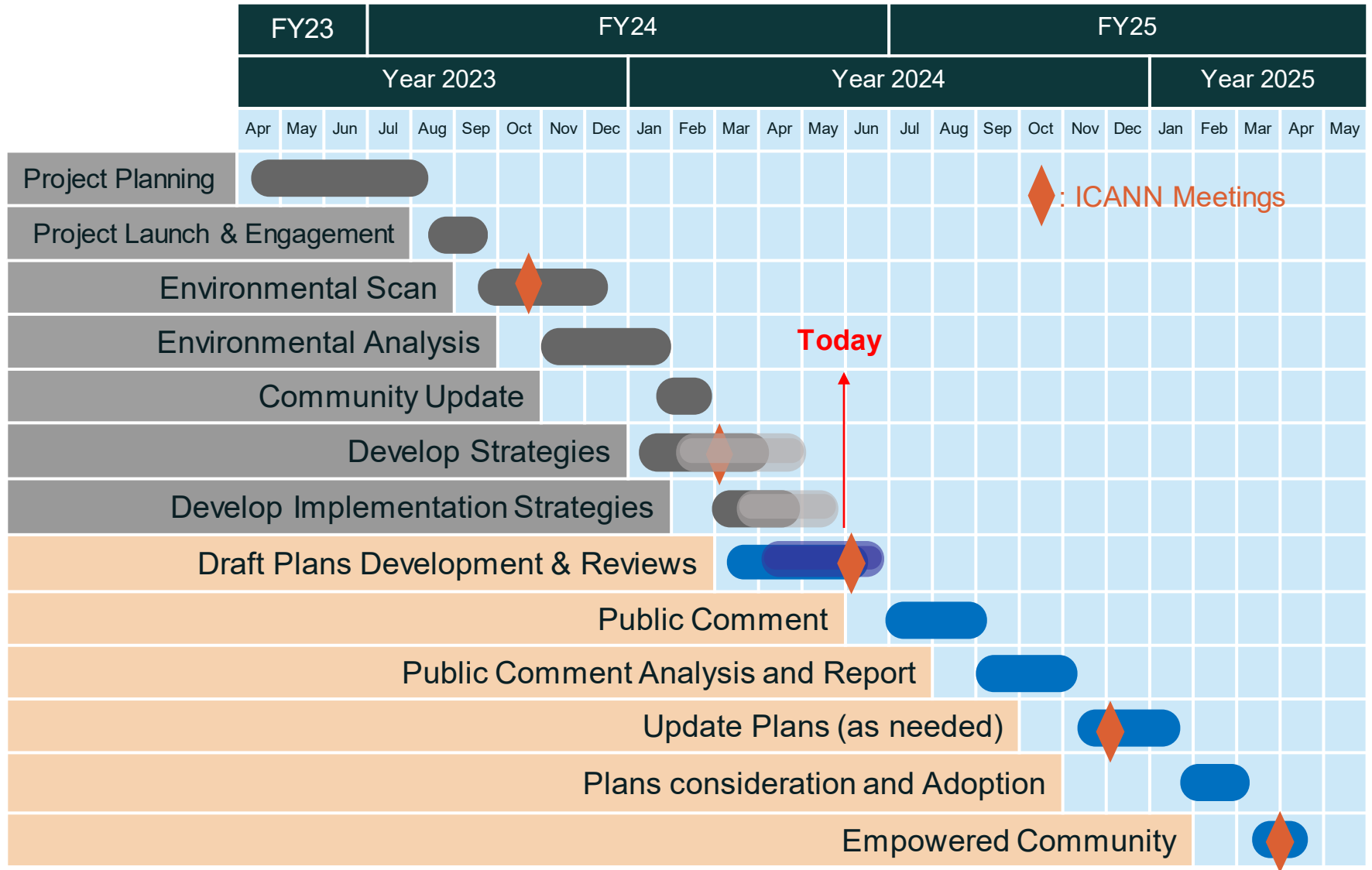# Development of ICANN's FY26-30 Strategic Plan

ICANN 80
13 June 2024

Introduction

- The ICANN Bylaws require a five-year strategic plan for each five fiscal year period, and a five-year operating plan: both are refreshed annually

- The ICANN Board has been working diligently to develop the Draft ICANN Strategic Plan for Fiscal Years FY 26–30, building upon:
  - The (annually updated) current ICANN FY21-25 Strategic Plan
  - Environmental scan input collected from Community, Organization and Board

- This strategic planning process will result in the delivery of:
  - The ICANN FY26–30 Strategic Plan
  - The ICANN FY26–30 Operating Plan

- The current timeline aims to deliver the FY26–30 Strategic Plan for Board consideration of adoption no later than March 2025

Strategic Plan Development Timeline

Draft Vision Statement

As the trusted steward of the Internet's unique identifier systems, ICANN is dedicated to strengthening the single, globally interoperable Internet for all

Strategic Objectives

Strategic Objective 1

Sustain and promote **ICANN's Multistakeholder Model**, an inclusive Internet governance model

Strategic Objective 2

Enhance **organizational excellence**
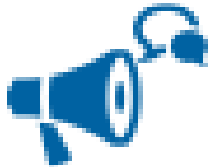
Strategic Objective 3

Collaborate with relevant stakeholders to evolve the Internet's **unique identifier systems**

Strategic Objective 4

Strengthen the **security** of the Internet's unique identifier systems

Community Participation is Crucial

◉ As part of ICANN's ongoing commitment to transparency and inclusivity, the community's active participation is crucial during the development of ICANN's Strategic Plan

◉ The process is designed with ample opportunities for community participation at each phase of the development process

◉ Taking an active role in this process is a great opportunity to contribute to the continued success and resilience of ICANN, and in shaping ICANN's strategic direction for the next five years and beyond

Public Comment:
- Public Comment Proceeding is planned to be open on 09 July 2024
- A community webinar will following the launch of the public comment proceeding, details of the webinar will be announced soon

Learn more ▶ **ICANN Strategic Plan webpage**

Backup slides

Draft Strategic Objective (1/4) - ICANN's MSM

Strategic Objective 1

Sustain and promote ICANN's Multistakeholder Model, an inclusive Internet governance model

1.1 Ensure inclusive stakeholder representation and integrated collaboration

- 1.1.1 Integrate new stakeholders
- 1.1.2 Enable integrated collaboration
- 1.1.3 Foster an appealing environment for younger volunteers
- 1.1.4 Develop new generation of leaders
- 1.1.5 Increase and broaden participation from underrepresented communities

1.2 Enhance the agility and effectiveness of policy and advice development

- 1.2.1 Reduce complexity and create incentives for participation
- 1.2.2 Ensure early involvement
- 1.2.3 Proactive engagement with Gov
- 1.2.4 Incorporate flexibility and agile methodologies

1.3 Expand strategic alliances to advocate for a MSM of Internet Governance

- 1.3.1 Demonstrate the value of ICANN's MSM
- 1.3.2 Strengthen collaborative efforts to promote the MSM of Internet Governance

Draft Strategic Objective (2/4) - Organizational Excellence

Strategic Objective 2

Enhance Organizational Excellence

2.1 Pursue a sustainable future

2.1.1 Improve institutional agility and adaptability

2.1.2 Preserve ICANN's financial sustainability

2.2 Enhance ICANN's global presence and impact

2.2.1 Evolve hybrid workforce model and regional office utilization

2.2.2 Embed ecological responsibility

Draft Strategic Objective (3/4) - Unique Identifiers

Strategic Objective 3

Collaborate with relevant stakeholders to evolve the Internet's unique identifier systems

3.1 Facilitate digital inclusion

3.2 Evolve the assessment of, and responsiveness to, technological developments

3.3 Deliver and enhance the IANA functions to meet evolving community needs

3.1.1 Promote advancement of UA and IDN

3.1.2 Collaborate to promote UA

3.1.3 Cultivate consumer choice, competition, inclusivity and innovation

3.2.1 Evolve identifier systems landscape understanding

3.2.2 Understand new technologies

3.3.1 Reliable delivery of IANA functions

3.3.2 Ensure resource needs of IANA

Draft Strategic Objective (4/4) - Security

Strategic Objective 4

Strengthen the security of the Internet's unique identifier systems

4.1 Reinforce the shared responsibility to uphold the security and stability of the DNS by strengthening DNS coordination in partnership with relevant stakeholders

4.1.1 Provide and participate in trusted forums

4.1.2 Identify and mitigate security threats

4.2 Strengthen DNS root server operations governance

4.2.1 Governance and technical evolution of root server operations and services

4.2.2 Robust root zone generation, distribution services

4.2.3 Support coordinated plans to address Root Server System attacks

Reference: Mission, Commitments, Core Values

ICANN's Mission	**ICANN's Bylaws Article 1 Section 1.1. Mission**
ICANN's Commitments	**ICANN's Bylaws Article 1: Section 1.2. (a) Commitments**
ICANN's Core Values	**ICANN's Bylaws Article 1: Section 1.2. (b)**