accessibility taskforces is already doing. But then with what the accessibility taskforce is doing literally at LA, by setting out priorities and achievables [sic], for each of our recommendations in terms of priorities, to increase ICANN's accessibility.

Yeah, that's easily enough done. When the meeting with the Board is on the Tuesday though, isn't it?

OLIVIER CRÉPIN-LEBLOND: That's correct, yes.

CHERYL LANGDON-ORR: Well, we would have already met, and should have outcomes that we can at least do a snapshot of from our meeting on the Sunday, isn't it? Sunday or Monday morning? Whatever morning we're meeting at. Staff, when are we meeting? Some ungodly hour on Sunday anyway. I think it's before Tuesday, unless it's Tuesday itself.

Even so, we should be able to have some, yeah, a snapshot at least, which is not fully fleshed out, but it's a good status. You know, things have happened. Then it could be used as an example.

OLIVIER CRÉPIN-LEBLOND: That sounds good, so…

CHERYL LANGDON-ORR: So I would suggest one [inaudible] and we talk to it. Right?

OLIVIER CRÉPIN-LEBLOND: Things are starting to become a bit clearer. So, recapping. It's Olivier speaking. Recapping. We'll have four slides to start with, or x number of slides, I don't know how many so far. We have one slide which is one that Ariel has already built, and which provides the overall view of what we've done so far.

We've got a second one that is a Venn diagram. We've got a third one that could be a mind map. And then we can focus on specific, because we say that they are all currently being worked on. We can focus on either providing a status report on some of them, or providing an actual expanded recommendation. It looks like the first one to come through as an expanded recommendation will be recommendation 11.

So we would have a slide on rec 11. Obviously telling the Board we're not going to have a slide on each one of the recommendations, but this one is the first one that we can announce that is coming through and has got an expanded mandate, and this is what we can ask of the Board.

I have to remind you, Cheryl, that the Board wants to be told things as in, "Do this. Do that." Or, "Work with us to do this." Or, "Work with us to do that."

But it needs to be focused. The first feedback that I received from several Board members was, "Your recommendations are great, but they are so general and generic, you know, it's like saying, 'Wake up every morning.' Well, wake up every morning to do what?"

CHERYL LANGDON-ORR: Olivier, in response to that, one of the things that I think is important to get across to the Board as an entity and to get them jointly as well as thoroughly, is it's all very nice, for example, the chairman of the Board to say, "Accessibility just has to be phased into the DNA of the organization." But that's one voice.

It has to be Board supported and it has to be executively managed.

OLIVIER CRÉPIN-LEBLOND: Okay. That sounds good. So we've got here a page which was done by Glenn and Judith, regarding recommendation 11, so that the technology taskforce supporting…

CHERYL LANGDON-ORR: Where is this page? Show me.

OLIVIER CRÉPIN-LEBLOND: It's linked right now.

CHERYL LANGDON-ORR: Link doesn't help me.

OLIVIER CRÉPIN-LEBLOND: You can't link to it unfortunately.

CHERYL LANGDON-ORR: Links don't help me unless somebody sends them to me. Thank you. Sorry guys, you know, one of these accessibility issues is the tools we use [inaudible].

OLIVIER CRÉPIN-LEBLOND: So that thing has got [inaudible] of screenshots, which is great. I've just previously listed, I'm just discovering it as we see. Very impressive actually. I do, well. Yes, Dev.

DEV ANAND TEELUCKSINGH: Thanks this is Dev. Yes, it was fortunate that, you know, Glenn and Judith were looking to do the call, which happened on September 8th, even before the final allocations were done. So actually this is gratuitous, or you know, that this was done by the technology taskforce working group. So we have the full recording available, and they took some screenshots from that recording showing how they caption.

It worked very well. It just shows possibilities that, hey, you know, transcription can occur live during conference calls.

CHERYL LANGDON-ORR: Right. Accepting of course, it didn't catch all of the platforms. The tools doesn't work across all platforms. It still isn't able to catch me first on any of the mobile applications, appears as unsupported media.

DEV ANAND TEELUCKSINGH: Correct. This is Dev. Yeah.

[CROSSTALK]

CHERYL LANGDON-ORR: We need to say, if the working groups discovering those things, and then passing that this is an issue onto someone who then has to try and make it happen, because it's outside of our skillsets and influence to companies like Adobe to fix that post-haste.

DEV ANAND TEELUCKSINGH: Just a follow up Cheryl. The thing is, even though it may not work on the mobile apps. However, it goes over to stream texts which is a plain HTML, you know, very clean text. It's the same service that's used for the ICANN face to face meetings, for the live transcripts.

CHERYL LANGDON-ORR: And that could be a way around it, but we have to then have ICANN setup, if it's planning for example, to have fully accessible work group activities in various components of PDP processes, then that has to be a standard operational procedure. They [inaudible] for all of those calls.

And that can be done, but someone has to agree to do that, budgets have to be found. It's just like when ALAC and At-Large were very first to experiment with this radical new concept thingy called an Adobe Connect room.

And everyone was, "Hmm, I'm not sure about that." And look at it now, you know? You can't have three people talking together without it operating. It's everywhere, it's all pervasive. So these things, changes can occur, but just putting up something that looks like a good service and not fully testing it, and getting it compliant to a particular standard, that's the tricky part, that's where the magic needs to happen.

OLIVIER CRÉPIN-LEBLOND: Okay. Thank you very much Cheryl and thanks for showing us this space. I think that we've got an idea of what we want on the one slide for rec 11. Certainly a fuller recommendation and maybe an example there, but there could be a discussion around that, the fact that the tools themselves are not fully cooked up yet.

Do you think you can produce…

CHERYL LANGDON-ORR: One of the things maybe rather than focusing on any particular tool, we do have, as of the IGF in Turkey, the accessibility taskforce, sorry. I'm getting my taskforces mixed up with my dynamic coalitions. The dynamic coalition released its publication on best practice for meetings, and that's something else that ICANN could take, and make applicable for its own purposes.

So it's a matter of collecting best practice, and making a list of best practice aspects that work for ICANN. And that's, I believe, something that most of the people who are involved, at least the ones that I've met to date, are very keen to do, whether or not we're talking about Laura, or where we're talking about Chris Mundini, you know, the people who are designing and doing outreach on behalf of the organizations, who are involved in meetings, and who are looking at the communications methods, be they audio, visual, or hard copy, are wanting to do it right.

And I think the fact that they want to do it right should be recognized, but then the Board and the executives have to support in doing it. Because guess what? It costs.

OLIVIER CRÉPIN-LEBLOND: Thank you for this Cheryl. It's Olivier speaking. So are you going to include this in the recommendation 11? Or… Because just pointing it out, I think is maybe not strong enough thing. Unfortunately, one has to choose some of the work and certain having a link to those best practices would be a good thing forward, certainly on this slide, to make it fully rounded up.

CHERYL LANGDON-ORR: I just think at the higher level, rather than drill down to a particular tool.

OLIVIER CRÉPIN-LEBLOND: Correct, yes. So, are you going to work with Dev on this, or…

[CROSSTALK]

CHERYL LANGDON-ORR: That has to be the case. I'm not sure when Dev and I get to do this, but we'll manage it at some point. Probably about four and a half minutes before it happens.

OLIVIER CRÉPIN-LEBLOND: You have a week, basically.

CHERYL LANGDON-ORR: No, no, no. A lot of what we would want to put on… Or part of what I would like to suggest what we put on this slide, would probably be coming out of the taskforce, the accessibility taskforce meeting, which is happening in [CROSSTALK].

OLIVIER CRÉPIN-LEBLOND: Let's move on because we have many other groups there. Capacity building, let's… So do you think, Cheryl, the accessibility has any other slides, sorry. Any other recommendations that it can implement? I think that's the only one, isn't it?

CHERYL LANGDON-ORR: That's the only one for the Board.

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OLIVIER CRÉPIN-LEBLOND: Okay, fine. Yeah. Let's just pass on that then. Let's move on to the next one, the capacity building. Are there any slides, Tijani, that, sorry. Any recommendations, Tijani, that the capacity building could have ready and expanded by the time we meet with the Board on Tuesday?

TIJANI BEN JEMAA: No Olivier. It's Tijani speaking. No Olivier, there is no one which is really expanded that we can present to the Board. As I said at the beginning, the best we have to do, in my point of view, is to give them a status report. That means how we are organized, what we intend to do, but things are not moving very, very fast. Because as you know, Olivier, the time is very short.

And this especially, it's really full of activities, here and elsewhere. So I couldn't make more than that. So it would not be something expended at all, which would be only how we will proceed, what – how we will try to make those recommendations implementable. That's all.

OLIVIER CRÉPIN-LEBLOND: Thank you Tijani. So could we have one slide on the capacity building, which has both recommendation two and recommendation 26 on them, with a quick status update, in which case, basically what I will do is to each time hand the floor to whoever is in charge of this. So I say, so now you know, capacity building, hand the floor to Tijani Ben Jemaa who can just give us the one minute helicopter view of where we are with that. Does that sound right to you?

I mean, does it sound right to the people in this group here by the way? Is this the right way to move forward? So, we've got four slides with visual presentations, and the four slides would be, effectively, Ariel's graphic, Venn diagram, and maybe a mind map. I'll try my luck on the mind map. If I can't get the mind map to work, then we can forget about it. Then a slide recommendation 11 with a full recommendation. Then a slide on capacity building, the two capacity building recommendations and an update on that.

A slide on finance and budget, future challenges, outreach, social media, and CCF, knowing that each one of these slides will… We won't need to repeat what's been said before, probably the last ones will be very straightforward, since they're joint work.

TIJANI BEN JEMAA: Exactly Olivier. That is what I wanted to say. If we started with the four slides and now we will finish with 10 or 11 slides, and as you said, we will repeat because those recommendations are shared between several working groups, etc. So I don't know, if you want me to make a slide for capacity building, I don't mind but I don't see it is the right way to do. Perhaps we have to have a slide which gives the whole idea about the whole recommendation, and make one slide for recommendation number 11 as an example.

As an example of a recommendation that is more or less expanded, more or less advanced.

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OLIVIER CRÉPIN-LEBLOND: Tijani, it's Olivier. We're not dealing with examples here. We're dealing with actual recommendations. So I thought, from what I heard, that recommendation was one, which we are sending for action. It's not an example. That's my feeling. Where it was one we're just sending for action, and that one will be, not a far off place, but certainly in an implementation phase.

The other ones, I understand, I haven't seen anybody else put their hand up saying that there are recommendations in their working group that are ready to be cooked, that are expanded and ready to be given to the Board. So, what I'm seeing is, we need to give a status update. Now giving a status update on each recommendation, in turn, is going to be a nightmare, since we know that there are so many of them.

Getting a status update by working group, might be a solution if we're clever about it, and of course, if one person is going to say something, we're not going to get the next person to say exactly the same thing. Hence, we might not need one slide per working group, we might actually even join two working groups under one slide, by saying, "Well, you know, these recommendations are jointly to be done by the accessibility and the future challenges." Or whatever.

I'm just picking groups here, you know. So, then we end up with less slides then with what we have. The idea really is to spread the load among more than one person so that Board members just don't fall asleep, and we show them that there is a lot of movement going on, and we're making use of our working groups as well.

TIJANI BEN JEMAA: Oliver?

OLIVIER CRÉPIN-LEBLOND: Tijani.

TIJANI BEN JEMAA: Yes, thank you Olivier. I understand what you say, but it will be difficult to do it as you said because each working group has some, is sharing recommendations with a lot of other groups. So I don't see how you will put two or three working groups speaking about the same recommendations, which is not because… For example, we are sharing recommendation number two, with for example, outreach.

Recommendation number 36, we are sharing with social media, and 34. So it will be difficult to make some things shared by other working groups. Perhaps it is better to do it by working group, if you want to do it like this. [CROSSTALK] Yes, by recommendation is to be a nightmare, by working group it's better. But by shared recommendations, I don't see how we can do it. Thank you.

OLIVIER CRÉPIN-LEBLOND: Thanks for this Tijani. So here is my next suggestion at that point. Just a hypothesis. If you as capacity building working group are dealing with recommendation two, or explaining recommendation two and 26, your status update would include having spoken to the chair of outreach and of finance and budget, and you could provide the update on recommendation two, and you could provide the update on recommendation 26, which means that the chair of the outreach and

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the chair of the finance and budget comes up, they will not be covering recommendation two.

And when the chair of social media and chair of tech taskforce, will be looking at this, they will not touching recommendation 26. Would that be a possible solution?

TIJANI BEN JEMAA: I agree with that, but we need to have those working groups interact with us. For example, so that we, I can have their input. If they don't do, I would be in a bad situation.

OLIVIER CRÉPIN-LEBLOND: All of the chair are here.

CHERYL LANGDON-ORR: Dev, currently it's up to you. Just agree Dev.

[LAUGHTER]

OLIVIER CRÉPIN-LEBLOND: All the chairs. We have Dev, we have Anand, we have Teelucksingh. All three of them are here.

[LAUGHTER]

OLIVIER CRÉPIN-LEBLOND: Can you come to an agreement between the four of you?

[CROSSTALK]

OLIVIER CRÉPIN-LEBLOND: …the three of you plus Tijani come to an agreement?

DEV ANAND TEELUCKSINGH: With you Olivier, because you are the finance and budget.

OLIVIER CRÉPIN-LEBLOND: I'm not sure I can agree with so many people at the same time, but yeah. Dev, go ahead.

DEV ANAND TEELUCKSINGH: Okay, this is Dev. Okay, so we're going to go through… [Inaudible] then it goes back to what I said earlier, so we are going to be diving into each of these… And in fact, what will happen this, is that we're diving into each of the recommendations and possibly trying to treat them in-depth. And I think if we try to…

[CROSSTALK]

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OLIVIER CRÉPIN-LEBLOND: …it's a helicopter view, we're not even diving into there. We might be reading the one sentence from the recommendation that will just be saying, where are we at now? That's it.

DEV ANAND TEELUCKSINGH: Okay. So, what will the slide [inaudible]… Because the idea was to have slides, so each of the working groups, and then each working group spends a minute, I don't know how but all right, spends a minute on saying, "Hey, okay. We've got these recommendations and we started this, we did that, we ignored this one." Whatever.

And just end it there. Correct? Is that the idea? So slide was for each of the working groups, it's going to be, okay, we got these recommendations, and then I'll tell you what this group has done so far. We met, we talked about, that's the idea. Or is it that you want to then, go on. Sorry.

OLIVIER CRÉPIN-LEBLOND: What's the alternative that you're suggesting?

DEV ANAND TEELUCKSINGH: Well I was kind of hearing, almost going back to, you know, when one working group talks about a recommendation, it talks about it in detail, and then, well I want to say it talks about it, and then working groups would have to cover it. This is what I heard before. And I'm wondering how that is really going to be possible, unless…

I'm just saying that, it's probably simpler to just have each working group give an update on what aspect it's focused on, and some of the thinking it's coming to. But I'm just trying to figure out how much time do we have, are we setting for this discuss of ATLAS II with the Board. Five minutes? 10 minutes? What?

OLIVIER CRÉPIN-LEBLOND: I think you might have missed part of the call, I said 45 minutes.

DEV ANAND TEELUCKSINGH: 45 minutes. Okay. Well, okay. 45 minutes. Okay, I guess we do have some time for this. Okay.

So a slide for each working group, and whichever working group gets called first, and is dealing with a recommendation that is dealt with multiple working groups. The chairs interact on that recommendation, and then you just move on like that. Is that, so that's my understanding of how we're going to proceed. Is that it?

OLIVIER CRÉPIN-LEBLOND: Possibly, it's all open at the moment. Cheryl Langdon-Orr, let's hear from Cheryl.

CHERYL LANGDON-ORR: Thank you. I was just reporting in on, I am on my, still pushing narrow view on accessibility, of course. And to let you all know that to ensure that we have something meaty and meaningful, particularly that brings

in the ICANN staff while we're updating the Board, rec 11 does say it asks ICANN staff as well as the Board.

At 3 PM on Friday, when I arrive on Friday morning, I will be having a meeting with some of our staff, Gisella and Heidi will be there, but specifically Chris Mundini, [inaudible], and Laura Benford, and we will be, amongst other things, discussing rec 11. So we will have real information to report. Thank you.

OLIVIER CRÉPIN-LEBLOND: Okay. That's great Cheryl. That's good. So rec 11 is [inaudible] in the post, but it's nearly there.

CHERYL LANGDON-ORR: No. We're getting it really for trial packaging, with sort of able with stuff around it, yes.

OLIVIER CRÉPIN-LEBLOND: Let's get some more feedback on what Dev has mentioned just now on the way that we can do this. I see that Leon is in the list of attendees on this call, and I wonder whether Leon has got any suggestions that could be made. Leon Sanchez, are you able to speak?

Leon has typed something. No, it doesn't seem to be. Okay. Tijani Ben Jemaa.

TIJANI BEN JEMAA: Thank you Olivier. Tijani speaking. So, if I understood well what Dev said, he said that each working group will speak about the recommendations, but not all things about those recommendations, only things that the working group is in charge of. That means for example, condition two, outreach will be in charge of identifying the, and defining the programs.

That brought the [value members to the draft?], and the capacity building will need to think of ways to optimize budget. This is what is written on the table here. I am just reading. This is not, I don't think it will do it like this, but I am just giving an example, if it is like this, we have to work together very soon, Dev, so that we will share the work.

We will share the duties between the two working groups, so that we can, everyone can present their part that he's in charge of.

OLIVIER CRÉPIN-LEBLOND: Thanks for this Tijani. Dev are you okay with this?

DEV ANAND TEELUCKSINGH: Just a concern of the time involved. That is a way to do it.

OLIVIER CRÉPIN-LEBLOND: So I have a suggestion. I'm sort of looking at the whole thing. I think that what Tijani has mentioned is probably a way forward. Looking at the amount of time that we have with the Board, which is likely to be 45 minutes, but that's of course, including the greetings, etc. etc. The

intro, whatever. Let's say we've got about 40 minutes with the Board discussing this specific thing.

We've got a first slide which is Ariel's graphic, a second slide which is a Venn diagram, the third slide which might be a mind map. If it isn't, then we go directly to recommendation 11, where we expand on recommendation 11, or present recommendation 11 to the Board, and then we go to the various working groups here: accessibility, capacity building, finance and budget. In fact, we might need to choose, depending on how our Venn diagram looks, we might need to choose the order in which we go through each one of these working groups.

And each one of these working groups will just have, I think, I've calculated, two to three minutes to be able to explain their aspect of how they're looking at the recommendations that are assigned to them.

And the slide for each one of these things will probably be the tables that we've got for each one of these. So for example, for capacity building we've got a table with two recommendations in there. There is not going to be any detailed discussion. We have those things on the screen so that the table is on the screen, and the person who is describing what's happening will just say, "Well, capacity building working group is working with outreach. Capacity with outreach and finance, and also social media and tech taskforce to implement the two recommendations that are there.

At the moment, what we're specifically looking at is A, B, C, D, E. And we expect to be having a new status report by roughly, next time we meet in Marrakesh. Thanks."

TIJANI BEN JEMAA: Good.

OLIVIER CRÉPIN-LEBLOND: Tijani?

TIJANI BEN JEMAA: I agree.

DEV ANAND TEELUCKSINGH: Yeah, I think so.

OLIVIER CRÉPIN-LEBLOND: Dev, also you think…? Because it's likely that we will have questions as well. The thing that I'm trying to show here, I think, we should all be trying to show is that there is a follow-up work, that this is not just recommendations we're sending the Board and we're saying, "Do whatever you want with it." We're actually very damned darned serious about this thing.

And so we're ready to put the work and the time into this, to make this into something which the Board is going to have to treat with the, with real seriousness. And this is, of course, truly in the spirit of the bottom-up work which has been done. The seed was planted by our ALSs, and the working groups are now expanding and watering the seeds for them to turn them into beautiful flowers that we will give to the Board in Marrakesh.

I think that's the…

CHERYL LANGDON-ORR: You have got to use that analogy please. I just think that analogy is too good to miss. You've got to say that, Olivier.

OLIVIER CRÉPIN-LEBLOND: A beautiful Cactus with a little festive…

CHERYL LANGDON-ORR: Cactus!

[LAUGHTER]

OLIVIER CRÉPIN-LEBLOND: In Marrakesh, that's the only thing we can send them.

CHERYL LANGDON-ORR: Well, maybe a [inaudible] or two, but you know, perhaps…

[LAUGHTER]

OLIVIER CRÉPIN-LEBLOND: Tijani.

TIJANI BEN JEMAA: Yes. It's an old hand.

OLIVIER CRÉPIN-LEBLOND: Okay. I think we've got a plan on this. The next best thing is really how we're going to build those tables. I mean, the tables are there. They're all built.   So I think that the slides will just be those tables.   Simple enough. The question comes in when we've got tables which are longer than just one page. And I wonder whether Ariel can come up with some suggestion about that.

And all together, do you wish to draft some text in advance together, or are you going to just add a little bit on the day? I would suggest that you…

CHERYL LANGDON-ORR: Adlib.

OLIVIER CRÉPIN-LEBLOND: I wasn't going to suggest adlib…

[LAUGHTER]

CHERYL LANGDON-ORR: You and I are going to adlib, all right?

OLIVIER CRÉPIN-LEBLOND: Oh dear, oh dear. Oh my goodness.

[CROSSTALK]

OLIVIER CRÉPIN-LEBLOND: …a nice principled text that we were going to be able to tell them, and now it's just going to be adlib.

CHERYL LANGDON-ORR: Bah humbug. Even if I had picked, you know I'm not going to speak to it.

OLIVIER CRÉPIN-LEBLOND: But that's you Cheryl. You're a special case.

CHERYL LANGDON-ORR: You feel free to write a script, it's fine. You all work with a script, that's not a problem.

OLIVIER CRÉPIN-LEBLOND: Okay. Are you all okay with this?

TIJANI BEN JEMAA: Olivier?

OLIVIER CRÉPIN-LEBLOND: Yes Tijani, go ahead.

TIJANI BEN JEMAA: Yes, I see that I propose that we remove column number three, four, and five of the table, which is recipient one, recipient two, and thematic group source. Those are not needed for the Board at this moment for the presentation. So that we will have more space to write think, to make things clear.

So the assignment and the notes only.

OLIVIER CRÉPIN-LEBLOND: Very good point Tijani. So now, the next question is about doing those slides. And so I'm going to turn it over to Ariel, who is on the call, and ask Ariel, since you've done the tables and so on, can we just have a slide for each one of the working groups? For those working groups, of course, that have more than two recommendations, we're going to have to work on something that fits maybe on multiple pages, or that we can shrink onto one page.

And remove recipient one, recipient two, and thematic group source from that slide.

ARIEL LIANG: Okay. No problem.

TIJANI BEN JEMAA: Go ahead.

OLIVIER CRÉPIN-LEBLOND: Ariel, yeah, is that doable?

ARIEL LIANG: Yes, it's doable. This is Ariel speaking. I just look at one working group, the future challenges has probably nine recommendations to work on, and each recommendation is a little bit long. So, I will see how to shrink that. But the others, I think it's okay. And I will remove the columns for the thematic groups and assignees, sorry, for the Board.

OLIVIER CRÉPIN-LEBLOND: Thanks Ariel. It's Olivier speaking. What we can do for your future challenges, since there are so many of them, we can divide them, have two pages for the future challenges. They look like the ones with the most recommendations. It looks like the others will be able to fit one.

CHERYL LANGDON-ORR: Cheryl here. She can take a lot of words out of some of what goes into future challenges. She could just say in the diagram, enhancements of ICANN's…   To enhance ICANN's culture as to transparency and accountability.   We don't have to go into the, as called for on the recommendations, blah, blah, blah. Do you see what I mean?

                           There is a lot of text that can come out. Just see what she can do with it, you know?

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OLIVIER CRÉPIN-LEBLOND: Okay. That sounds like we have a plan. Just one more question then. Is the Venn diagram…? Do we have any takers to produce a Venn diagram with the recommendation numbers on them? Any volunteer for this?

Then there is also a volunteer for the one slide, mind map. I was going to try to take a stab at the mind map, or the equivalent to the mind map. The flow from one to the other.

TIJANI BEN JEMAA: I had a question.

OLIVIER CRÉPIN-LEBLOND: Yes, go ahead Tijani.

TIJANI BEN JEMAA: Olivier, shall you do the budget and, the finance and budget subcommittee?

OLIVIER CRÉPIN-LEBLOND: Yeah, we obviously have to do the finance and budget subcommittee, you and I Tijani, indeed. What I was going to suggest was that when we meet face to face in, I was going to say in London, in LA, we can write our text or prepare our text.

[CROSSTALK]

TIJANI BEN JEMAA: It's easy for the finance and budget subcommittee because, as you said, it will come after the work of the other working groups, and it is only about the budget and the finance. So…

OLIVIER CRÉPIN-LEBLOND: That's correct, yeah.

TIJANI BEN JEMAA: Okay.

DEV ANAND TEELUCKSINGH: So this is Dev. What happens, sorry.

OLIVIER CRÉPIN-LEBLOND: Go ahead Dev.

DEV ANAND TEELUCKSINGH: Okay. I'm just now looking, scrolling through the recommendations to the Board. How would recommendation one be tackled? Since it was assigned to individuals, and recommendation nine and 16? Recommendation nine is assigned to the staff and the ALAC. And recommendation 16 is the ATLAS II IT group and the [inaudible].

OLIVIER CRÉPIN-LEBLOND: What we can do is to put three onto one slide. So one, nine, and 16 could be put onto one slide, and I can talk to that, and I can say, "Now I can introduce Leon Sanchez, [inaudible], Adam Peak, and Evan Leibovitch for a quartet who will sing to you the recommendation…" No, I'm kidding.

Just go through those three there onto one slide.

CHERYL LANGDON-ORR: And they're all talking about regionalization and better engagement, communications and engagement, so it's a reasonable song to sing really.

DEV ANAND TEELUCKSINGH: And recommendation number 27, I guess, which wasn't assigned to anyone as such. More of a strong recommendation, well a strong recommendation.

OLIVIER CRÉPIN-LEBLOND: Well, this one doesn't need to be expanded. This one is done as well, maybe we can have this one also. Yeah, we can say number 11, number 27, are ready for your consumption. What are you doing about recommendation nine…

CHERYL LANGDON-ORR: Has anyone looked at the updated implementation reporting for ATRT 2 recommendation 9.1?

OLIVIER CRÉPIN-LEBLOND: I've received it today in my mailbox Cheryl. It's Olivier speaking. But I have not managed to read it yet.

[CROSSTALK]

CHERYL LANGDON-ORR: …we recognize, it's just important that we recognize whatever it is that they've done.

OLIVIER CRÉPIN-LEBLOND: Yeah.

CHERYL LANGDON-ORR: That could go on that slide, to be honest, because…

OLIVIER CRÉPIN-LEBLOND: Same slide as rec 11?

CHERYL LANGDON-ORR: Yeah.

OLIVIER CRÉPIN-LEBLOND: Okay. So one slide on rec 11 plus rec…

CHERYL LANGDON-ORR: I'd start with 27, because it's a simple one, it's the simplest.

OLIVIER CRÉPIN-LEBLOND: One slide on rec 27 plus rec 11. So Ariel, please if you could change that in the action items. No, not an additional slide. It's down here. That's funny. So someone is writing on the top and someone is writing on the bottom.

[LAUGHTER]

OLIVIER CRÉPIN-LEBLOND: I don't know who is doing that. Okay, but that slide is off, it's not in time. Will someone please just work this one out in staff because you guys, there are two people writing at the same time, and you're not coordinated at the moment.

Right…

[CROSSTALK]

CHERYL LANGDON-ORR: …one person that's not coordinate…

OLIVIER CRÉPIN-LEBLOND: Well, I don't know, but I'm sure it will work itself out. So I think we're all set with this. As a result, I think that we know what we're doing next, and so any other business? Does anyone wish to add anything before we end this call?

MURRAY MCKERCHER: It's Murray speaking. Can I just have a moment?

OLIVIER CRÉPIN-LEBLOND: Go ahead Murray. Yes please, go ahead Murray.

MURRAY MCKERCHER: Thank you Olivier. It's Murray speaking. I just wanted to add one pencil tool, Olivier, you may wish to use. Something called, Mind Meister, which I've used to do mind maps and it makes a lot of interconnections possible. So, you could probably Google it or I can send you a link later. Fortunately, I can't [inaudible] completely, but it's a great tool. Thank you.

OLIVIER CRÉPIN-LEBLOND: Okay. I'll check it out then. Mind Meister. I'll check this. I see Tijani and then Dev. Tijani Ben Jemaa.

TIJANI BEN JEMAA: Thank you Olivier. So I'm waiting from Ariel the slide for the capacity building, and the slide for the finance and budget subcommittee. The finance and budget subcommittee for me and for Olivier. Second, me

and Dev, we have to work together very soon, perhaps tomorrow on Skype, if you want Dev, so that we can share the work and try to find how we work together on those recommendations.

I think that's all from me. Thank you.

OLIVIER CRÉPIN-LEBLOND: Okay. Thank you very much. I don't know why we have one slide on rec 27 and rec 12. [Inaudible], but that doesn't mean anything. I'm also editing the same page. Dev Anand Teelucksingh.

DEV ANAND TEELUCKSINGH: Okay. Well I'll be coming in on Friday afternoon. So between now and then and Saturday.

CHERYL LANGDON-ORR: What are you doing Friday at 3:00? Are you in or not in?

[LAUGHTER]

CHERYL LANGDON-ORR: What time would you be getting in?

DEV ANAND TEELUCKSINGH: Well let's see, 4:00. The flight arrives at LAX at 4 PM.

CHERYL LANGDON-ORR: Okay. I would have already finished with the other group, so that's all right. We'll touch base after that.

DEV ANAND TEELUCKSINGH: But one question, just looking through this recommendation, and there was something that I tried to raise up with the thematic group three. This was, which one was it? Recommendation 21, which talks about encourage public campaigns on using the Internet for education, information, creativity and empowerment. And I suspect, maybe the Board might flag that as to what exactly does it mean.

And I haven't gotten a very clear answer as to what this, the meaning of the rationale behind this recommendation, other than its kind of vague. It's vague it's a bit…

CHERYL LANGDON-ORR: Didn't I use the work flakey in the outreach…

[CROSSTALK]

DEV ANAND TEELUCKSINGH: Yes, I was going to say, all right. Well, flakey…

CHERYL LANGDON-ORR: I think I called it flakey.

DEV ANAND TEELUCKSINGH: I could say that we should add world peace to this.

[LAUGHTER]

[CROSSTALK]

OLIVIER CRÉPIN-LEBLOND: It's Olivier speaking. You got in touch with the chair of TG3 didn't you?

DEV ANAND TEELUCKSINGH: Yes, and he said it was vague.

[LAUGHTER]

OLIVIER CRÉPIN-LEBLOND: Well, that's not the kind of answer you need. You need an answer to that.

DEV ANAND TEELUCKSINGH: I know. If I could find it…

OLIVIER CRÉPIN-LEBLOND: Did you carbon copy TG3 mailing list? Because maybe someone might say, "Well, it's not that vague."

DEV ANAND TEELUCKSINGH: It was a very short paragraph, as Wolf said. I simply agree that this recommendation is far too general and not very helpful. Of course, such public campaigns would be useful, but as we know, campaigns need special resources, capacities besides finances slash funding, or concepts on implementation. But, as we all know, neither on the RALO nor on the ALAC At-Large level, do we have such additional capacities to do this by ourselves.

We can only, quote encourage others slash those who are in charge, or do have the resources needed to launch such campaigns. These are just my personal thoughts or considerations.

CHERYL LANGDON-ORR: Dev, Cheryl here. And I can hear the Board members starting to say, "And how does this fit in with our remit? And what about when are constantly told, ICANN needs to stick to its remit?"

DEV ANAND TEELUCKSINGH: That's why I'm raising this now.

CHERYL LANGDON-ORR: Oh no, I agree. [Inaudible]. Maybe we can [inaudible] 21, let's show them that we've looked at this, we've recognized it's all very aspirational and highfalutin and flaky, and as such, it's being withdrawn.

OLIVIER CRÉPIN-LEBLOND: I have a better idea than this. It's Olivier speaking. I think withdrawing recommendations is a top down thing, it's not that great. What we can do though is, it doesn't basically say the Board should encourage public campaigns, what it says is just encourage public campaigns when using the Internet for education, information, creativity, and empowerment, and I think we should allocate this to our At-Large structures because that's what they do.

CHERYL LANGDON-ORR: Okay, fair enough.

[CROSSTALK]

CHERYL LANGDON-ORR: It's going to make for some very interesting measures, but we'll see.

OLIVIER CRÉPIN-LEBLOND: Let's just do this. They encourage public campaigns on using the Internet for the education, information, creativity, and empowerment. Maybe not all of them, but I think they all do, and as far as completion is concerned on this, I think we can basically say that it's… With 150 At-

Large structures, or 180 of them now, there are bound to be some that are doing that.

So we are on…

CHERYL LANGDON-ORR: All right. I'm with you there. How about then, we report on that to get out of the way. And we fill up there with 11 and the other one, 27 and 11. We say, "Now under 21, we see this as the grassroots activity that has gone on already in a number of our 180 At-Large structures, but what needs to be done is we need to work with greater cohesion and communication with the regional offices. So that they know what's going on.

And we can take some measures of what opportunities there are for improving the recognition and the reputation of the ICANN brand while this is happening." Some sort of crap like that.

[LAUGHTER]

OLIVIER CRÉPIN-LEBLOND: We will have to scratch the C word from this sentence. Dev, you have the floor.

DEV ANAND TEELUCKSINGH: I was trying to send a follow-up to work on it, but… [Inaudible] …I hope that the message got approved there, that was shown there. Because I

started thinking, is it that because, was the angle more about well, look. We know that the ITU is doing lots of campaigns related to these type of things, where, how to use ICT for, you know, for basic education, information. And it was in that perspective that ICANN needs to be just as visible as a sort of, well as of…

I don't know… Maybe counter, to show that ICANN is relevant as ITU is.

CHERYL LANGDON-ORR: Cheryl here. Dev, if that is the rationale, I still think we can answer it by the grass root At-Large structures, so the [inaudible] work.

DEV ANAND TEELUCKSINGH: I think so. And I'll be happy to… I'm sure the chair of the outreach and social media would….

[LAUGHTER]

CHERYL LANGDON-ORR: Yes, you have to get their agreement, you know.

[LAUGHTER]

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OLIVIER CRÉPIN-LEBLOND: I was actually going to say, what do the leaders of the outreach and the social media…

CHERYL LANGDON-ORR: He's talking.

[LAUGHTER]

OLIVIER CRÉPIN-LEBLOND: But that's fine. So…

DEV ANAND TEELUCKSINGH: I just know, I was to start discussing this recommendation, I'm going to just say it's going to be very [inaudible], and I'll probably even use the C word in that. Because…

[CROSSTALK]

DEV ANAND TEELUCKSINGH: …yeah. Get ahead of the game and just say, "Yes, it really needs to be punted to our ALSs."   And maybe that could tie in with the recommendation 14.   You know, regarding process, having… Being able to put pressure on ICANN…

CHERYL LANGDON-ORR: And it does have a link there. It would have a link to 40, but I don't think we say it's being punted to the ALSs. I would say, "It is recognized that that is where it belongs." So that's where it has been allocated. It's already happening, but we need to take snapshots of what is happening, we need to have a knowledge of what is going on, and that needs to happen at the local and regional level.

And of course, it will be facilitated by things like the CROPP program, but not limited to the CROPP program.

OLIVIER CRÉPIN-LEBLOND: Okay. That sounds good. Any other points? Any other questions on any of these recommendations?

Don't see anyone putting their hand up. So we all know where we are going. I was a bit concerned at the beginning of this week having not done this call, and Tijani was also concerned and we Skyped quickly, and he suggested we needed to all speak to each other. I'm glad that we had this call.

And it looks like we've got a plan now on those things. We just need one, a Venn diagram and one mind map. I'll try and get the mind map done. The Venn diagram can also be done in a short time. Just somebody a bit artistic should know how to put these together. And that's pretty much it for today. So if there are no other questions or comments on where we are going, and we all know where we are going, then we can proceed forward with ending the call.

Tijani, any last questions?

TIJANI BEN JEMAA: Thank you Olivier. It is not a question, it is more a precision that I want to be very clear. Dev, if you are already tomorrow will try to discuss on Skype, so that we try to share the work, or to speak the work between our working groups. And please Ariel, send the two slides as soon as possible so that I can start working on it.

Time is very short for me. Very, very short. Thank you.

DEV ANAND TEELUCKSINGH: Yeah, indeed.

OLIVIER CRÉPIN-LEBLOND: Thank you very much. And the yeah indeed was from Dev, and the thank you was from me, being Olivier speaking for the transcript. Ladies and gentlemen, thank you very much for this call.

CHERYL LANGDON-ORR: And the laughter is from Cheryl. Oh dear.

[LAUGHTER]

OLIVIER CRÉPIN-LEBLOND: Thanks very much everyone. And this call is now adjourned.

[END OF TRANSCRIPTION]