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- David Olive: Greetings. Let's now begin. Would you, please, start the recording? This call will be recorded and transcribed so that you can share it with members of your community.
- Just briefly, it would be good to start out. I see that there is representation from the RSAC, Lars-Johan, the ISP's Alain, NCUC Bill Drake, and Rafik for the NCSG, Olivier Crepin-Leblond for At-Large, Patrick Fältström from SSAC, Louie Lee from the ASO, and German also for ASO/NRO, Jonathan Robinson from the GNSO, Michele from the registrar stakeholder groups. Do we have others from the BC or the registries?
- Elisa Cooper: Yes. This is Elisa Cooper with the BC.
- David Olive: Elisa, welcome. Thank you.
- Keith Drazek: And hi, David. This is Keith from the registries.
- David Olive: And Keith from the registries. Is Kristina or someone from the IP community on?
- Okay. We will begin. I want to just start out by saying the agenda will be as follows - a preface or introduction by myself on the reason for this call, which is basically to exchange information and status reports to the stakeholder advisory and supporting organization leaders to allow Fadi, who is on the call and will be able to provide some of the overview and his views for you and, then, to hear any concerns or comments that you may have and then, finally, ending up the call with a discussion and a suggestion from you as to how this should continue going forward. Is it useful, how regular it should be, as this is a complement, as I noted in an earlier message to you all-- a complement to our face-to-face discussions at ICANN meetings. We thought that staying in touch in a more regular basis would be helpful to you and to us to provide communications on what the status of various activities are in between the ICANN meetings. And so this is where we're trying this pilot call. I know everyone is all very busy and have other commitments, but we appreciate you being on this call to have us exchange information and hear also your concerns, as this was also expressed in Buenos Aires meeting of the ICANN to have the more regular communication link to you.
- With that, I will stop and again thank you for being on the call and turn it over to Fadi, who will be on in a moment to discuss what's on his mind and some of the status reports that he has - Fadi?
- Fadi Chehade: Yes. Hello, everyone. I just want to apologize for being on a cell call. The ride from the airport here in Sao Paulo to the hotel has taken much longer than anticipated due to traffic delays. I should be at the hotel shortly and drop off and switch to, hopefully, a better line when I'm there. Can you hear me all right, though, so far?
- David Olive: Sounds good, Fadi.
- Fadi Chehade: Very well. Well, again, many, many thanks to all of you for coming to this first of, I hope, many calls for us to all stay in sync as we proceed with our work at ICANN. Frankly, this call was a result of input and listening that I did in Buenos Aires, when many of you and many people in the community signaled to me that our agenda and our activities and level of engagement that we have on so many fronts has grown and that the community needs to feel more, let's say, aligned and synchronized with all of what we're

doing at ICANN, maybe in a sequence that is a little bit more frequent than the three ICANN meetings. And, frankly, the gap between where we were moving specifically in Buenos Aires on the subject of internet governance and how fast we were able to keep you all abreast and to listen to you as we went along was growing large. And I think, as all of you know, it resulted in the meeting in Buenos Aires to add some sessions early on one morning and a lot of other, also, smaller sessions so that everyone can stay abreast of what's going on.

So the intent of this, frankly, is a reaction to that need. I need your help to shape this call, to decide together how often we want to do it between ICANN meetings and to ensure that it serves its purpose and that it's not just another one-way call but, rather, a time for us to listen to each other and to reflect and to adjust our path as we move forward.

Let me start by giving you a little bit of a beginning-of-year heads up. First of all, just so I can be clear and transparent with you, my personal goals, my CEO goals, which I will be measured by our board of directors for this trimester, have a balanced focus on ICANN internal operational excellence as well as some external activities, as I'm sure you are aware of them.

So, for example, I have a good chunk of my focus on management development. 30% of my focus this trimester is to help my own team leaders, executives, and rising stars within our staff with management development, discipline. This is important because I want to, frankly, put personal time to ensure that we institutionalize ICANN's operational excellence-- that it is not just represented because of individuals but, rather, because there's deeper staff development that is taking place. And, as you know, we established for the first time in the HR department, now, an actual HR development plan, which we didn't have before, to make sure we work with our teams and build proper disciplines and knowledge and coaching, all metrics driven, so that we can enhance our management's capability.

The second major goal I have is to finalize a true (technical difficulties)--

David Olive: Fadi's line dropped. We'll try to reconnect him. Hold on one moment, please.

Byron Holland: Okay. This is Byron.

Michele: Could somebody sing or something in the interim just to make it a little bit more interesting?

David Olive: I could try, Michele. I'll do that. Hold on.

Keith Drazek: This is Keith. While Fadi is rejoining, I think we can probably just jump in here and talk about how frequently we, the community, would like to have this call. I think it's incredibly helpful to have these calls and to have them on a regular basis. I think, whether it's biweekly or monthly or something like that, would make a lot of sense and, probably, in part be driven by the activities, the things that are going on, the things that Fadi himself are involved in.

David Olive: Okay, Keith, we'll hold that concept until Fadi rejoins.

Keith Drazek: Yep.

David Olive: Fadi, please, continue.

Fadi Chehade:

My apologies. My apologies to all of you. And, if this happens again, I will call again with apologies.

So I was just saying that we're bringing a very deep dashboard with metrics that will allow us to track progress across all of ICANN's goals and operations according to 4x4-model that I shared with you many times before. This dashboard metrics-- it's misleading to call it a dashboard because it's about 20 dashboards or so. But, to me and for our leadership team, it's going to be the way we manage on a weekly basis and even on a live basis the progress across every kind of ICANN's activities. The first version of that dashboard I will share with my management team next week after we've worked with them to develop it. But I'm hoping that, by the end of this trimester, this becomes a living dashboard for us to ensure that ICANN performs its functions on a day-to-day basis.

The third area I'm going to be focused on is to really strengthen our technical area, our technology and technical area, both on the IT side as well as on the technology know-how side and the relation with our communities in areas of technology, which is an area that has been weak lately at ICANN and, frankly, one of the last areas where I need to shore up the executive level and ensure that we have higher quality structures and sufficient resources that are empowered so we can move with good confidence in the technology and technical areas.

I certainly will be working to continue what we started on the internet governance side, and that constitutes kind of the last part of my goals for the trimester. And I'm not going to get into this detail already (inaudible).

So I just wanted to start at least with my goals so you see a little bit where my personal time will be spent over this T2 trimester.

In terms of what's happening ahead of us, getting everybody back this year. I just spent the day at the Harvard University, MIT University yearly day/conference on cyber governance and cyber security. This was an extremely valuable forum with many of the leading academics in the world that look at cyber governance, as well as overall governance. So I spent two-to-three hours with Professor Joseph Nye (ph), who was the head of the Kennedy School of Government, who wanted to understand a lot more what we're doing. And these are relationships and exchanges that help us ensure that the establishment in a way around the world is also aware of what we're doing in these scenarios.

I just landed in Brazil, where I'll be spending the next 24 hours with our friends at CGI (ph) and the Brazilian government to ensure that we are well synchronized ahead of the Brazil conference next year. So just a day here to work with them very closely on some of the many questions that the community has been raising to get answers on and just (audible)

Next week is a special week. And I want to tell you about it because we've done it once before, and it was a huge success. Twice a year, we're going to reserve a week for overall management work, I'd say, where we bring together on Monday and Tuesday the leaders of ICANN, and we're about 10. These are the management leaders, I should say, not the overall leaders. We're all leaders of ICANN, but management staff leaders of ICANN. We bring them together for a couple of days where we discuss strategic matters, and we talk together about the half year ahead and the key things we will focus on. And then, Wednesday and Thursday, the rest of the executive team joins us. So we grow then from about 10 people to about 35 people. So these are all the executives of ICANN that generally have management responsibility or major project responsibility. And, again, we

do two things with them. We look over the next six months of activities, but we also spend quite a bit of time doing what I would call staff development, management development training on various skills and capabilities. And then the last day of the week, which is Friday, each leader spends the day with their own executives to make sure that we take the learnings of the week and plot forward together with each departmental leader will do in the six months out. So that's what we call-- in case you hear about it or you hear people (technical difficulties), we call it the base camp. And we do that, again, twice a year, once in January and once in the summer.

Then I'm heading to Davos. As you know, Davos is the yearly event that the WEF holds. And, as you know, we partnered with the WEF for the internet governance panel. So Professor Schwab, who runs the WEF, invited me to run a session at the WEF about the panel and internet governance. President of Thomas Ives of Estonia, who's also the chair of our panel on internet governance, will be joining me, and we will be meeting with many of the business leaders in the world. We are estimating about 30 to 60 CEOs of major companies in the world, and these come from all industries, as well as about 100 to 150 other senior-level attendees will join us at that session.

So that's kind of what's coming up next. And, of course, all of this gets packed with the board workshop, which takes place in the first two days of February. So I'll be heading back to LA, obviously, for that.

And then, lastly, I just want to mention to you that, as I have mentioned many times before, in 2014, I plan to divide my living between the two operational hubs of ICANN. So that plan is coming to fruition. It hasn't caused a divorce yet. But I am moving to live in and work out of our Singapore hub from mid-February 'til end of April. And then I'll be doing the same with Istanbul later next year.

So this is just a quick update.

At the end of this call, I want to make sure we reserve just a few minutes, so you can guide me as to how you want this call to happen. I'm happy to change it any way you think is fit. I intend it to be more informal than formal, so I can listen to you as well and make sure that you guide me and you give me some tips as to what's happening on your end and how I can guide the ICANN staff to serve you better and serve our community better. You know that I'm committed to that, and I'll do whatever is necessary to get there. So let's reserve a few minutes just at the end to agree. Is this the right group? Do we need to add other people? Should I invite my whole leadership team to this call? Should we do it once between ICANN meetings? Twice? This is the kind of feedback I hope I can get from all of you.

So, with this, I'm just going to give it back to David and open the floor for any questions, comments, (inaudible). I'm quite open. I'll put you on mute, so you don't have to hear the background noise.

David Olive: Thank you, Fadi. I will either recognize with the hands raised in Adobe Connect, or just let me know who would like to ask a question. There was a question during your discussion, Fadi, from Jonathan Robinson about: Is the board involved in this management session that you're having with the management team (inaudible) next week?

Fadi Chehade: (Technical difficulties) ten or so leaders, and, of them, Akram, myself, John Jeffrey, (Inaudible). And then, on Wednesday and Thursday, it's all the executives that then join us. And there will be about 35 executives or so. And we have certain criteria that

basically defined who is an executive and how they should become part of that team. We have established some good rigor in tracking who are these people and how do you build also talent in in that area. And then, on Friday, it's just each leader and their own executives. The board is not part of that arrangement.

David Olive: Jonathan Robinson also asks: What can we do to help you? What do you need from us to support you, especially in international forums?

Fadi Chehade: Well, I must tell you that we have not, if I can be very direct here, Jonathan-- I'm using this as also a chance to talk and learn openly. We have not done yet a very good job aligning the activity that we're doing in a more dynamic way with all of you so that we can be closer partners as we go through these activities on a global basis. We have not done that. In my opinion, we should do more of that.

If you're asking me just tactically right now what do I see as immediate things you could be helping me with, I think more than anything else I need to get from you feedback on the executive dashboard as soon as it's ready. So I intend to share with you how I am measuring ICANN so that you can tell me - These are the wrong measurements. These are not the things you should be spending time and treasure on because we think these are the (inaudible), which is an extensive set of metrics. So, by the end of this trimester, so sometime by Singapore, I intend to have the dashboard ready for operational use, which means, between now and then, I might reach out to all of you or some of you-- whoever is interested, you can let me know-- and ask you to, please, take a look at these metrics and tell me what you think, so we ensure we are managing, frankly, the right things, the right levers.

Now, on another note, I think that, in the international fora (ph) and when it comes to issues related to internet governance, there is a huge amount of help that I need from all of you as it relates to bringing our community together. There will be a major push by myself and others at ICANN in the weeks ahead on INet as a place for all the community, not just the ICANN community, to start giving us some real feedback, which is-- frankly, I don't want to end up with simply what the high-level panel came up with. That would be a shame. That would mean that all of our bottom-up effort and community effort ended up with 18 people kind of guiding a very, very important conference in Brazil on the future of how internet governance mechanisms will work. So this is an area where I need all of us to be involved, engaged, thoughtful, understanding of all the pieces that are being developed. And, to the extent we need to do that, not on this call because that will chew a lot of time, but maybe we need just a quick update after Davos on exactly where everything stands between Brazil and the high-level panel and INet so that all of us are equally invested in going to our community and engaging them. I need input. We need input, all of us.

So, at this point, I'm going to just ask if I could hang up and dial back in exactly three minutes so I can get into a quieter place and call you back. So, if you would forgive me, I had not planned for this to be like this, but I arrived late. So just give me three minutes, and I'll let you have a conversation until I get back. Sorry about that.

David Olive: Thank you, Fadi. We'll wait for you to return. In the meantime, I would just like to recap some of the questions that are coming up in the queue, as well as recognize, as soon as Fadi comes back, Bill Drake and Patrick Fältström will be next on the queue.

In particular, Jonathan Robinson asked about-- because his microphone is not there-- asked about: When he said alignment, is it because we are not aligned, or is it just to have more cooperation and understanding of issues?

Michele asked about the draft dashboard. Could there be a screenshot, or how could they share it? And I think we'll get to that. But there will be a way of sharing that dashboard with the group here.

And Rafik asked about the cross-community working group on IG.

And I think it was Michele talking about the iNet mailing list and the troubles with that.

So we'll get back to those questions when Fadi comes back on.

Michele Neylon: David, in the interim, do you want to gather some feedback on the frequency of the calls and things like that?

David Olive: Yes. We can go back to that discussion, Michele. Thank you very much. Both Keith and Jonathan Robinson mentioned that this would be a good idea to have regular calls. Again, Fadi had noted, and it will be interesting to hear your views on-- Is it monthly that we do this? And should other members of the senior ICANN management team be on the call as well? He mentioned that he wants to keep it rather informal in terms of discussions, and so, again, just updates from maybe the ICANN management and other questions and/or information you want to share with us. That would be a way of doing it. Is there further thought on the frequency?

Unidentified Participant: I was the one who kind of interrupted, David, or is that Fadi who's come back? Sorry about that. Please, go ahead. Go ahead. We'll come back to it, David.

Fadi Chehade: No. That's fine. I did hear the questions because I was still in the elevator. But I heard all of them.

So, very quickly, Jonathan, it's the latter, not the earlier. I don't think there is misalignment. I just want to make sure we're working with each other so we can keep up to date with what is happening. And then, as our community comes to you because you are our leader-- leaders, all of you, that people feel that they are getting the right answers and the right support and guidance and, then, me getting the feedback, hopefully, through all of you as we move forward not just on internet governance matters but on everything we're doing at ICANN. I felt that-- I'm candid about this. I will tell you that, in the last year of my tenure, I focused, initially, heavily when I came on board on staff and staff coherence and breaking a lot of, frankly, the miscommunications lines and breaking the walls that existed within staff. And then I did the same between staff and board. And that took a lot of effort as well. And I think we've achieved that with the board.

So, here, I'm reaching out to do, frankly-- to put effort in the same way with all of you, with our community, and spend more time ensuring that there is not too much of a gap between the speed at which we're moving. And ICANN staff has grown. We are reaching-- We're going to reach 300 people. When I started, we were 120. This is a very different staff level of activity. And the community, clearly, in Buenos Aires was saying too much too fast. We're just not keeping up with all the things going on.

So I'm not sure how we're going to kind of synchronize these clocks, but we have to. If we don't, we have a problem. So I'm starting this dialogue just so I learn with you more. Is it to modulate down what we're doing? Is it to communicate more and maybe divide some tracks of listening and responsibility? Is it both? I need to figure that out.

The second question was-- I have to be helped now. I didn't sleep much last night. There were three questions that were said when I was coming--

- David Olive: The second question related to the cross-community working group on internet governance. Rafik was asking about how you saw that going forward.
- Fadi Chehade: I'm waiting. I mean, from my perspective, this was a superb initiative in Buenos Aires. And, frankly, I'm not sure exactly where the working group is. And I'm hoping it has been put together and formed. And maybe you can update me, Rafik or anyone. And, to the extent that the working group is ready, we need to very quickly engage with you, come up with a model to brief you in a more regular way. And maybe that becomes the venue to stay completely aligned on the internet governance. But I'm very, very welcoming of the initiative that was made in Buenos Aires. I just don't know where the group is at the moment. Maybe you could tell me.
- David Olive: Rafik, did you want to make some comments, or should we just come back to that a little later, because we also have Theresa Swinehart here, as well, who could provide a comment.
- Theresa Swinehart: Sure. I'd be happy to. I'd like to hear Rafik as well.
- I think that the calls have been very useful. And I think, as Fadi has indicated, it's a very useful forum and avenue for the dialogue. And I appreciate that the working group is at this point working on its charter overall, and I think that this is a very helpful step for moving these discussions forward and really utilizing the expertise that exists within the ICANN community overall and working together on mechanisms and input into many of these different processes while still keeping the dialogue within the ICANN community.
- So those would be my initial comments on that. But, Rafik, I'd be very receptive to hearing your thoughts.
- David Olive: And, in the Adobe room, Rafik, put in about the work effort on the charter moving forward and thanking people for their inputs on that.
- With that, I know there was the final question that Patrick Fältström had in the chat with the problem with the iNet e-mailing list or the mailing list not being usable. That was the final comment in our chat. Patrick, did you want to go more fully on it? And then I'll go back to Bill Drake and Olivier Crepin-Leblond. Patrick?
- Patrick Fältström: Yes. Thank you very much. And good afternoon, good morning, or whatever time zone you are in, Fadi and all the others.
- One of the problems with the 1Net is, of course, the main list that people are using is quite high traffic and high-volume traffic. And, because of sort of the non-charter for the mailing list and people don't really know how to stay focused and because there is no real charter for the mailing list, there's also not really a possibility for people to say no to certain threads. There is an incredible amount of everything from naïve questions and issues to things that we already discussed in 1990 (ph) regarding internet governance, which means that, to me and a few others and also including, for example, Michele that is also on this call have more or less given up on the main list because it's not really useful as it is at the moment. So I'm greatly worried that you and others are pointing you, Fadi and others, to the 1Net; so, when there is so much more regarding the structuring of the discussion to be able to extract what is useful from it.
- So I think, at the moment, I encourage you, Fadi, to be a little bit careful of just pointing to 1Net because people are confused. They're trying to engage. They are reading the mailing list. They're participating in the mailing list. Then they get hundreds and

hundreds of e-mail messages a day, which are more or less-- I'm very close myself to classify 95% of those as spam. And that's not really good.

So the question for all of us is how to make the 1Net useful because it is not at the moment. And I don't really know where we can go from now-- where we should go and what direction.

David Olive: Thank you, Patrick.

Theresa has a comment.

Theresa Swinehart: Patrick, I think you've highlighted one of the key challenges of community engagement, community dialogue, and then how to move these things towards a very substantive track in discussions. And I think the experience that many of you have had in different forums about how to help put together a hybrid model in the context of the 1Net to do that would be incredibly helpful.

I do know that the steering group, or if we want to call it the coordination group-- they're still deciding on the name-- is scheduled to have a conference call on Monday. And this constitutes the representation that's been identified from the business community, the civil society, academia. And the technical community is still looking for their candidates and should have those soon.

I think one key action item for that group would be worth suggesting that they look at establishing a charter and being on that and putting that out onto the mailing list and providing some clear guidelines for conduct and discussions on the mailing list.

But I would very much welcome insights and ideas from this group here on what other initiatives could be undertaken, especially based on many people's experiences from the IETF in dialogues there and other forums. And what you've seen of successful (inaudible).

David Olive: Thank you, Theresa.

Bill Drake, then Olivier Crepin-Leblond. And then I know Kristina Rosette has a comment and a question on maybe the iNet-- I'm sorry-- the iNet discussions. Bill Drake.

Bill Drake: Okay. Hi, everybody.

I recognize that there are a lot of organizational, management, and other issues that probably this group would like to talk to Fadi about beyond the little world of internet governance, and so I don't need to overly steer things in that direction, which I happen to be personally involved in. But I do have a couple of questions about that specifically.

Just, first of all, a comment about the 1Net thing: I don't really know how Fadi or the staff or anybody else can fix the problems of 1Net and, particularly, the 1Net list, particularly given that the role of ICANN in the 1Net process is, in the minds of many of the people who are causing a lot of contestation, problematic. So trying to have ICANN assert greater direction, provide greater direction to the thing may not be the most effective strategy. And I'm not sure what is.

More generally, though, I just wanted to say two things real quick.

One, for years, when NCSG has met with the board at our ICANN meetings, I've asked board members for a better working relationship between the community and the board global relationship community and, basically, never got anywhere. And it now seems to me that, with all that's going on, which can't be unstated-- I mean, Fadi, you can't really modulate down. All you can do is coordinate more. But, with all that's going on, the need for really building that relationship between anybody in the leadership level and the community and getting more effective aggregation of inputs, reviews, is really becoming more striking. And so all I can say is we really need to, particularly with the timeline for Sao Paulo (unintelligible) again in terms of the communication and information sharing there at all levels.

Last point, I just wanted to ask, Fadi, if you could just say something about what's going to be discussed in Sao Paulo, because there are a lot of people on the INet list and various other lists I'm on, which are generating hundreds of messages a day now, who are completely paranoid and viewing this meeting in Sao Paulo like a Rorschach test and projecting all kinds of fantasies onto it. I understood it would just be a logistical meeting. But, if there's more coming out of it that could be said about it -- that would be useful to know. Thank you.

Fadi Chehade:

Thank you, Bill, very much for the lucid comments that you always share.

Let me just start with the top part you mentioned. I think everyone here needs to be aware that we're not in control of INet. INet was precisely built because the dialogue needs to be much bigger than ICANN. And, therefore, that comes with its own perils. It is-- We've been working for weeks with Adiel, who took a leadership role, the CEO of AFRINIC, to make sure that a committee is built, a steering committee of sorts, that has representation from all parts of the community. And he's almost there. He's almost there, I understand, in terms of getting the business industry side, as well as the civil society side and the technical side and the various parts of the community to actually nominate people not to be the representatives but to at least liaise together on how the INet dialogue can grow in a more structured way, because I agree with Patrick. It's attracted a lot of people, and the lack of structure has made it a bit chaotic.

Having said that, this is dialogue. I mean, this is what dialogue is. And we know that from having been on lists for years. There are some parts of it you need to tune out.

But, of course, structure is needed. And some rules of engagement are needed. But, again, ICANN couldn't do them. It's not ICANN's job to do it; nor is it really AFRINIC's job, even if it's in the lead. We need all the community to come together, and that's what's been attempted. And we're now hoping that, within a few days, a few weeks, at the latest, all of this will be put together, and we will have a more structured form.

And, here, back to Jonathan Robinson's question, this is a place where all of you could help me ensure that the community, again, doesn't think we are managing INet. No. INet is a big forum. It will have a lot of people coming to it. We haven't even started letting the world really know that it exists. Once we do, it will be even busier than now. But we won't do that 'til we have a proper set of engagement frameworks and discussion chat. And that's in process now. But, please, please, do help me in the community to make sure our member, who are very experienced at this, participate and guide.

There are also people who think that, if INet fails, ICANN fails-- the ICANN community shows that it can't put a global dialogue together. I know that. And some of these people are, frankly, people who parade as our friends, who would like to see INet fail because they'd rather be the forum or they'd rather direct their own forums. INet should not

eliminate any other forum. It does not eliminate ICANN's community's ability to discuss or any other community to discuss. But it is a place we're hoping that will become a fulcrum of the discussion in a very intense phase, as Bill said, where we need more than ever to be deeply coordinated.

Your second point, Bill, was about the fact that you've asked the board for many years that the global relations committee meet with the community and kind of stay more in touch.

I couldn't agree more with you that we are at a time where even skipping one beat is dangerous when there are so many moving parts. So I'm hoping that the cross-community working group that is being chartered and formed now will become the place where this community, the ICANN community, which includes board, staff, and all the community members together, get together in a very structured and regular way, coordinated activities, and ensure that we don't skip a beat. So I can't wait for this to happen. And you can count on my full support, Tarek's full support, Theresa's-- all of us-- to ensure that this cross-community working group is effective and is supported, so, then, ICANN also has its place in this overall debate.

And your last point, Bill, was about Sao Paulo. So, originally, yes. This was intended to be the first meeting of the committee that Vigilio (ph) is heading to set a lot of the key parameters for the Brazil meeting. But, again, to my disappointment, only the business community has named through INet its representatives for the Brazil meeting. The technical community, of which we are part, is still not there; nor is civil society. So, until we have these names in place, we cannot hold a proper meeting.

So then, when we couldn't do that and given that we're now starting to count days away from the Brazil meeting, we said - Fine, let's use the time to advance as fast as we can the logistical side - how we are managing the logistics of the meeting. So I'm here only with Nick Tomasso, who's offering his support to the CGI folks to make sure that, logistically, things are getting ready. There's a million details, as you know, in running a meeting of this size. So we're going to continue to support our Brazilian partners here and ensure that we give them all the help we can. But there will be no "decisions or pronouncements" made because we do not have the executive committee.

Having said that, that committee needs to meet in full and start doing its business, its work, in my opinion, in the next two weeks, maximum three weeks. If we don't, we risk the whole meeting.

And, once again, I mean, Bill, you know that more than anyone, there are many people who would like to see the Brazil meeting fail. And I hope that what's driving the delays is benign rather than efforts by some people to see this thing come spiraling down. I think, if it does spiral down, we lose a tremendous opportunity to at least focus the minds of the world on alternative solutions that are aligned with our model and philosophy of how we would like the internet governed.

But I hope that helps a little bit, Bill. You certainly can communicate with me if I can be helpful.

David Olive: Thank you, Fadi. We have three other people in the queue - Olivier, Michele, and then Kristina Rosette. Olivier, you're next, please.

Olivier Crepin-Leblond: Thank you very much, David. It's Olivier Crepin-Leblond speaking. Can you hear me?

David Olive: Yes, quite clearly.

Olivier Crepin-Leblond: Fantastic. Okay. Just a few things.

First, with regards to the cross-community working group, I'm co-facilitator with Rafik. And a sub-team is working on putting together a charter.

At the same time, discussions are starting, and I'm a little concerned about the time it's taking for those discussions to start. The discussions are starting being focused on what the deliverables of this working group should be. And, whilst we hadn't asked Theresa on the last call to provide us with some guidance, her response was that it really is down to the working group to come up with those deliverables and deciding on what the deliverables will be.

I'd be interested in hearing from Fadi, perhaps, some ideas about what he thinks would be useful for ICANN as far as deliverables are concerned, bearing in mind, of course, that this might just be general guidance. And I think that the working group will come up with quite a sizeable set of deliverables that should be very helpful for this community.

That was the first question. I don't know-- Should I go through all the different points I want to deal with, or should we do them one at a time?

David Olive: What?

Fadi Chehade: Well, in the interest of time, Olivier, why don't I instead of laying out my ideas right now-- it will take a lot of time. When is the next working group meeting? Why don't I plan to bring my ideas there and share them with the whole group?

Olivier Crepin-Leblond: That would be absolutely great, Fadi. Thank you. It's Olivier speaking. That's great. So that call we'll arrange afterwards, after this call.

So now, with regards to INet, there certainly is a concern. And I'm switching hats here. I'm now putting the ALAC chair hat on. There is a rather large concern from our community that the groups so far have been following the traditional UN breaking down of the world, which effectively is civil society, business, technical, and academia, and for some reason, by the way, nowhere in any of Adiel's messages are governments mentioned, which seemed to be saying that governments are taking on a totally separate track, which, therefore, totally destroys the multi-stakeholder model. We would have thought that they would have all been part of these discussions leading up to Brazil. So that's the first concern -- we don't see governments mentioned anywhere.

But then the bigger concern we have specifically for at-large is that our community does not fit specifically in one of these sub-boxes. We have a multi-stakeholder model within at-large, and, whilst it's, of course, easier for the business community, for example, to select people because they're very homogeneous; us not being homogeneous makes it very difficult. And I understand that this is a case with, also, other parts of ICANN. I can imagine that the ISPs, for example, some of the ccTLD operators, some of which, I guess, technical in nature. But some are businesses. Some are civil society run.

So it's a little bit difficult to understand where we fit in there. And, as a result, we haven't nominated anyone to any of these committees which were put together and are concentrating on bringing input through the cross-community working group rather than indulging in what should we call it-- slogging of whatever slogan that is on the INet discussion and (unintelligible) to even filling it with more junk than what it currently has.

So we're quite concerned about this, and I wondered whether you could offer some guidance as to what one should do in this position.

Fadi Chehade:

Just two quickly, and, Theresa, help me out here.

First of all, I am hoping, Theresa, that you have visibility that the 1Net list will soon have far less of a long list of people, as many here are complaining and me too have complained, but, rather, a more structured set of forms of discussion. And my understanding is that the Website itself will be adding this capability very shortly, in the next few days, at which point, discussions will move, I hope, from these massive lists onto more structured fora of discussion.

In terms of the participation of ALAC, we'll never probably find a perfect formula for having everyone represented on the steering committee. There's only one steering committee, for one. It's kind of the committee that is acting more as a liaison to all the communities.

Now, where I think we could be clever here is, when the working group is set up and working-- the cross-community working group, which, again, I thank you, Olivier, for your personal leadership in making that happen-- then that working group should very quickly think how it's going to liaise into 1Net and the steering committee of 1Net and, certainly, into the discussion tracks that will shortly be set up by the steering committee. This is, I think, how we will ensure that everyone in at-large is contributing not necessarily in the silos of civil society, business, whatever but, rather, in the substantive discussions because the discussion groups will not be around constituencies. They will be around topics. So that, I think, is what's key. And, of course, once we have the steering committee in place, our working group, the ICANN working group, needs to be well-- let's say well aligned with as many members as possible of that steering committee. And, hopefully, some of the members of the steering committee are in the working group as well.

Let's manage this well together and carefully, Olivier, as the working group comes together and becomes strong. I think it will have a very key role in even making 1Net successful.

Olivier Crepin-Leblond: Thank you, Fadi.

And if I can just add one more sentence. And I guess we can continue this discussion during the cross-community working group call next week.

There is a real concern also in our community with regards to the geographic diversity of the makeup of those working groups that are being put together by 1Net and by-- for the Brazil conference. And that's one thing which I don't have an answer to either, I'm afraid.

Fadi Chehade:

Yeah. Look, on the Brazil conference side, the diversity is going to be quite significant. I mean, I was briefed a little bit by (Unintelligible) on the phone a few days ago on the countries that are being brought together and the diversity they're seeking. And it's actually quite impressive. I'm less concerned there.

I was concerned that many of the 1Net names that were fielded for the business side were highly U.S. centric. And I voiced that concern to Lisa (ph), who is my liaison to kind of the 1Net world, as well as to Adiel. And I'm hoping that we fix that soon through activism. We should get on board and tell them - Look, this is not a picture of the world;

this is maybe a picture of business in the United States. And that's fine. This is important. But there are also--

So I'm with you on that. And, again, these are areas where we should all be very alert. And the working group you're forming, in my opinion, will be ICANN's voice into the INet. And here's another example of an area where we should raise our voice and fix it.

David Olive: We are at the five-minute mark. Olivier, do you have other points, because I just would like to recognize Byron and then, possibly, Michele before we go to wrap-up on frequency of the meeting.

Olivier Crepin-Leblond: No other points. It's Olivier speaking. Thank you very much.

David Olive: And Kristina will answer the question about the iNet discussions as well.

Byron, would you want to ask your question, since you have not had a chance to?

Heather Dryden: And, David, this is Heather Dryden. Could you just put me in the queue very briefly?

David Olive: Yes, Heather. (Unintelligible).

Heather Dryden: Thank you.

Byron Holland: Sure. Thanks. This is Byron, and it's more of a comment than a question. Within the ccNSO, we have organized ourselves (inaudible) informal working group, where we're covering off various activities, INet being an example - the high-level panel, as well as the two working groups around the Brazil conference. So we have individual within our community tasked for covering those and, of course, trying to make sense of them. All the comments made thus far on INet, I think, are absolutely valid. So we have a regular or, at least, about every three weeks call to coordinate and to-- just to share with each other in the community what's happening on all of these different fronts and try to make sense and aggregate the different threads. So I just wanted to let the rest of you know that.

And, also, for Fadi, if there's a way to make use of that or to share information with our ad hoc working group, I put it out there.

Fadi Chehade: That's very helpful. Thank you, Byron. I mean, to the extent your ad hoc working group could also be synched with the overall cross-community working group, that would be great. But we will keep that in mind, Theresa, as we update the community that the cc community already has some vehicle for us to talk to them. I hope we also align these with the cross-community group so that we're all one in that.

Byron Holland: Sure. And we do have people covering cross-community working group. And I don't put it out just to Fadi (inaudible) on the call right now too if there's any way that we can (inaudible).

Fadi Chehade: Thank you, Byron.

David Olive: Michele, you're next. Then Kristina. Then Heather. Then we'll have to call up the list then. Michele, do you have any other comments?

Michele: In the interests of making the Canadians happy and keeping governments happy, I'll seed to Heather.

David Olive: Thank you very much. Quickly, Kristina, you had a comment on iNet discussions. Did you want to ask that question? And we can answer that question directly with you in the chat.

I'll now move to Heather Dryden. Heather, please?

Heather Dryden: Thank you, and thank you, Michele, for so graciously giving me the floor.

Just to let colleagues know that we're also trying to come to grips with these various efforts underway currently. And I think the Brazil event is perhaps the most pressing event or thing to be attentive to currently. The way that we try to organize ourselves in the GAC is with the chair and vice-chairs holding biweekly calls where we talk about a range of things to organize the GAC's work.

And, as far as INet specifically, with that particular stream of work, it's not a structure that's really conducive for government representatives to participate in. That kind of volume of back and forth with e-mails and so on-- when we've tried that within the ICANN community, I know that's been very challenging for government. So just keep that in mind.

With the cross-community effort, I participate when I can, as well as one of the vice-chairs from Trinidad and Tobago, Tracey Hackshaw (ph). And so we're wanting to be part of that process and to contribute to some output using that particular mechanism.

What does preoccupy me at the moment, however, is that I'm aware that Brazil is wanting to work with a small number of government in order to help organize. And, at one point, there was an announcement about some kind of governmental advisory committee. I don't believe it's any kind of reference to the GAC at ICANN, but I really would like to be able to provide information to colleagues in the GAC and use the GAC as a means for simply increasing their level of information about the planning process. And so we're really not there yet. And this is something that I think it would help us to have better clarity from a government perspective, and that includes the GAC as being a channel. So whether it's CGI that can help guide us, whether it's possible for the representative from Brazil perhaps to bring us up to speed, or whether they just have entirely separate channels in mind for reaching out to government, it's not entirely clear to me. But I do think it's really important to get clarity on that and, as well, to recognize that we need to be part of this community effort. I think it's a fair enough point that you made, Olivier, in this discussion.

And then, just to conclude, I think it's great that we're having these calls. Clearly, there's an interest in doing them. So thanks to Fadi and to David for setting it up.

Fadi Chehade: Thank you, Heather. Just a quick note. There will be more that I could share with you. I could call you or connect with you to share with you. But the Brazilians, when they announced in a press release the organizing committees, there were four.

All of the committees-- the top two committees, the high-level committee and the committee that will manage, largely, the content of the event and the invitations and so on, these will be including both government and the community. And they've asked the INet dialogue platform to be the source of the names for the non-governmental representatives on these committees.

Then there was a third committee that is purely logistics, and that's a local organizing committee. There'll obviously be no governments on it, although the government of Brazil is involved with CGI to do that.

And the fourth and last committee is a pure governmental committee, which will be designed for any government that would like to participate, give input. And they will soon announce how that modality will work through their foreign office. So that's the fourth one.

And, finally, just to let you know, the Brazilians have been far better than us-- by us, I mean INet-- on getting their ducks aligned in terms of getting governments on their committees. So they're, in a way, ahead of us. They've already selected the governments that will be on the high-level committee. They're calling them co-sponsor governments for the event. You, of course, publicly have seen one, which was France. When Francois Hollande visited Rouseff recently, she asked him to be-- for France to join, and he agreed. And, since then, I know the French government has appointed people to start working with them. Now, there are nine other governments that I understand unofficially have been invited also to join that high-level committee. So that's already moving forward. They have not announced them, obviously, because they're waiting to hear back from them. And I know that, as of today, they heard back only from one. So these invitations went out in the last few days only to these governments.

But this is a slower-- it should have been a much slower process than INet because that's government and machinery in diplomatic. But it moved faster than INet. INet has yet to name its members on the Brazilian committees. Only business-- in respect of the business side, only business and industry have already done so.

I hope this is helpful. After I come back from Sao Paulo, Heather, I may have a lot more data. And, if I do, I'll be happy to share it with you, so we make sure you and our GAC members and leadership are fully abreast. That's part of our job at ICANN is to make sure that all of you as members of the ICANN community-- anything we know, you should know so that you can leverage that to energize your community and to exercise our obvious participatory rights in all these fora.

David Olive:

Thank you, Fadi. Now we want to just devote a few minutes to the frequency and ongoing nature of this type of call, though we've had intermittent comments both in the chat and on this call that the frequency-- it would be very helpful to establish it. Monthly was kind of a general view. Someone thought maybe more frequently. But I think, if we establish it monthly and calendared on a frequency basis, and, if something else comes up, we can surely add another session, and that representatives can designate a substitute or deputy if they cannot attend. That would be another good idea.

And, also, we will be sharing the transcripts and the chat with all of you and including our ICANN senior executives so that we have a good idea of what has transpired here and also possibly to use the cross-community working group on internet governance as another vehicle for sharing information and consultations.

That is kind of the takeaway I had gotten from the various comments in the chat and on the phone and through e-mails. I would then like to hear if that's captured correctly or other ideas.

Fadi Chehade:

So, just so I understand, David, are you suggesting, then, that maybe, in the months where we do not have an ICANN physical meeting-- in other words, the other nine months of the year we'd have a one-hour call du ring these nine months that we would, I

hope, schedule now for the rest of the year, so we don't have to look for these hours as things get busy. Is this what you're suggesting?

David Olive: Yes. That is what I'm suggesting so that there is an established date, and people can plan for it. And, obviously, if something comes up, that can change. But I think it would good to put that on the calendar in between the face-to-face meetings we do at ICANN. And, if that's how we best proceed, I will do a communication and set that up. And, obviously, it's flexible, and it should be according to your needs. But we'd be happy to do that as a beginning and then schedule something for February at a time, probably mid-fed, as well, for an hour call and proceed from there.

Fadi Chehade: Okay.

David Olive: With that, I would like to just ask Fadi if he has any other concluding remarks, and then I'd be happy to call the meeting to an end. Fadi?

Fadi Chehade: Thank you, David. Thank you. I'm going to be looking forward to these calls, and I hope you will send me and David any ideas on how to make them better or more to the point of addressing what we need to do together. But I'm flexible, as I'm sure you know, and we can work on these calls in any way you think would make them better calls. We can make them topical. We can make them general as we did today. I'm very open. And, please, do share your ideas, so we can make them a good use of our time.

I want you to-- Please, I want to again advertise the cross-community working group that ALAC took the lead in setting. This is an important place where we can keep the internet governance discussions up to date and fresh. So do, please, as communities participate in this, and let's make this happen quickly so, again, that subject also doesn't end up sucking all the oxygen from this call. So this call can be broader than that and addressing a lot of things. And let the cross-community working group kind of become the place where we can focus specifically on the internet governance matters.

But happy New Year. That's, I think, an important wish for all of us. More than happy, hopefully, productive, and prosperous for all of you and your families. I look forward to a great year again with you. Thank you, David. Thank you, everyone.

David Olive: Thank you to all the community leaders for taking the time to be part of this, to tell us the value of such calls. And I will be working diligently to program these on calendars. And, please, send me any other comments and suggestions for agendas. I'll make sure that we remain in contact so this becomes a vibrant and useful exchange of information and updates as we go in between our face-to-face meetings at ICANN.

So, with that, I would like to wish everyone a good evening, good afternoon, or good morning, wherever you may be. And thank you again for your help and cooperation.