
CLAUDIA RUIZ: Good morning, good afternoon, good evening, everyone. Welcome to the LACRALO candidates call on Monday, June the 7th 2021 at 23:00 UTC.

On the English line, we have Sergio Salinas Porto, Alberto Soto, Vanda Scartezini, Carlos Aguirre, Augusto Ho, [Norma] Frank, Harold Arcos, Juan Manuel Rojas, Laura Margolis, Gilberto Lara, Lilian Ivette De Luque, Lito Ibarra, Marcelo Rodriguez, Philippe Boland, and Sylvia Herlein Leite.

On the English line, we have Claire.

From staff, we have Silvia Vivanco and myself, Claudia Ruiz. I will be managing the call today.

Our interpreters today are Paula and Veronica on the Spanish channel and Esperanza and Bettina on Portuguese and Camila and Isabelle on French.

Before beginning, I would like to remind you all to please state your name before taking the floor. Thank you very much, and with that, I would like to give the floor to Augusto. Please go ahead.

SERGIO SALINAS PORTOS: No, it's me, Claudia.

CLAUDIA RUIZ: You're right. To Sergio then.

Note: The following is the output resulting from transcribing an audio file into a word/text document. Although the transcription is largely accurate, in some cases may be incomplete or inaccurate due to inaudible passages and grammatical corrections. It is posted as an aid to the original audio file, but should not be treated as an authoritative record.

SERGIO SALINAS PORTOS: Thank you, everyone. Welcome to this call. It's a pleasure for me to be here in this session. This is a special call. As you know, we have a call like this one once a year at this time of year because we have a call for elections. And today, we have two positions to discuss, because there is confrontation between these two positions. One is the ALAC member position and the other is the position to be the vice chair of the region.

So under this framework, we are going to discuss and each of the candidates is going to speak for five minutes, or perhaps if time is enough, they can speak for seven minutes. After that, we are going to give the floor to the next speaker. They're going to speak in alphabetical order, therefore Carlos Aguirre is going to be the first one and Alberto Soto is going to be the second candidate, because these are the ones who are going to be the ALAC members for LACRALO.

And then we have two other candidates for the vice chair position. Harold Arcos is going to be the first speaker, and then Lilian Ivette De Luque. So we have four great colleagues, and we're going to be discussing their positions here. Under this framework and as I have already mentioned before, we're going to give them between five and seven minutes and then there is going to be a sort of Q&A session from participants and from those participating in this meeting, and the duration of this call is going to be 60 minutes maximum.

So without further ado, I would like to give the floor to our first speaker, Carlos Dionisio Aguirre. So Carlos, the floor is yours. Please go ahead.

CARLOS AGUIRRE:

Good morning, good afternoon, good evening, everyone. It's a pleasure to be here again with you. Once again, I am at this stage. When I was proposed to be a candidate and after the central American colleagues did not nominate anyone from their region, well, I like the idea of becoming a candidate. And at the very beginning, I was not willing to discuss or fight with anyone because of this controversial situation, because the experience that you have makes you think that it is not worth participating and that it is not worth discussing [a certain decision.]

However, I was proposed to apply for this, and I accepted that invitation. I saw that Alberto was also applying to be a candidate. He's a friend of mine. And then I saw Sergio and Carlton Samuels, and many other colleagues. So we were the sort of founding fathers for LACRALO back in 2006. So we know each other very well.

I was lucky enough so as to be the first ALAC member elected. Then I was again elected to be an ALAC member, and then I applied for the NomCom to be part of the GNSO. I was elected as the GNSO councilor. So I would say that I had a very important experience right there, because during that time, we had the first round of new gTLDs, so I was able to work very hard on different working groups available at that point in time.

So I learned a lot of things. So when I started there, I had no clue at all about the topics, but I was willing to work. I have been working, and I have been a professor at the Cordoba University for 30 years now. I deliver a course on Internet and economy. And this is the last course in the school and in the course that I deliver, and this is Internet

governance. So we have been discussing about the IGF, I have been member of the IGF program committee, I was invited to participate at NetMundial, I was one of the leaders participating in that meeting. I was able to participate in that summit that were held in Mexico and London, and in more than 25 ICANN meetings working as an ALAC member or as a GNSO councilor.

I never stopped working on Internet governance. After my tenure at the GNSO ended, I took some vacation, if you will, but then I kept on working at the IGF and other organizations. And even though I'm a representative of AGEIA DENSI in Argentina, which is the leader for the AGEIA DENSI chapter, I am also the chair of ADIAR, the computing law association, and I have been fully devoted to working on law, digital economy, Internet governance, etc. So that's why I know so many people and I believe that I have a vast experience to share. And perhaps Vanda is the one with that much of experience, because I know she's the number one. But well, the idea is if I happen to be elected, to keep on working in the same manner, to continue with the good work, because at the very beginning, I was very strict with the way of working and I have also expressed a concern during the LACRALO meetings, but today, I see a huge change, a great change, and I see many people participating. This is really important, because when I was participating at ALAC and the GNSO, I realized that the region was divided, there was a great dispute among members of the region and there was not enough collaboration for leaders. And we needed that feedback, we needed that participation, that back-and-forth allowing us to create statements in your own language and with your own thoughts.

So today, I see that this is possible, this is something that we do. There is good work ahead. So I said, why not? I loved the idea. So I would like to thank those offering me the opportunity. I believe that I do have the necessary skills to be the member, and we now have a region that is united, that is working together, leading many projects. So I feel like working and I feel like moving and promoting ideas in ALAC.

Alberto is another great candidate, and as I said before, he's someone, a colleague of mine. I'm not going to fight with him, because we know each other. But it is up to you now, it's up to your organizations now, because you're going to be the ones deciding who of us is going to be the candidate. I believe that both of us are good. Of course, I would like to be the one elected. As I said before, I never stopped working, I kept on working in an ongoing basis, and I also work in organizations working on these topics with many other members. and you can see that in my social media.

So this is my very brief statement to share with you, and this is my brief explanation. So this is all I have to say, because I know that we know each other. And let me make a point of clarification before ending my statement. There are some representatives of different organizations that are part of this meeting, and perhaps they do not know me because after 2012, when I finished my function, my tenure at the GNSO, I participated in some other meetings such as the London summit, but as I said before, I was working at home, in the schools, in different webinars, seminars at universities, so I was able to participate in order to promote Internet governance and in order to train end users, because I believe that the users, and particularly the Latin American and Caribbean end users, need to know more about these topics in order to

defend their rights and their participation and to advocate for their freedom of speech allowing us to participate.

So this is all I have to say. I know that time is running, and now I would like to give the floor back to you and to my colleague, Alberto. Thank you, Sergio.

SERGIO SALINAS PORTOS:

Thank you, Carlos. You have been extremely clear. Please, I would like to remind you that you have five minutes for your remarks, seven at the most. Now, it is Alberto Soto's turn, an old friend of ours in the region. So go ahead, Alberto.

ALBERTO SOTO:

Hello. Good afternoon, good evening to you all. Thank you for joining us today. Somebody convinced me to run again for this position, so I was easily convinced. Those of you who know me well know that I have been in ICANN for many years.

I had some problems during the years. I was convened to be part of [inaudible], that is the Argentine Internet association that brings together ISPs. So I left my work at ICANN while I was a member at that association, and then I came back.

As you know, I work in physics and also in IT, so with this background, I got interested in the topic of Internet governance, so I started working in that field as well as IT law. And that was very helpful for me to make contributions and participate in LACRALO, in ICANN, in the ALAC, in the

cross-community groups within ICANN where I acquired a lot of experience.

As I'm not a political person or a politician, I'm not going to make promises, but I will later on tell you what I would do when I'm elected. But let me also tell you what I did in the past.

I was the LACRALO chair. I think that during my first term in office, I was able to work to grow the number of ALSes. We only had ten, I think, at that time. I did some research in order to find out which ALSes were not participating. I found one that was inactive, so I used all the necessary media to contact that ALS, and I think that after some time, we were able to have 28 ALSes [out of 40.]

So we started working more on the setting up of working groups within LACRALO, and we tried to get ALSes involved with these working groups. We encouraged them to participate, especially in policy-related work. This is something that we should encourage more.

So, I participated in different working groups myself as an ALAC member. I had the chance of discussing many topics, especially when Fadi Chehadé was in ICANN, because he was a person who used to come and meet with all of us. There was a work meeting and dinner one day prior to every ICANN meeting while he was the CEO. And he invited us to talk about the different Internet governance-related issues and end users. And I used to have good discussions with him.

And an ISP is also an end user, but the ISP does not defend the right of end users, because they have a commercial business interest. So I used

to have those kinds of exchanges with him about end users and the difference with other types of users.

When I was an ALAC member—I think that I'm running out of time now, but I think that I always had discussions, and I had to defend the translation in one ALAC-Board meeting, and [Göran at that time] talked about the expense related to translation, and he said that it was a very high expense. And we said this is not an expense, because within ALAC, we have a lot of ALSes and we are the promotion and discussion tool for ICANN, the best tool for ICANN, so translation is something necessary for us.

So this is why I decided to tell you what I did and not what I'm going to do. I think my time is up.

SERGIO SALINAS PORTOS:

I don't know if you would rather ask the questions now, or should we listen to the four candidates and then have a Q&A session? I think that first, it would be good to listen to all the statements by all the candidates, and later on, we can have a Q&A for the four of them. So now we have the candidate for chair elect and current secretary of LACRALO, Harold Arcos, and later on, Lilian Ivette De Luque who is now the representative of the communications working group within ALAC.

I see that some people agree with me that we should have the Q&A after the four statements. Okay, let's move now on to Harold. Harold, remember that you have five minutes, seven at the most, and then we will continue with the next candidate. Harold, welcome.

HAROLD ARCOS:

Thank you, Sergio. Thank you all. I think that the slides are now showing on the screen. In the interest of time, I'm going to quickly give you an overview of my work. Most of you know me, but I think that it is important to share with you this information. So to begin with, let me say that by way of introduction, before 2014, I was already involved with IT-related issues. I got involved when I was very young, but before joining ICANN as a member of global ISOC, I participated in different working groups. I was also a member of Internatuas from Venezuela. I'm currently the president of that organization.

I was present in one of the LACRALO meetings introducing one of the initial WHOIS webinars. I met Holly Raiche and Carlton Samuels who were already working in this area, as you know, with a new protocol, we made a lot of progress as an ALAC member. Also thanks to the tutoring of some members, such as Cheryl and Sylvia Herlein, I became involved in ICANN 52, in the NomCom meetings. I learned more about the methodology used there, the different criteria that was used in the ICANN world, and then I was able to witness some milestones within ICANN, the IANA transition.

A year later, discussions started centering around the change of domicile for ICANN for legal and tax purposes. Then we got to Mexico where we were talking about human rights in the framework of the IGF. By that time, the Internet governance ecosystem was impacted by all the discussions around human rights issues. And then I also participated in the LACRALO mediation process that allowed us to establish different criteria on diversity, gender balance and other type of balances.

Another important milestone had to do with the ALAC reviews. I was able to carry out different tasks and contribute to different review studies. I think Vanda years earlier had started some of us on the NomCom process when we were in Denmark, and so the reviews have been an important part of ICANN over the years.

So that was very rich experience for me. That was a wonderful school to learn a lot. I also got involved in the LAC Space [processes] where I was able to work on policy development processes as well as on review processes. And we worked on the PDP models and we reviewed those models, and we were able to streamline the process. Now PDPs are more accessible to all of us.

Then, in Kobe, I participated in the ICANN leadership training program, which enabled me to get closer in contact with different parts of LACRALO at a personal level. I found that that was a good opportunity to present our idea of governance, to understand that we are not isolated, that we are not alone, we are part of the community of global users so we need some consistency and we need a roadmap in common in order to have a greater impact on the world of governance.

Then we moved ahead with leadership program within LACRALO. You know that I was part of different review groups, and then I took over as secretary for LACRALO and we worked with the new leadership model.

After the Barcelona meeting, we saw some changes that we suggested in LACRALO, already reflected at the ALAC level. So we were very happy with that because we realized that we were finding novel ways of operating.

At the end of the day, we are a regional working team focusing on different processes, so I have decided to take on this commitment. For some people, this seems a natural step, but I feel this is actually a duty. I received a lot of support and assistance and contributions from many people, so I thought that it was the proper thing for me to take that position. So please let me know when we only have one or two minutes left.

SERGIO SALINAS PORTOS: You have one more minute left.

HAROLD ARCOS: Next slide, please. Just 13 seconds to summarize each of these boxes. I think that there are several key areas that we need to bear in mind. As all of you know, we have a new agenda at ICANN. Geopolitics now is an important term within the ICANN agenda. That wasn't the case before, so now this is a major step forward. Now we participate in the approval of the fiscal year plan and budgeting processes.

In LACRALO, we are working also on statements at the regional level, and of course, we have already started being a strong voice for LACRALO. And now we are dealing with a new reality that brings about new challenges. So we know that we are mostly working remotely, and here is where we see some challenges in terms of governance within LACRALO.

I will stop now, and I want to thank you all for your support and for all your encouragement to take on this new challenge. Thank you, and of

course, I will be glad to take any questions. So now we'll give the floor to Lilian Ivette De Luque. I know she's in a very warm place.

LILIAN IVETTE DE LUQUE:

First of all, I feel honored to be part of this opportunity to be able to participate in this democratic exercise, because what we are always looking for is the best for our region. So people before me had all the qualities and skills available to cover this position. However, I would like to first introduce myself. I know that many of you know me, and perhaps some others don't know me, but let me introduce myself.

I am Lilian Ivette De Luque Bruges. I am Colombian with Wayuu indigenous roots. I am a communicator and journalist, I specialize in organizational communication, communication for social development, information technology management. I have extensive experience in the public and private sector.

I was very young when I started working, and I have a huge experience and I focused on digital inclusion of vulnerable communities. I was working with victims and displaced persons in the armed conflict in Colombia and I was also working on digital government together with the ICT ministry in Colombia. Additionally, I am a co-owner of a cybersecurity company. Next slide, please.

So now I'm going to give you a very brief introduction at ICANN. I don't have [vast] experience, robust experience, but since I started working at ICANN, I was really busy learning and participating in this wonderful ecosystem which is Internet governance.

So my journey in the Internet governance begins back in 2012, and my journey in ICANN began in 2018 when Juan Manuel asked me to represent our ALS AGEIA Colombia in LACRALO. Today, it's an ALS in LACRALO, and now it has another name, [inaudible] Colombia. That same year, I was able to participate in the Global Indigenous Ambassador Program back in ICANN 61 in San Juan, Puerto Rico.

Then I was a fellow during ICANN 63, a fellow in ICANN 65 in Marrakech, and I was also a fellow for the ATLAS III meeting held in ICANN 66 in Montréal. So that was the beginning of my journey. I was the chair of the LACRALO communications working group. And thanks to Sergio, because he trusted me, we were able to create good work.

I am also a member of the LACRALO governance on the IDN multilingualism working group. I am the regional chair in the new rotation system. So I was the region chair for ICANN 70 of the universal acceptance working group and I was also liaison for the outreach and engagement subcommittee, and I am also the chair of the universal acceptance communications working group, and I was reelected by acclimation in 2021 once my previous tenure ended. Next slide, please.

It is worth mentioning that when I started working at universal acceptance working group, my concern was to include the region and to start participating and learning about universal acceptance in Latin America, and we're now seeing the results.

I am also member of the following At-Large working groups. I am the Social Media Working Group chair, I am member of the CPWG, member of the Subcommittee on Outreach and Engagement, I'm also a Capacity

Building Working Group member, the subteam for webinars. I also participated in the communications strategy, the ATLAS III program working group. I also participated in another subgroup which was the communication strategy for outreach and engagement.

I also participated for the DNS Women. This is a beautiful group of women led by Vanda. And when it comes to other aspects, I'm also a founding member of the ISOC chapter in Colombia for the SIG chapter. I'm also a member of the women cybersecurity and women SIG, and I am also member of the CIO network member in Colombia, because part of my job is to be in this network. I was also a fellow in the LACNIC school of Internet and in other schools of Internet in Colombia. Next slide, please.

So, what is my proposal? This period as a chair elect is a period of preparation, a possibility to learn in order to start creating a new path for engagement in order to be ready to take over the chair.

And what do we want to create? We would like the region to continue, and this is something that we should do together. We need to move forward together. Therefore, I would like to interact more with the ALSes in order to strengthen the bonds with these ALSes in order to promote their active participation and for them to be part of LACRALO, At-Large and ICANN and to participate in their events, to be in contact with these ALSes. We need to have their information updated. So our relationship with the ALSes is of vital importance.

Additionally, I think that we have to promote our community participation in all discussions on policy, DNS abuse, and all the hot

topics that are now being discussed in our community or ICANN community for our region to have a strong voice in those spaces and for us to be able to represent our end users. And all of these policies and decisions affect end users at the end of the day, so they're going to impact on end users as such.

Finally, I would like to promote a collaboration task and an integration task or activities with other RALOs and ALAC. So it is important to open our mind, to open ourselves and to become stronger and to be together, because when you have a sense of belonging to something, that is what you do. o this is the end of my presentation. Thank you, Sergio.

SERGIO SALINAS PORTOS: Thank you, Lilian, for speaking to the time. Now we have the Q&A session. I would like to see if there are questions in the chat. We have some spare minutes. We have 12 minutes available. Let's see if there are some questions in the chat.

SYLVIA HERLEIN LEITE: I am requesting the floor, Sergio.

CLAUDIA RUIZ: Sergio, sorry for interrupting you, but we have Alberto and Philippe Boland also with their hand up.

SERGIO SALINAS PORTOS: So we're going to give the floor to Philippe first.

PHILIPPE BOLAND: Yes, I would like to ask you a question. You say that you would like to engage ALSes. I am a member of ISOC and we had a [video] to promote our ALS but we never received any contact. So, why are you now promoting this?

SERGIO SALINAS PORTOS: Philippe, who are you addressing the question to?

PHILIPPE BOLAND: This is for Lilian.

LILIAN IVETTE DE LUQUE: Okay. Philippe, you are leaving behind a small detail, and this is that ISOC Colombia, in the past, there was a period of time when we were not active.

PHILIPPE BOLAND: Yes, but we never met in Colombia.

LILIAN IVETTE DE LUQUE: Yeah, I know you, I met you because your organization was always sending us e-mails promoting your events, because the institutional email was working so I was able to receive those e-mails. And when I saw your name in the list, I told Juan Manuel, "I know him because his organization was sending us invitations."

PHILIPPE BOLAND: I am working with other ALSes, but I never have the chance of contacting anyone in Colombia. So now I would like to know if we're going to have contact with you, because we [wrote] but we have no reply from Colombia. That's why we are trying to support the creation of different activities at ICANN, but we need you to reply to us. I have been working with Harold and with many other members, and I received a lot of support. There is a lot of support from many other ALSes, but I never receive support from Colombia.

So now that you're saying that you're going to [inaudible], this is something I want to check with you, if there is going to be truth.

LILIAN IVETTE DE LUQUE: Exactly, because in Colombia, I work with government organizations, they know me, they know me at the government level, but now we're in another level, and we do need to work together. We need to do teamwork.

PHILIPPE BOLAND: Yeah, I know. I work with three or four governments and that has always been the goal.

SERGIO SALINAS PORTOS: Colleagues, sorry for interrupting you, but I know that there are some other questions and candidates willing to take the floor. So excuse me, but I need to give the floor to other candidates. So, thanks, Philippe, for

your question, and thanks, Lilian, for your reply. Sylvia, please go ahead.
Alberto, I see your hand up. Is this an old hand?

ALBERTO SOTO: It's a new hand, but I'm going to wait my turn.

SYLVIA HERLEIN LEITE: I typed my question in the chat, and this is for the four candidates. I would like to know their opinion about the current LACRALO process that started back in 2018. So, what do you think about it? And if they're going to continue—because I am very interested in continuing with the project because I believe we have worked really hard throughout this period. So that's why I posted that question for the four candidates on the chat.

SERGIO SALINAS PORTOS: Who would like to answer those questions first?

HAROLD ARCOS: Perhaps we can follow the order of speaking so that we can have the four of us replying to the questions.

SERGIO SALINAS PORTOS: Okay, so Carlos is going to be the first, Alberto, Harold, and then Lilian. Carlos, please go a.

CARLOS AGUIRRE: Thank you, Sergio. When it comes to Sylvia's question, absolutely, yes. I mentioned that during my presentation. And I also mentioned that the idea is to keep on with the good work that we have now, because I was quite critical at some other point in time, but I see now that we have been working in a very good and intelligent manner and we're getting good results. And this is because of the work of the working groups, because of the effort of the Board. And that was the original intention since the inception of the region, so the answer is yes, definitely, we're going to keep on supporting and keep on working in the same manner.

SERGIO SALINAS PORTOS: Alberto, please go ahead. Perhaps you can also make your comment.

ALBERTO SOTO: Sylvia, I fully agree with you. In the past, I was not in agreement with many things, but things went on very well, and you're now working on IDNs. So I believe that we have to reinforce, we need more people. And I am not an ALAC member, but I participate in all ALAC activities and webinars, and LACRALO was mentioned because of the IDN courses being delivered, and everyone is happy with that. So I believe that we have to export, if you will, that activity and take it to other places. And we have no reports, but we need to have the minutes available for those activities.

So my question to you is if you all have the necessary time to devote to the position that you're now applying for, because sometimes we have positions and people in positions but they are not participating because

of a lack of time, and our main function is to be a sort of liaison between the RALO and ALAC.

SERGIO SALINAS PORTOS: It is Harold's time now. Please go ahead.

HAROLD ARCOS: Thank you, Sergio. When it comes to Sylvia's question, yes, of course. So we have reached to this point thanks to the time devoted by volunteers and thanks to the effort and participation of many regional members that are participating in many meetings during the weeks, they're participating in the review, in the governance working groups, in consultations, in [subregional] working groups, and they participate in different topics. So that's why we were able to achieve these goals and we have a new structure. And of course, that is a commitment that we have ahead. We have to continue and we have to deepen our efforts because as we have seen before throughout our history, we had some tools that were useless, but now we have new structures and tools that are really useful. We have to keep on working particularly on Internet governance. So this is something that we have to deep dive, and it's our commitment to keep on working on topics and to keep on creating. It's not just a matter of continuing with things in the past. We have to create every day what the region needs to move forward to the next level and to the next stage. So we're really very happy with the participation, with the inclusion, but we need more participation, more engagement, and that is what it is about. We need more informed participation. Next, please.

SERGIO SALINAS PORTOS: Thank you, Harold. Now it is Lilian's turn. Go ahead, Lilian.

LILIAN IVETTE DE LUQUE: In answer to Sylvia's question, let me say that it is a clear truth that since 2018, the region has undergone significant changes. It is extremely important to continue with the work that is well oriented. We also need to come up with new things because everything is dynamic, everything changes and we need to adapt to the new challenges. So that is my position, to continue to grow, to adapt, to change depending on the dynamics within the region. Thank you.

SERGIO SALINAS PORTOS: Thank you, Lilian. I don't know whether there are any further questions. Are there any hands raised? I don't see any.

ALBERTO SOTO: Sergio, I asked a question. I was asking whether all candidates have enough time to devote to LACRALO.

SERGIO SALINAS PORTOS: Yes, you're right, Alberto. You asked that question. So let's start, again, with the answers. We start with Carlos, then we give the floor to Harold. Please be extremely brief because we only have three minutes left in this call.

CARLOS AGUIRRE: Is a yes enough? It's quite quick, right?

SERGIO SALINAS PORTOS: Yes, that's quick.

CARLOS AGUIRRE: Yes, fortunately, throughout my life I have always devoted all the necessary time to my commitments. So in answer to this question posed by Alberto, yes, definitely yes.

SERGIO SALINAS PORTOS: Thank you, Carlos. Alberto.

ALBERTO SOTO: Yes, I have already answered that.

SERGIO SALINAS PORTOS: Harold.

HAROLD ARCOS: Yes, of course.

SERGIO SALINAS PORTOS: Okay. And Lilian?

LILIAN IVETTE DE LUQUE: Sergio, Alberto was so fast that I did not understand what he said.

SERGIO SALINAS PORTOS: The question is whether you will have the time. Do you have enough time to take care of all the issues that have to do with the region? We know that we devote a lot of time to the work we do here.

LILIAN IVETTE DE LUQUE: Yes. I think that I have devoted a lot of time to the region, to ALAC and to other activities, and even now, if I am elected for this position, I will devote more time and I will increase my commitment, of course. The answer is yes.

SERGIO SALINAS PORTOS: I see that there are some more questions in the chat. I'm not sure whether we have time. I think this is a question for Alberto, right?

ALBERTO SOTO: Why don't you send it by e-mail? That is my suggestion.

SERGIO SALINAS PORTOS: Yes, of course. Okay, so time is up, so I would like to say some final remarks. Our dear colleague, the chair elect for the region, Augusto Ho is going to take over from November. This will be my last election in which I'm going to participate as the chair of the region. And I would like Augusto to take the floor to make some closing remarks. Augusto will take good care of the region, he's going to be a very good chair. So

Augusto, if you're willing to take the floor, we would like to have some closing remarks from you. So let me say goodbye to all of you. Go ahead, Augusto.

AUGUSTO HO:

Thank you so much, Sergio. I will be honored in November to take over the chair from Sergio. I have always been a firm believer in teamwork. There is no one-man job here, there are no super powerful people. I always think that it's good to team up. There are always good contributions in a team.

I would have liked to do this here, to have a team with broad experience, and I would love to work as a team with collaboration, with fraternity, and going to enjoy working with whoever gets elected, but I will need all your willingness as well.

So I think that we have reached the top of the hour, so I want to thank you for all your comments. I liked the flow of this discussion. Thank you all, good evening to you all.

[END OF TRANSCRIPT]