JULIA CHARVOLEN:

Welcome, everyone, to the LACRALO Governance Working Group call on Monday 9, December 2013 at 23:00 UTC. On the call today, we have on the Spanish channel Oscar Garcia, Sergio Salinas Porto, Raul Bauer, and Sylvia Herlein. We have Fatima Cambronero who has just joined us. On the English channel, we have Dev Anand Teelucksingh and Olivier Crepin-Leblond. We have no apologies so far. From staff, we have Silvia Vivanco and myself, Julia Charvolen. Our interpreters today are Veronica and Sabrina.

May I please remind all participants to please state their names before speaking for transcript purposes. Thank you and over to you.

SERGIO SALNIAS PORTO:

Thank you very much, Julia. Today I will be the chair of this Working Group that has been working for so long time. We have been working since 2012. We now restart. And I think it is out of responsibility to enable a new kind of activity to deal with issues that came up from the general assembly held in Costa Rica. As you might remember, our general assembly was held in Costa Rica in March 2012. It's been a long time since that meeting and I think it will be quite interesting to finish with our work to have good results.

So as to [inaudible], what has happened, we can say that several working groups have been formed so as to deal with some of the issues that were raised in the region and to deal with some communication

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issues among different organizations related to the RALO. In some cases, very good work was carried out. And in the case of the Governance Working Group, there have been many difficulties in the organization. So within that scope, we are now starting again so as to have the result of this working group.

Within this framework and with this work, if we see the different items on the agenda, you will see that, on one hand, we are depending now with item number 3 because this is the summary of the work accomplished by the previous working group, which was somehow deviated from the original discussion. I see Silvia Vivanco is typing in the chat and it would be good for you to click on the link posted by Silvia.

There are some ideas that were not expressed in the working group because they came up from a different conference call. But on the other hand, there were some other inputs – inputs by Natalia and Roberto Soto – they contributed with certain issues, and I think these issues are important to take as a basis for the beginning of this new working group.

I think there are important topics to deal with. We need to define – and this is the time to define – the topics that we will be dealing and the tools that we will have and the different definitions of task and responsibilities. Then we will deal with the temporary metrics. We need to define how much time it will take to define the different tasks and to accomplish the results that we want to – my idea is to have something brief in order to start developing another working group to test different topics and different [tasks]. Perhaps we need to redefine or review the different rules of participation with [LACRALO] and ICANN.

And as I said before, this will pave the way for a new working group. It will not be this working group, the one in charge of those further steps.

First of all, we ned to reorganize this working group, which final objective is to deliver a final document which will be very valuable for the present and the future of our region.

Within this framework – and I am now talking about the summary – the first thing we will need to deal with is the definition of the topics to deal with within this working group. I don't know if any of the participants today – and I see Fatima Cambronero raising her hand. Fatima, I will be giving you the floor. Jose Arce wants to speak as well. I will give the floor first to Fatima, then to Jose Arce. Fatima, you have the floor. Go ahead please.

FATIMA CAMBRONERO:

Can you hear me? Okay, thank you very much. Hello, Sergio. Hello everyone. Thank you very much, Sergio, for your summary. I totally agree with you. And as I said before, I insisted in the previous working group because, first of all, we need to define the objectives, what we want to do in this working group. I agree with you and with your words.

In the previous working group, we have talked about the fact that one of the topics important for the working group was to identity and see if it is necessary to amend our bylaws and Rules of Procedure, taking into account the new ALAC rules and to see if they are compatible if not, and to discuss all the topics related to that.

From my point of view, it would be a good idea to have this final document so that we can have the general assembly in London. I was discussing this with Jose and he agrees with me. I think we have plenty of time and we know that dealing with the bylaws and the Rules of Procedure will take us a lot of time, but one of the objectives should be that. And as a proposal, I think that would be the most important topic.

SERGIO SALINAS PORTO:

Thank you very much, Fatima, for your input. Jose you have the floor. Go ahead, please.

JOSE ARCE:

Thank you very much. I was not able to connect during the first minute, so I lost those first minutes. But first of all, I would like to say that I would like to [follow] with the guidelines that were proposed for each of the groups in Costa Rica. This is also related to what Fatima has said before. That is to say we need to take into account the objective. I don't know if you have already mentioned that, but I think it would be good for us today to [trust] at least five objectives.

We will have in July a general assembly and we need to take into account this working group is quite behind. This is one of the groups which we thought will be fundamental for the development because it will define what we are and how we interact into different spheres regarding our tasks to ICANN in terms of Internet governance in the global sense. Because our participation should be focused, and perhaps we can divide this working group in the future – we can divide this working group in twos in the future, and perhaps one part of this

working group will be focused on governance and the other part will be focused on ICANN, perhaps the IGF, on the new trends coming through OneNet, etc. So that's all. Then I will ask you for the floor again to finish with my contribution. Thank you very much.

SERGIO SALNIAS PORTO:

Thank you very much, Jose. I agree with what you have said before. We have some audio record during the first meeting that was held in that meeting room in Buenos Aires. And on that occasion, Jose in Skype chat sent audio files. I don't know if this is relevant or not. Jose, perhaps we might listen to the audios again or perhaps you should — do you recommend any special audio? Because I am dealing with the assembly and you are also dealing with the assembly and you have very clear ideas on that.

JOSE ARCE:

Okay, Sergio. Let me shed some light on this. We met informally during the Buenos Aires meeting and the ones who were far away were not able to participate in that meeting. In that meeting, I said that it would be convenient that someone might listen to those audio files. So in that case, I would suggest that you, Sergio, were the one listening to the files because the working sessions with [eLAT] — or during the working sessions with [eLAT] all these things came up.

So I don't remember all the arguments that were expressed by this working group and the previous working group. I have a general idea, but I think we should listen to the last two working sessions at least so as to shed some light in terms of the vision of the working group and

the ideas of the people in Costa Rica and the problems presented in Costa Rica for the region. Even though we have a solid basis to start, to begin with, perhaps we could listen to the audios. It would make no sense for all the participants to listen to the audios, but I think that Sergio, if he could listen to the audios, that would be an added value.

SERGIO SALINAS PORTO:

Thank you very much, Jose. I take that commitment. I will listen to the audio file, and if someone else wants to join me, that person will be more than welcome. I will post all the audio files. As you can see, there are many. It's been almost two years now and this working group has produced no results so far. So I think we should adjust the timeframe so as to see if in this meeting we can remember. I see Dev has posted something on the chat. Dev, if you would like to make any comment, please, you can do it now.].

DEV ANAND TEELUCKSINGH:

Thank you.

SERGIO SALINAS PORTO:

[inaudible] is ready, I will give the floor to Oscar to speak. Oscar Garcia, you have the floor.

OSCAR GARCIA:

I think we have plenty of material. Is it possible to make a summary of all these audio so as to determine the important points, as Jose mentioned before?

SERGIO SALINAS PORTO:

Well, yes. That's the idea. As I said before, I will listen to this audio file and I will give you the – I will produce a summary for all of you. Dev, you have the floor. Go ahead, please.

DEV ANAND TEELUCKSINGH:

Thank you, Sergio. The link I posted is a link that discusses the characteristics regarding good governance. I think [inaudible] is a quotation from that page. "Good governance have eight major characteristics. It is participatory, consensus-oriented, accountable, transparent, responsive, effective and efficient, equitable and inclusive, and follows the rules of law. It ensures that corruption is minimized, the views of minorities are taken into account and that the voices of the most vulnerable in society are heard in decision-making. It is also responsive to the present and future needs of society."

The link goes into more detail about those eight characteristics, but I think this is a good starting point for us to define – to look at – what characteristics we want in LACRALO in terms of governance, so that once you have an idea of what the [inaudible] wants or the goals we want in terms of governance, then things such as changes to bylaws and so forth can then be done.

My second point is I posted a link to this working group's previous meetings. And I should note that a lot of these meetings already have transcripts, both in English and in Spanish. So you may not have to listen to the entire audio. You could probably read the transcripts and save some time. Thank you.

SERGIO SALINAS PORTO:

Thank you very much, Dev. Thank you very much for your input. What you said is a very good point to take into account, and this is the support that we need to start working with this working group, or at least this is the way in which we need to move forward in terms of metrics and rules of procedures because these are topics that are closely related to the topics that you mentioned before, and they have a deep impact on our region. So I think we can do that.

I see that Julia is asking me to [read it out]. Please, if you hear the echo, let me know so I can drop and dial out again.

So based on what Dev said – and this is a very good trigger – I think we can start working on the assessment that we have on our region and how we believe we will get or be able to solve some of the problems we have in the past or in the present. What do you think about that? Fatima, you have the floor. Go ahead, please.

FATIMA CAMBRONERO:

Thank you very much, Sergio. I loved your question. Let me see if I understood.

SERGIO SALINAS PORTO:

Okay. You say whatever you want to say, but my question is, if you believe we can move forward based on what Dev said before, if we can move forward in terms of start working on these topics. I mean, how to start working in the RALO taking into account the problems that we

have in the past and the ones that we have in the present. So let's see if we can work based on that, taking into account what Dev said before.

FATIMA CAMBRONERO:

Thank you very much, Sergio, for your clarification. What Dev says, I think it is an excellent idea for the very beginning for us to take into account, because that governs the whole scope of the working group. But I would also like to say something else, and it has to do with what Jose said before. I think it is a good idea that during this call we should identity at least three or four objectives so that we can have something concrete. Because I feel that in the previous working group we were abstract in our ideas and we were not able to order and state our activities.

So I think we need to start by the rules and identity if we need rules, and then I think that we should review the strategic planning working group response and see if we can order or take some ideas and use those results for our working group. Perhaps we should give orders to some of the ideas or correct or amend. I don't remember their response, but I think they have done a very good job.

And once we have defined the objectives, I feel we will have big and important objectives. So perhaps we might divide this working group into different subgroups so that they can deal with specific objectives because I fear that we keep on discussing in the abstract and we can't start working [at ones]. So that is all. Thank you very MUCH.

SERGIO SALINAS PORTO:

Thank you very much, Fatima. [inaudible] asking me to drop and to dial back again. On the other hand – and I don't know why – I was not able to take down notes on your input, so I think it would be interesting. So could you please type those ideas on the chat so that they are recorded? Thank you very much.

I will drop now, and when I reconnect, I will give the floor to Raul. Julia, should I drop? And then please call me back.

Can you hear me? I apologize for this brief interruption. Raul Bauer was raising his hand. Raul, would you like to make a comment?

RAUL BAUER:

I wanted to reinforce Fatima's comment. I wasn't able to participate in the previous working group, but I think that Fatima's proposal is really good and we need to start working on a solution and we need to focus on the tasks, and perhaps we can obtain very good results.

SERGIO SALINAS PORTO:

Thank you very much, Raul. Fatima now is suggesting other ideas. This is very good because, on one hand, we had Dev's suggestions so as to have the foundations of our work and now Fatima is suggesting the [inaudible] of our activities.

So on one hand, we will need to identity the objective as if we haven't had any meeting before. So we need to identity the objectives of this working group and we will do this in the remaining 35 minutes of this call. When it comes to the bylaws and rules of procedure – LACRALO bylaws and rules of procedures – I think this working group should [not]

focus on that, but for in certain cases relate it to a certain discussion within the working group. But I think we will try not to deal with this because this is the scope and the remit of a very specific working group. Perhaps we need to have different groups so as to divide the activities.

And then Fatima is also suggesting the [inaudible] planning — or to review the [Planification] Working Group, the results of the [Planification] Working Group. They have a document that we need to review. When I started drafting the agenda, one of the topics or one of the things I took into account was who will be in charge of each of the different activities.

I know there are some participants who are really overloaded, but I think we need to identity, as Fatima says, the problems that we have in our region and create a [inaudible] assessment of the problems that we have in our region. Jose, you have the floor. Go ahead, please.

JOSE ARCE:

I dropped and I don't know if I lost anything. But I think that before distributing the task, we need to write down the objectives of this working group. That should be the first step.

SERGIO SALINAS PORTO:

We're working on that, Jose. We're only mentioning what Fatima has posted, but we have 30 minutes to define the objectives of the working group. Jose, are you there? Hello? Can you hear me?

SILVIA VIVANCO: Yes, we hear you, Sergio.

SERGIO SALINAS PORTO: Jose, have you finished with your comment?

JOSE ARCE: Yes, I did. Go ahead, please.

SERGIO SALINAS PORTO: Okay, thank you very much. Please put your hand down. Now, taking

into account what Jose said, this has to deal with item number 4. We

will start discussing the purpose or the objective of this working group.

This working group had a task as we said before and the task of this

working group was, if I'm not wrong, how to live with and how to work

or to produce productive results during the existence of the RALO.

Certain problems have come up and there were certain discrepancies in

the different point of views.

So based on that, this working group was generated, was created—

INTERPRETER: Interpreters apologize, but we are not receiving Sergio Salinas Porto.

SERGIO SALINAS PORTO: So we need to focus on the main objective. So I will now state the first

one for me. One of the things we need to take into account or carry out

is a very brief and quick assessment. And when I say brief, I mean short

assessment. We need to analyze up to date our situation, the reality of the RALO. This reality of the RALO, our RALO, is not the same [inaudible] 2012.

So first of all, we need to assess and analyze our situation so as to be able to define the steps to take. I don't know if you agree with that. Anybody would like to make a comment at this point? Okay. Fatima is typing something. She says, "Sergio, this was analyzed by the Planning Working Group."

Yes, you very well said, Fatima, that we had to review the work done by that working group. So let us read the document drafted by the Planning working group. I think that Alberto Soto and Alejandro were members of that working group, correct? Oh, here it is. Here I have the information. Perfect.

Let us take this document as a starting point. Let us start reading this document. Maybe we can read it together on the call. Let me see. Please bear with me for a second. I'm looking for the final document. Does anyone have the final version of this document or do we just have the document posted on the wiki? That's the only version available. Okay, very well. Fatima, that is why I'm suggesting this, because you yourself suggested it.

So my question is, Jose, Alberto, Fatima, they all participated. I see some input from Natalia, Alejandro Pisanty, Carlos Aguirre. So anyone that was participating in that working group would like to make a comment at this point?

FATIMA CAMBRONERO:

May I take the floor?

SERGIO SALINAS PORTO:

Yes, of course. Go ahead, please.

FATIA CAMBRONERO:

I agree with Jose. I think we shouldn't devote time to this right now because, as you very well said, the situation is very different in the RALO and that working group is no longer working so we will not come to an agreement on all the points on all the items. Maybe we can review this document at home and take on board what is useful, because we have two objectives so far. Let us focus on more objectives, how we want to put the region in order, if you will, in general.

We don't need to produce or modify anything, but we need to identity what we are going to be working group. Maybe that is what we need at this point in time.

SERGIO SALINAS PORTO:

Okay. Do you think that — excuse me. I'm speaking about LACRALO broadly, in a broad sense. Do you think we should also focus on — I don't want to get into the bylaws or the Rules of Procedure. But how to order, how to organize, the work in the region. Do you think that might be an objective? That is, how the region should work, should organize its work. That is by means of working groups. Okay, I see a comment here. Perfect.

The first thing that comes to mind is that within this framework, we could include the way in which the region should work. That is to put our work in order so it's not chaotic work. And we don't need to innovate. Many of times we can take on board experiences from other regions and we can use them or apply them to the way in which we work, if we agree this is in line with our Latin and Caribbean way of engaging.

So maybe we can adapt experiences. And I say this as a personal contribution. I've always had this idea that is to work in working groups – working groups with specialists instead of people that know a little bit of everything that are jacks of all trades. So we have to focus on identifying in each of our ALSes. We need to identity or to detect points of comparison or benchmarks so that we can start working.

And also to identity expertise. So if somebody is knowledgeable about IPv6 or ccTLDs, well, we should leverage on that expertise or knowledge and use – or excuse me – work with that person on IPv6, for instance. So that subgroup would have objectives.

Silvia is posting a question in the chat. She says that we should organize or could organize groups according to the topics dealt with. Okay, exactly. If we can have several people, several ALSes, that are specialized in anything, well, we could make the most of that field of expertise and we could have people in the region that can work on what is happening within ICANN.

So we should set up groups – I mean, topic-based or topic-centered groups. So they would give advice to the RALO on specific topics being

debated within ICANN. Also, I believe that we should start focusing on the regional needs. And when I say the region, I do not mean LACRALO. I mean Latin America and the Caribbean as a geopolitical strategic region. Surely our region has certain needs that are different from those of North America, Asia, Africa or Oceania. We have special needs in the same way as those other regions do. So we should have a framework for the region of Latin America and the Caribbean — a framework of our needs.

Does anyone have a comment at this point in time? I cannot follow the chat. I'm sorry, I cannot do both things at the same time. Okay. Jose says, "We should determine LACRALO's engagement or participation in Internet governance in the broad sense or generally speaking, IGF, regional IGF, OneNet, etc."

Okay. You mentioned that topic before. The aim of this group is not Internet governance in general. However, no doubt, we should have a strategic objective to focus on Internet governance within the region.

INTERPRETER:

Interpreters apologize. There was an issue with Sergio's audio.

SERGIO SALINAS PORTO:

So I don't know if you can see the difference that I see. Generally we are very self-centered, if you will. We look at everything from where we are or from where we stand. For instance, I come from Internauta, Argentina, so I see everything from the point of view of Internauta, Argentina.

However, we need to focus on the strategic interests of the region of Latin America and the Caribbean. We need to focus on public policy in each of our countries. And on the basis of that, a commitment needs to be taken and we need to work along those lines. I don't know if you agree with what I'm saying. Fatima, go ahead please. You have the floor.

FATIMA CAMBRONERO:

Thank you, Sergio. I agree with your comment. My view of what Jose is suggesting is that there should be another objective regarding Internet governance in the broad sense or generally speaking. So that should be a separate objective, separate from an objective dealing with the region and having the topic centered or topic based subgroup. So I believe we should have these two objectives. They are very good objectives, but they are very important and very different.

SERGIO SALINAS PORTO:

Yes, I agree with that. However, everything has a common denominator and that is we have to see or view the region on the whole with the needs and the different input or contributions that we can make to One World, One Internet. And we have to focus on the Latin American and Caribbean viewpoint instead of focusing of what happens to us as individuals or as people that are within a corporation or an organization.

And this has nothing to do with what we will be developing in the Governance Working Group, but I'm thinking ahead, looking ahead into the future. That is we have to see or look at Latin America and the Caribbean as a unit. What are the problems this unit faces and what are the problems we face within the Internet world? And I repeat: we need

a collective viewpoint, but we need to see or to focus on the whole for our framework. I don't know if you agree. Dev, you have the floor. Go ahead, please.

DEV ANAND TEELUCKSINGH:

Thank you. I just would like to suggest a possible alternative approach. I posted earlier a link regarding possible eight major characteristics of good governance. So I think perhaps rather than potentially going into the solutions right now — because I'm seeing a lot of detail being expressed, and this is good. But I'm thinking we're going a little bit too much into detail [inaudible] possible solutions, where we really have to start to define a little bit more clearly the problems in terms of what we have in good governance.

So, for example, if you look at the characteristics of good governance, is LACRALO governance meeting those characteristics? Okay. And if it is, great. But if it is not, then decide why the circumstances or this particular situation where it's not meeting good governance. Are there obstacles? Then, once we speak to that, then you dive down into what's the possible solutions. These are the problems. I hope I made myself clear there. Thanks.

SERGIO SALINAS PORTO:

Thank you, Dev. Yes, I see your point. Your point is well taken. However, this is almost a brainstorming session. Jose had posted something along those lines in the chat room. And this is what we are doing. We are brainstorming and we're brainstorming as much as possible with as

much input as possible, and then we have to go into detail just to see what is it that we can do within this working group.

INTERPRETER:

Interpreters apologize. There is an issue with Sergio's audio.

SERGIO SALINAS PORTO:

No doubt this is what will give us a starting point, a direction. That is how we are going to work within this group. Once we have determined that, of course we have to determine the objective. Surely the input that we are contributing in this session and in the following sessions will end up in a document advising the region on how to work or organize work within our region. And surely, as Jose was saying, there will be some working groups — one of them devoted to Internet governance, ICANN, IGF, etc. the position or the stance of the region in that regard.

Then maybe we will focus on the different topics being discussed within ICANN, of course within a regional framework. Fatima also made some contributions.

So I believe – I was going to type this, but I was going to thank Fatima for what she's going to do because she will take down notes of everything that is being discussed or debated, because many of times we lose track, if you will, of all the comments.

And Jose is contributing more ideas. He is contributing more and more ideas. That is to determine the best way in which we can work in several languages. That is also true, of course. So we will have to read all these

comments, all these contributions and we will have to draft a document.

We are 13 minutes away of the top of the hour. So we have brainstormed a lot. We have contributed many topics to be taken into account as the objectives of this group as the topics to be addressed by this group. No doubt as Dev was saying. Yes, of course, we are going into plenty of detail.

However, do we need to take some time to analyze all these comments, all these ideas? Should we post these on a wiki and in 15 days' time hold another meeting, another call? Jose, you say not longer than a week. Okay. Do you think then that we could check this, review this, in a week's time? I mean, use this week timeframe to analyze this on the wiki and make comments? Perfect. I see that this group is really willing to bring the working group's [inaudible] to a close. That's great. That's wonderful.

So I see that everybody is agreeing in the chat room. So with that, everybody of course feel free to contribute as much as you want on the wiki during the coming week. However, I think that we have to define the metrics. That is we need a timeframe that is sufficient so that we can finalize this document.

What would be an appropriate timeframe according to your experience? Everybody is a well-seasoned member of a working group except for Oscar who is a newcomer, so we give him a warm welcome. What is the timeframe that we should use for this task? Jose says late

February. Anyone think we need longer than that? Dev, you agree with late February, end of February?

DEV ANAND TEELUCKSINGH:

I would say—

SERGIO SALINAS PORTO:

I agree with Jose in that we need to reach the GA with everything done, finalized. However, the GA will take place in June. Fatima, you have the floor. Go ahead, please.

FATIMA CAMBRONERO:

Thank you, Sergio. The way I see this – and please correct me if I am wrong – this group will identity what to work on. So if we have to create another subgroup to discuss the new Rules of Procedure or bylaws, well, we need time to finalize that and to vote on that by the time we meet in London. So we need this group to draft a document on what we need to work on as soon as possible. So late February should be okay.

SERGIO SALINAS PORTO:

Thank you. Yes, perfect. So let us agree on the end of February as the deadline to submit this document, to deliver this document. Then another point. How often or how regularly do you think we can get together, we can hold a conference call? Once a month? Maybe that is too long and we need to get together with more frequency. So once a month? Do you agree with that? I hear no replies.

Oscar, go ahead, please. You have the floor.

OSCAR GARCIA:

I think that before we set timeframes, we should read the document that is going to be prepared within the course of next week. So, after that, we would have an idea of the level of complexity of the work ahead.

SERGIO SALINAS PORTO:

Okay. So we will take a week in order to determine the different points or topics that we will be addressing. So my proposal is to get together to hold these calls every 15 days from now until we finalize the document. Please let me know if you agree with this proposal because we are seven minutes away from the top of the hour.

Raul says yes. Oscar is wondering who is going to prepare the wiki, be in charge of the wiki. But also, apart from that, please let me know if you agree with housing a conference call every two weeks. Fatima says yes. Raul Bauer agrees. Jose agrees and so does Oscar and Dev. If you agree, I will be very happy, very pleased so that we can continue or proceed. Perfect. Dev agrees as well.

So we will be housing this call every – oh. We will have the holiday season from December 24 to January 1. Of course we will also be holding our holiday season. I don't picture anyone willing to work during the holiday season. Jose wants to continue working. Okay.

So as from January 6, we would get back to work. As from January 6, we are going to get together to resume these conference calls. So we would

be housing our next conference call on the 23rd – on Monday, the 23rd – and after that, we would get together on January 6. Do you all agree with that?

Everybody agrees with January, the 6. So we have to define tasks and responsibilities. We can work on the wiki on that topic. Oscar was asking who will be in charge of the wiki. The wiki is already up and running. You, of course, are free to contribute anything you want. I will be sharing the link to the wiki in the AC chat room. Please bear with me. I am posting the link now. I will post it in the Adobe Connect chat room so you can access the wiki. We will continue working on the wiki, Jose, exactly. Yes, you're right. Of course we can continue interacting, contributing more ideas on the wiki.

And now in order to start bringing the meeting to a close and before I do that, I don't know if anyone would like to make a comment at this point. If not, I would like to bring this meeting to a close. The LACRALO Governance Working Group conference call, I would like to bring it to a close.

Jose is encouraging everyone to work, and that is really welcome because he is our chair and it is very good to have our chair working with us. Both the chair and the secretariat, they have both joined us. I commend both of you, Jose, and thank you Fatima for your input, for your contribution.

With that, I will bring this LACRALO Working Group call to a close. It has been indeed a pleasure to have worked with you all. We will get together again in 15 days' time and we will keep in touch on our e-mail

exchange list and on our wiki, which I hope will be very productive this week, as Jose was very well pointing out.

Thank you for all the comments. I thank you, Olivier. He was here, the ALAC chair, and we didn't say hello to him. So we really thank you. We commend you for joining us. My friend, Olivier Crepin-Leblond.

Goodbye, everyone. Thank you.

[END OF TRANSCRIPT]