To the EURALO Community,

Thank you for considering me for the EURALO At Large Advisory Committee (ALAC) position. I am eager to continue my engagement with EURALO in effectively representing European end-user interests on the ALAC.

Since my appointment by NomCom to serve the ALAC in 2020, I have supported the At-Large leadership in advancing community interests, developing policies, reaching out to the community, and building capacity. As part of my ongoing support, I have participated in numerous panel discussions and moderated many roundtables with stakeholders' participation, including DNS4EU (Feb 2023), Plenary Session on Fragmentation and DNS - at ICANN 75, Shaping the Eu's Digital Future – at ICANN 74, [technopolitics.org]Split Internet (April 2022), Encryption challenges in the French and European regulatory space (Nov 2021), Data: Governance and Geopolitics (May 2021), Europe, network readiness and digital transformation (April 2021).

Beyond my activities with ICANN, I am president of the Global TechnoPolitics Forum __a research organization working at the intersection of internet technology and geopolitics aiming to facilitate public/private global cooperation through multistakeholder convenings. In addition, I serve as a member of the Action Council and was a Non-Resident Senior Fellow at the Atlantic Council's GeoTech Center. These activities combined with my over 15 years of technology entrepreneurial experiences, enable me to offer a deep understanding of the current geopolitical context, internet ecosystem, and the dynamics that drive it, as well as profound knowledge of issues of concern caused by technological innovations. This will enable me to assist EURALO and ALAC to better align with the current complex and dynamic geopolitical context and evolving users' concerns. Most importantly, I believe in **one and open internet** and at this stage in my career, I could devote the considerable time required by this role (as proven by my past track record).

If elected, I would like to engage in developing policy issues. Equally important would be advancing the European end users' and At Large Structures' (ALSes) engagement with those policies and encouraging their interaction with the ICANN community and national and regional authorities. Here are examples of activities I would focus in:
- launching EURALO's stakeholders' roundtables to start and expand the dialogue on issues of interest and concern to the ICANN's community, discussing the European end users' perspective as well as ICANN's position.
- increasing cross-community cooperation within the ICANN community,
- expanding collaboration with other RALOs, ALAC, and European partners, Internet governance institutions, and European Union institutions.

With warmest regards,
Pari Esfandiari