
DEVAN REED:

Good morning, good afternoon, and good evening to everyone. Welcome to the Operations, Finance and Budget Working Group call on Thursday, the 26th of August, 2021 at 18:00 UTC. On this call today, we have Ricardo Holmquist, Holly Raiche, Cheryl Langdon-Orr, Harold Arcos, Joanna Kulesza, Marita Moll, Maureen Hilyard, Raymond Mamata, Sebastien Bachollet. From staff, we have Heidi Ullrich, Becky Nash, Claudia Ruiz, and myself, Devan Reed, on call management. We have French and Spanish interpretation on this call today. Our French interpreters are Aurelie and Camilla and our Spanish interpreters are Claudia and Lilian.

A friendly reminder to please keep your microphones muted when not speaking to prevent any background noise and to please state your name when taking the floor, each and every time. And with this, I turn the floor over to you, Holly.

HOLLY RAICHE:

Thank you very much. And apologies for being a bit late. The time was changed so my calendar reflects that this is supposed to be a call that's in two hours' time, not now. But never mind. We'll go ahead. Okay. First of all, the agenda for today, we have really been talking about prioritization. But the other component of actually looking at and understanding the budget, or the initiatives and the role of the initiatives in planning, essentially, to fulfill the ICANN objectives.

The initiatives, as I'm sure everybody's aware, probably about three weeks ago, we asked for—or more than that—asked people's, in this

group, opinion about the initiatives that were most important to ALAC in terms of achieving the ICANN initiatives. And for most of you, I'm sure you will remember that the one that was top was the multistakeholder model. And Marita Moll is going to be talking about that because that's basically what we hope we do.

The second one that we'll talk about is to evolve the unique identifier systems of coordination and collaboration with relevant parties to continue to serve the needs of the global Internet. I'm going to talk about that for just a minute. Sorry. The second is to evolve and strengthen the ICANN community decision-making process.

Now, over the past probably couple of years, we've done a lot of things to improve our own decision-making process. I think the CPWG, the creation and the way it's been used, is certainly one of the very important initiatives that we've taken. I think another is the establishment of this group to say, "There are important policy issues but there are also operational issues that we should be identifying and participating in."

So between those two, they are, from the ALAC perspective, important issues that we have adopted as things that are important to us when we think about the way that we can, if you will, see the lens through which we see the budget so that when we're commenting on the numbers, we're commenting on the numbers through the ALAC lens of what is important to us.

And so, today, what we're going to do is talk about those two initiatives. The first, we're going to spend a lot more time with Marita on this. The second, I'm going to talk about briefly. And then, we're going to have a

discussion as to how we actually think through how we achieve the initiatives. And this ties in very strongly with another initiative that the subgroup has been doing. And Cheryl's already been talking about the subgroup, which is going through the sorts of reviews that have happened over time and identifying the themes that are important to us—the things that we should be arguing for. And Marita's going to actually try to combine those two.

So that's the agenda for today. I'm going to talk a little bit. It says I'm going to talk for 15 minutes. I hope I don't. What I'm hoping for is that we have a discussion because I don't want to hear from me. I want to hear from you. And then, we're going to have Marita Moll talking. And again, that's going to be discussion.

From then, we have to start thinking about the two budgets. And if you look at the timeframe that we have on the working group site, in September, that's when the process starts where we have to start responding to the two budgets that ICANN has—ICANN Budget and the IANA Budget. So in the end, that's what we're going to do.

Now, I have some slides that I should ... Can you bring those up, please? Thank you. Okay. Could I have the next slide, please? Okay. This is what I was saying, that the strategic objectives, Marita's going to talk about the first one. I'm going to talk about the second one.

Could I have the next slide? It's the second-to-last slide. Okay. This is the second objective that we've identified as a group, which is more efficient, timely, and effective policy development work. And underneath that, the explanation. It's the support for developing,

documenting, and implementing changes, as well as improvements to community procedures and so forth.

So this is a process one and this is something that is absolutely at the heart of what this group does. As I said, the CPWG has developed a whole set of processes to streamline how we look at the various PDPs or other initiatives, and from an ALAC perspective, what our input is—from our point of view, what is of importance to us. The second part of this, though, is our own processes. And that’s how we document and support.

Now, some of the material that we heard from Becky in the last couple of weeks—last couple of meetings—is a look at the prioritization process. And there were a lot of good suggestions and so forth on prioritization. And the process that ICANN will go through in May or June, some of those techniques are things that we can adopt as well.

But this particular number, as I said, this is the second initiative on our radar. And we need to think through some of those techniques so that in dealing with the initiatives—dealing with what the budget says, and dealing with how we deal with the budget and how we identify the things that are important to us. Some of those techniques are things that we might use.

Now, can I just have the final slide? Next slide, please. And these are the things that attach to that second initiative that we’ve identified. The things that assist in decision-making, periodic review ... And some people would say we do too many reviews. Some would say we don’t do enough. But it’s a look, ICANN-wide but then ALAC-wide. What internal

procedures and requirements have we got in place to address the challenges that we face?

And this is particularly important—improvement to membership outreach. What we need to focus on as well—and I'd like to do that in the next little while—is not only for ALAC but how does the outreach happen within the RALOs as well. So when we're looking at the budget, are we looking at the budget in terms of improving outreach, not only of ALAC but of the RALOs, and participation, and how can that be supported?

The next thing that is of importance in terms of operation processes is improvement of community templates. Is this something that we can do? Is it something we should be doing?

Approaches and solutions to improve how consensus is achieved. As we all know, this is something that CPWG has been working on. What is consensus? How do you get there? Polling is one technique but there may be other techniques. And we need to think about those. What can we do to help the people involved? How do you manage proceedings and consultations? And this is something for ICANN. But for ICANN, the challenge is how do you actually involve the rest of us in that organizational support.

So when we're talking about our own processes—our own organizational structures—to achieve the objectives of ICANN, this second initiative is also very important. And hopefully, in listening to Marita and her presentation, what we can do is think through the actual

processes that we have in place, the additional processes we might have in place, to achieve the outcomes that we want.

Now with that, what I would like to do is go to Marita's slides and then have a discussion about both her slides and the way that we think about the sorts of things that we can do under the second of the initiatives in terms of our own procedures and processes, templates, and support so that when we come to look at the budget, we look at it through not only policies but our own processes to respond to a budget.

So although it's only 20 minutes into the meeting, could we do Marita's slides and then we can come back to the questions that are raised by the second of the initiatives? Okay, Marita.

MARITA MOLL:

Okay. Thanks, Holly, for that intro. I'm going to do a little bit of a roadmappy thing here to begin with because I always like to see where we came from. Where does the road start and where do we want to go? I'm going to start it at this spot here where we have a strategic objective, which was developed for the FY21 to 25 years.

And one of them—one of five, I think of the strategic objectives—was to improve the effectiveness of ICANN's multistakeholder of governance. And that's something we're all talking about, and have been talking about a lot, and are struggling with how that can or should be done and how we can participate in it.

Now, the strategic objective is followed by the next slide, which are strategic goals. Please change the slide. On to the next slide. Yeah. So

the goals here are to strengthen the bottom-up multistakeholder process, make sure the work gets done and policies are developed in an effective and timely manner—many of the things that Holly said. And that goes for everybody across the board.

Support and grow active, and informed, and effective stakeholder participation. Without this stakeholder participation, we don't have a multistakeholder model. And sustain and improve the openness, inclusivity, and accountability and transparency. So those are the big general goals that we need to keep in mind when developing the next thing, which are actually the activities that you're going to do under those goals. On to the next slide, please.

Once the Strategic Plan was developed, I just wanted to remind us here of some of the things that happened at the beginning. We had these community consultations with Brian Cute, which most of us participated in. I think all of us did. Identified priority topics which were hampering the efficiency and effectiveness. And we had long discussions. And in the end, there were six, eight, 10, whatever issues. They seemed to vary. Sometimes they got bunched together and sometimes they got pulled apart. But we ended up with some issues that the community agreed needed to be addressed.

And then, when that was all done, ICANN published their report on this, which was called Enhancing the Effectiveness of ICANN's Multistakeholder Model: Next Steps. And it's that document to which we have ... It's our base document that was the first one we started responding to when the multistakeholder model document became attached to the actual budget, which was a new way of working for us

but makes total sense because all of this stuff has to be paid for and budgeted for. Let's go to the next slide.

The next really important and interesting thing was this blog. I really found this a really good way of keeping grounded—a blog, October 14th 2020—which talked about how we're going to implement what I just talked about in the three previous slides. ICANN Organization's new Implementation Operations Team is leading the planning work. It will require meaningful contributions and constant collaboration from community, Organization, and Board to plan and carry out the implementation of this project.

I see this. I see what Becky presented us in the last two sessions as speaking to this—allowing us, finding a way, giving us a mechanism and a means for providing contributions and for them constantly collaborating with the community in how to implement the plan. So I am just outlining the process that we used to get to where we are now because I think it's important to understand this—important to understand that it really is a holistic process, or we want to think of it that way—that everyone is going to collaborate, and work through this, and come out with some good processes and changes at the other end.

The next part of this slide—the next one—is a continuation of this. The plan will be converted into a set of proposed actions with resource allocation and will be scheduled for implementation according to the agreed-up level of priority. So a couple of very key words. This is still from that same blog. There's going to be proposed actions combined with resource allocations.

And we need to keep—we'll want to keep—our eye on those two things—trying to be part of the proposed actions and tying those actions to resource allocation. When we're speaking that multistakeholder model evolution, and I think not even confined to that, this is really what we need to keep on thinking about—how the proposed actions and the resource allocation will be fitting into every cycle—every budget cycle that we see from here on in. Can we carry on, please? Next slide.

These were the operating initiatives that we identified in the exercise that we just had. There are 15 operating initiatives in the budget and these two were identified by this community as on the top of the list. There's a third one. But these two relate to the multistakeholder model—strengthening MSM, facilitate diverse and inclusive participation. And the second one, I think we can't really speak of it. It belongs in there as well, I believe. So these, we, as our own community, our own group, identified as our top issues among the 15 operating initiatives.

So we're well on down that road now to how we got here and why we're here. Straight thinking. No going down the side roads. This is a very straight route to what we're going to be doing now and why we're doing it. So please go to the next slide. I hope that everyone is catching up on that because I know most people here already know a lot of this stuff. But I think it's really good to review and remember how we got here.

Now, there is the subgroup, which has been doing—the OFB subgroup which has been really working hard on prioritizing those issues that came out of the community consultation initially done by Brian Cute.

And we're still talking from what happened in 2019. We're talking about the same things. The OFB subgroup is prioritizing a lot of other recommendations that have come from other parts of the work that the ICANN community does. But we're going to talk about only the MSM part. There's ATRT3 recommendations. Anyway, there's a whole slew of them. There's very complex work.

So we're going to talk just about this, although I have identified some of the crossovers. Is someone trying to get a question in? I'll stop here for a second. No? It's okay? All right.

HOLLY RAICHE:

Marita, the one thing that I did note on the chat. Judith thought this was next week so I'm not sure why that is but I don't think that's relevant to this discussion right now. So go ahead.

MARITA MOLL:

Okay. But I see that Becky has said the Strategic Plan was developed in 2019. Yeah. Right. Okay. So here are some of the topics. You'll recognize them—prioritization, scoping costs, representatives and inclusiveness, consensus, terms. On to the next slide, please. Recruitment and demographics. Some of these are connected. I have connected them with other bits of the work that the subgroup is doing. Complexity; efficient use of resources; culture, trust, and silos; roles and responsibilities; and holistic review of ICANN.

So those are the 11 topics that the Prioritization Subgroup are dealing with, have been dealing with and talking about which one of these ones is at the top of the list for us as ALAC and At-Large. There's also an

exercise going on with respect to what's the urgency of these things and how important are they to the organization as a whole. But that's a whole other part of ... It's not another part of the work but that's also part of the work. Here, let's just talk about how these particular issues stacked up when the group looked at it. Let's go to the next slide.

And here, you have it. These are the ones that were identified as the highest priority for At-Large with respect to those particular issues—that particular set of 11 issues. A lot of other issues that they're talking about. We're talking about these ones. There's 11 set of issues. Representativeness and inclusiveness, very high. High across the board for the Organization, for the community—urgent, that this is absolutely essential to the ICANN MSM DNA. I don't think that there's any question about that. If we can't achieve that, then what are we doing?

The second one was the roles and responsibilities and holistic review of ICANN. Now, this also is seen as a super-high priority and as a root to addressing numerous issues and some of the things that we can't really address without probably looking at this.

So you're going to be hearing, I think, also, when more of the exercise is completed and some of the recommendations of other groups that the subgroup is looking at. These same things are going to keep coming up on top. I'm pretty confident that we're going to keep seeing these two issues float to the top of the agenda. So what we're talking about—what we need to do—these are two issues that we always have to keep our eye on. Next slide, please.

Here is the medium and low—things that ended up a little bit further down the list—not that they weren't important. But consensus has

already been talked about. There's a new document out and different experiments going on. Recruitment and demographics, which really fits into the representative one. Culture, trust, and silos and complexity, they all fit in various places. But the subgroup thought that the first two that we just talked about had to be set up above those. Some of this would be dealt with when we were dealing with those.

On the low priority list, costs—not that costs don't matter but that we, as At-Large and ALAC, we know that ICANN has a certain job to do, a certain amount of money to do it. We do our best to make sure that we see our priorities get up there. But we did want to totally highlight that it's not a money-making operation, and it's a not-for-profit, and the money always has to go back into the operation—into building the model. And so, the whole issue of cost needs to be dealt with in a way that's different from how costs are deal with in a for-profit model.

And the terms, meaning terms of how long people are serving in certain positions, we felt that we're not really too concerned about that, as we don't exactly have a huge choice of people lobbying to spend tons and tons of their free time doing this kind of work. So we don't think that, for us in At-Large, this is a huge issue.

We didn't really address the prioritization of work scoping. It's just because they are being addressed so we feel that that work is already going on and efficient use of resources again, along with costs, fits into how we look at the way ICANN's economic bottom line works.

So as I've got here, the group is also prioritizing recommendations from all of these other things, as I'm forgetting all the acronyms. So there's a large bunch of recommendations to go through. But I still

think—although it’s not done—that those two will still come up at the top.

I see Holly said she would put silos under the holistic review. And, in fact, that is probably how that issue ... I think the group feels that’s where that issue will really be dealt with. So it’s important not to have too many “high priority” things. Otherwise, they get watered down. And that group felt that that would definitely be addressed, or it would have to be addressed, in the holistic review section. So that’s the work that’s been going on in the subgroup—very important and I think it’s going to be very helpful to anything that we’re going to do going forward. Can we have the next slide, please?

All right. So I would say that our goal is to use this ranking and further information that’s coming from the Prioritization Subgroup to focus our input on the budget discussions and documents, re MSM, re other things, of course, also. So this work is really going to help us. And our objective ... In the end, what we want to do is rather than being reactive, when the budget comes up, say, “Oh, no, no. That’s not exactly how we want it. We’d like to see it this way. Let’s be proactive rather than reactive and provide advance input to budgetary discussions.”

I’ve been so pleased to see Becky’s presentations, in that they’re actually providing, right now, the venue for us to do that. So this is a wonderful confluence of things coming together, which I’m really very optimistic that it can be really productive and positive for us—for all the other groups. So let us go to the next and last slide.

So the question here for us is, now, how do we do that? How do we get proactive rather than reactive in the consultations, re planning and

possibly other things? But right now, we're talking about the budgetary process and getting our issues in there and funded.

So obviously, one of the things is to make sure we're ready to participate in any and all consultations offered, like planning. And as I said, we're being given the opportunity to do that and we need to be ready for it. And there will be other things. Holly had a number of other things. We need to tools to do that kind of stuff effectively.

And I'm just going to open this up for a bit of discussion on how we can work with planning and our whole group to move this thing forward. All right. I hope that was helpful to everybody. Sorry about going over the old roadmap stuff but I need to do it for myself, actually, just to remember where we are. Thank you.

HOLLY RAICHE:

Marita, that was really helpful. That was excellent. Thank you very much. This is putting into perspective exactly what we want to do. And yes, we went over all the ground but we put in context what it is that we're doing, which is really, really important. So excellent presentation. Thank you. And I'm actually going to call on Becky before I open the floor. Do you want to add to anything that's been said before we open the floor to suggestions? Because there's plenty that can be said.

BECKY NASH:

Thank you very much, Holly. This is Beck Nash from ICANN Org Planning. And I want to congratulate Marita for laying out the history and the journey that, collectively, Org, Board, and community have taken on this topic. I think this is very important to show that work as been done in

the past. The operating initiatives that are currently under this Five-Year Operating Plan are of great importance, and as we've been saying, are prioritized.

And I really am appreciative of Marita highlighting the work that the ICANN Org Planning Department is embarking upon under one of the operating initiatives, planning at ICANN. Specifically, with the Planning Prioritization Framework project, it is of great importance in helping with the collaboration and prioritization together—Board, Org, and community. So again, thank you very much for that presentation. And if there's any particular item you want to ask of me, please do so. But I'll just stop here. Thank you again.

HOLLY RAICHE:

Thank you, Becky. I've got one more question. And that is our next set of tasks will be to start looking at the actual budgets themselves. So when will that begin? When would you like to be looking for input from this group for the budget?

BECKY NASH:

Thank you very much, Holly. So what is the schedule for planning, which we did discuss with you in this group a while back ... And we do appreciate the efforts to plan out the work plan. It's very important that we acknowledge that sharing information about the process in order to make your work easier and to be able to plan it out, we definitely understand that.

So what we have done is we have launched the PTI and IANA planning process. And as you may well remember, we are coming up on the

publication of the draft operating plan and budget for public comment. And the anticipated date for the public comment is going to be open on the 14th of September. That's our current targeted date. And a public comment for ICANN runs 40 days. And we are then closing that public comment on the 24th of October.

And again, that is on the IANA budget, which includes PTI and some ICANN-funded IANA activities. And that group is quite stable, year-over-year. But we do have some good operating planning information in that. So that is the first public comment on the planning process.

Then, the second larger ICANN, which we call ICANN Organization Planning Process, the operating plans and budgets for the Five-Year FY 23 through FY27 and the One-Year FY 23 Operating Plan and Financial Plans are expected to open for public comment around the 10th of December and we will hold a public webinar on those drafts shortly thereafter. So that's the overall timeline for planning.

And just to highlight that although, with your membership here, we've been talking about the timeline and, in a sense, kicking it off and planning for it, there will be a planning webinar for the public, discussing the overall approach to planning and the timelines. But it's being announced momentarily, meaning it will be within a couple of days. And that's scheduled for ... Depending on the time zone it's 14th, 15th of September. So you will also hear that being announced for the overall public. So I hope that helps. Did I answer your question there, Holly?

HOLLY RAICHE:

Yes. You did. And what I'm suggesting, I'm thinking, is I would be happy to turn the next meeting—to have it scheduled such that we could replace a meeting with a webinar and that would actually set us up for being able to provide some meaningful feedback within the 40-day period because it would introduce everyone to what's in that budget. And then, we could actually have a meeting amongst ourselves to consider the webinar.

So I think that would work out very well. That would mean that our next meeting wouldn't be until three weeks. But if we do that, and have right at the beginning, a webinar, then our meeting after that can be a complete discussion and we'll still be within the timeframe. So that would be very helpful. I don't know. Could I ask anybody else what their views are in having the next meeting coincide with the opening of that process so that we can have, right up front, a presentation that we can then deal with? I just think that might work very well.

Okay. To me, that's what I had planned was the next ... The IANA Functions comment was our next meeting and that fits in perfectly. So I'll leave it open for any other comments. First of all, we haven't opening up the discussion for Marita, which I'll do now. But if anybody has any thoughts, we'll come back to that. That would be terrific.

Okay. Now, Marita, can we get back to your presentation? Because I'd asked Becky to comment immediately. But happy to take any other questions, comments on Marita's presentation. And to answer Heidi's question, I was thinking of having a presentation just for us so that we could actually have the time to talk to Becky because normally, if you have just a webinar, it's a lot of people and you may not have time. This

way, I think we're thinking about having a particular session just for us so that everyone can get their heads around what the budget's about, be able to ask questions. And then, the next meeting on that would be to develop a response to that.

CLAUDIA RUIZ: Hi, Holly. Sorry for the interruption. We have two hands up—on from Sebastien and the second from Ricardo.

HOLLY RAICHE: Thanks. First of all, Sebastian, go ahead, please.

SEBASTIEN BACHOLLET: Thank you very much, Holly. I just wanted to raise, as Marita explained, there is the subgroup working very hard about prioritization of all what's coming out of the reviews and other work like the MSM. But I want us to keep in mind that it is important thing that we need to find a way where we will put that together because the fact that we are working on what is inside the budget seems to be a little bit misleading from my point of view because there are a lot of things coming from the review who must be done, whatever the situation of the budget, because we can't wait next year to start things.

And we already discussed that about the holistic review but that's the same thing about some other reviews, proposals that need to be implemented. I will say RDAP, even if it's not taking the [secret] of the budget one year by one year. And we have some tools now for that. It's

why I think it's important that we take that into account in our reflection. Thank you.

CLAUDIA RUIZ: Holly, if you're speaking, you're on mute.

HOLLY RAICHE: Sorry. The number of times I've told people, "You're on mute." Sebastien, are you suggesting that this group has a meeting specifically for the outcomes of your subgroup?

SEBASTIEN BACHOLLET: I will not take this. Cheryl is better-placed to answer this question. But I hope that it's our objective to deliver to this group the work we are doing. But please ask Cheryl because she's the one leading the group very well indeed. Thank you.

HOLLY RAICHE: Thank you, Sebastien. I'll take Ricardo and then I'll ask Cheryl. Ricardo, you had your hand up.

RICARDO HOLMQUIST: Yes. It's about, more or less, what is on the chat right now. You're suggesting that we take a webinar. And I was about to propose the next budget is, indeed, very simple. It's less than 10% of the total ICANN budget. The plans that are in there--the initiatives are in there are not the ones we have been talking about. We didn't touch them already. We

didn't know if they are going to change them for the next budget. But last year, there was nothing related to the ones that we were discussing for the last two months in this group.

So I would suggest to take the work of Cheryl and Becky here and have a webinar or a presentation of the budget—of the IANA and PTI Budget—after the public comment process starts and have it here. We will have around 45 days to make our comments. So we will have plenty of time to hear Becky and the group of IANA and PTI for that.

And then maybe, for the end of November, have this webinar again for the people that couldn't take it in the [inaudible] because we will need to be ready for the big one—that is, the ICANN one, not the IANA/PTI. This is just a comment. Thanks.

HOLLY RAICHE:

Thanks, Ricardo. That's exactly what I was thinking. And to answer a question in the chat, rather than have just us attending at a public webinar, where there may be lots of people, if we have a presentation here, it will allow fewer people more time to actually ask questions and it will set us up for providing any public comment on that. Marita, go ahead, please.

MARITA MOLL:

Yeah. Thanks. Marita speaking. For the webinars that we're talking about to talk about the budget, I think we really need to try to get more people to this particular meeting because it's a little bit off the beaten

track for some people. So I think there probably needs to be a little extra effort done in order to do that. That was one point I wanted to make.

Secondly, Sebastien's point about it's not only about the budget. And yes. There is, indeed a pocket of money that has been set—that has been growing because we haven't been having our public meetings. I can't remember the acronym for this but there's money which has been set aside for multiyear projects. And that's also money that we want to make sure we try to be part of the discussion of how that flows because I think there's a great hope that some of it might flow in the direction of our highest priorities. So yes. We'll have to figure out how to do that. That is still a little bit of a mystery to me. Thank you.

HOLLY RAICHE:

Thank you, Marita. And, Becky, can I put you on the spot and say that sounds very interesting. Is it something that we should be dealing with as well?

BECKY NASH:

Thank you very much, Holly. What Marita is referring to is what we call the SFICR. And I can see that Judith has identified what that's called in the chat. So I am just going to put SFICR. And that relates to a supplemental fund for implementation of community recommendations.

And the concept there that we've presented from Org a few times, and we will continue to present, is that given the financial impact of the global pandemic with not being able to travel, there were budget line items related to travel and meetings expense that were not spent and

became excess. And there was an opportunity with the Finance Committee and the Board to approve setting up this multiyear fund in order to plan out for multiyear projects related to implementation of community recommendations.

I definitely will take a note that I think we should come back and present on that. The process there has been developed and now there's going to be a process to identify eligible projects. And that's where the prioritization, both from your membership and I think, as Maureen has said, that there's some work to do and the work that's being done here on what is of a high priority for At-Large.

And then, there's, separately, this project for ICANN Org of the Prioritization Framework as part of the annual planning cycle. Again, that's underway now but will be implemented for FY24. So all of these are all activities that I think, as Marita and others have said, there's confluence and this point, where multiple projects are being worked on so that we can arrive at the best stable and efficient outcome down the road.

But that does not mean that we stop everything today, which I think may address the comment that Sebastien said. So of course, there are input and collaboration needed for FY23 on what is the priority. So thank you. I know we're a little bit out of time here so thank you for that.

HOLLY RAICHE:

That's really interesting. What I'm thinking of is it may make sense to have a meeting just on SFICR because if that is funds and we can

actually—particularly using Marita’s presentation, a little bit of the second item, and get together with the subgroup on prioritization, it would mean that we would have a very well-structured response. So, Becky, do you think that makes sense to have a separate session just on SFICR and what we can do about it?

BECKY NASH:

Thank you, Holly. I do believe that having more information on SFICR is great and we will continue to engage upon that. I just want to highlight that that is not separate from the ongoing planning process. Most important is to plan out what does ICANN, overall, as an ecosystem, including At-Large and other SOs and ACs and Org have as their highest priorities? Because those are the activities that then are eligible to be prioritized and also to seek approval from the Board through this new SFICR mechanism.

HOLLY RAICHE:

Thank you. And we are out of time. I will probably get back ... Sebastien, I’m hearing you and I’m working through how we’re going to accommodate that. But I think the next priority, which is what Ricardo was talking about, is having a presentation on the IANA Budget when it comes up in September. And I think we may need another meeting. As Marita said—and I think it was Ricardo said—we need to actually have a broader audience for the IANA and the other planning. We will work through that.

But in the meantime, I want to thank everybody for their time. I will work, probably with Heidi, on the best way to gather input. I think it’s

three weeks. And, Becky, we'll probably involve you in our webinar. I think those are the next best steps to make sure that we're informed and we can submit—or at least start discussion—and then develop our comment. I think that's probably the best way forward.

Thank you, everybody, for your time. Particular, Becky, thank you for your input. And, Marita, thank you for a terrific presentation. It was really, really helpful. And we will probably meet in three weeks' time but I will confirm with Heidi and others on the best way forward to help us all in the planning process. So thank you everybody. And good morning, good afternoon, and good evening.

DEVAN REED: Thank you all for joining. Have a wonderful rest of your day.

HOLLY RAICHE: Thank you, everybody.

[END OF TRANSCRIPT]