## **WS2 Recommendations - GNSO Prioritization**

The purpose of the prioritization exercise is for the GNSO Council small team to identify a subset of WS2 recommendations that:

- 1. The GNSO Council has the responsibility to implement;
- 2. The broader GNSO Community (i.e., GNSO Stakeholder Groups and Constituencies) has the responsibility to implement
- 3. The broad ICANN community, including the GNSO, has the responsibility to implement in a collaborative manner.

The outcome of the small team's exercise is to be considered by the GNSO Council.

As several other ICANN community groups, including each individual GNSO Stakeholder Group and Constituency, are responsible for their own prioritization exercise of the WS2 recommendations, the GNSO Council small team's primary focus is to identify the WS2 recommendations that are relevant to the GNSO Council, and assess their respective priority level for implementation. These recommendations are highlighted in YELLOW. The small team also suggested priority levels for some recommendations NOT directly relevant to the GNSO Council; however, the ultimate assessment should be determined by the impacted ICANN community groups.

The small team defined the priority level based on their assessment of the <u>level of importance</u>. For example, some "high" priority recommendations are rated "high" due to their significance; they may have already been implemented by the Council to certain extent, so the "high" priority does not necessarily reflect the level of effort or level of urgency required for implementation.

### **Resources:**

- Full list of WS2 Accountability Recommendations (see pp.18-37)
- WS2 Implementation Assessment Report

#### Instruction:

- Please insert [x] in the cells to indicate which entity you believe that has the responsibility to implement a specific WS2 recommendation (i.e., GNSO Council, GNSO SGs/Cs, ICANN Community, and/or ICANN org).
- If you believe an entity other than the ICANN community or the ICANN org has the responsibility to implement a certain WS2 recommendation, you can leave the cells blank.
- Please also write "low", "medium", or "high" to indicate the priority level of implementing a specific recommendation.

Note: first column indicates the row numbers under each topic, not the recommendation numbers. Some recommendations contain sub sections.

4	ŧ	Recommendation(s)	GNSO	GNSO	ICANN	ICANN org	Priority	Note
			Council	SGs/Cs	Community		(Low, Med,	
					(incl GNSO)		High)	

## **Topic 1. Improve Diversity**

Summary: Recommends the community to agree on a definition of diversity, identify the elements of diversity that are in their charter, assess diversity within their structures and publish this information. Diversity assessments and publications should be conducted on a regular schedule moving forward.

	ving forward.	ns mjormation. Diversity as	sessificines and p	submeations should be conde	acted on a regular senedale
1	1.1 SO/AC/Groups should agree that the following seven key elements of diversity should be used as a common starting point for all diversity considerations within ICANN:  - Geographical/Regional Representation  - Language  - Gender  - Age  - Physical Disability  - Diverse Skills  - Stakeholder Group or Constituency		X	Medium to High	Board is waiting for the community to agree. Cross-community work of some type would be needed. Standardised reporting template is needed.  Up to the ICANN community to decide on the priority level.
2	1.2 Each SO/AC/Group should identify which elements of diversity are mandated in their charters or ICANN Bylaws and any other elements that are relevant and applicable to each of its levels	X		Medium	Current SG Charters include geo diversity & non-discrimination.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	including leadership (Diversity Criteria) and publish the results of the exercise on their official websites.						Up to GNSO's SGs/Cs to decide on the priority level.
3	1.3 Each SO/AC/Group, supported by ICANN staff, should undertake an initial assessment of their diversity for all of their structures including leadership on their Diversity Criteria and publish the results on their official website.		x			Medium	Up to GNSO's SGs/Cs to decide on the priority level.
4	1.4 Each SO/AC/Group should use the information from their initial assessment to define and publish on their official website their Diversity Criteria objectives and strategies for achieving these, as well as a timeline for doing so.		Х			Medium	Up to GNSO's SGs/Cs to decide on the priority level.
5	1.5 Each SO/AC/Group, supported by ICANN staff, should undertake a regular update of their diversity assessment against their Diversity Criteria and objectives at all levels including leadership. Ideally this		Х			Medium	Up to GNSO's SGs/Cs to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	update should be carried out annually but not less than every three years. They should publish the results on their official website and use this information to review and update their objectives, strategies, and timelines.						
6	1.6 ICANN staff should provide support and tools for the SO/AC/Groups to assist them in assessing their diversity in an appropriate manner. ICANN should also identify staff or community resources that can assist SO/ACs or other components of the community with diversity-related activities and strategies.				X		Up to ICANN org to decide on the priority level.
7	1.7 ICANN staff should support SO/AC/Groups in developing and publishing a process for dealing with diversity-related complaints and issues.				Х		Up to ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
8	1.8 ICANN staff should support the capture, analysis, and communication of diversity information, seeking external expertise if needed, in the following ways:  1.81 Create a diversity section on the ICANN website.  1.82 Gather and maintain all relevant diversity information in one place.  1.83 Produce an Annual Diversity Report for ICANN based on all the annual information and provide a global analysis of trends and summarize SO/AC/Groups recommendations for improvement, where appropriate. This should also include some form of reporting on diversity complaints.  1.84 Include diversity information derived from the Annual Diversity Report in ICANN's Annual Report.				X		Up to ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO	GNSO	ICANN	ICANN org	Priority	Note
		Council	SGs/Cs	Community		(Low, Med,	
				(incl GNSO)		High)	

# Topic 2. Guidelines for Standards of Conduct Presumed to be in Good Faith Associated with Exercising Removal of Individual ICANN Board Directors

Summary: Recommends guidelines for petitioning and considering the removal of board members including a standard framework be developed and used to raise the issue of Board removal to the respective body. More broadly, it also asks that these guidelines for engaging discussions around Board removal could be adopted as a universal standard given that they are broad enough to encompass any discussion.

1	2.1 Recommendations for guidelines	Х		High	GNSO Council approved
	with respect to Petitions for				guidelines and motion
	removal:				templates to help fulfill its
	2.1.1: May for any reason; and				role & obligation as a
	2.1.2: Must:				Decisional Participant in
	2.1.2.1: Be believed by the				the Empowered
	Indemnified Party to be true.				Community. See:
	2.1.2.2: Be in writing.				https://gnso.icann.org/en/
	2.1.2.3: Contain sufficient detail to				council/annex-d-so-ac-dire
	verify facts; if verifiable facts are				ctor-removal-12dec19-en.
	asserted.				pdf and
	2.1.2.4: Supply supporting evidence				https://gnso.icann.org/site
	if available/applicable.				s/default/files/file/field-fil
	2.1.2.5: Include references to				e-attach/annex-d-nomcom
	applicable by-laws and/or				-director-removal-12dec19
	procedures if the assertion is that a				<u>-en.pdf</u>
	specific by-law or procedure has				
	been breached.				However, most of the
	2.1.2.6: Be respectful and				recommendations for
	professional in tone.				petitions (e.g., to be
					believed by the

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
							Indemnified Party to be true, contain sufficient details to verify facts, supply supporting evidence, include references to relevant Bylaws if appropriate and be respectful and professional in tone) do not appear to be in the guidelines. There is no specific reference to the Bylaws indemnity for good faith actions (Bylaws Article 20.2) in the material presented in the GNSO guidelines.  Action Item: GNSO support staff to follow up with Heather Forrest/Bylaws Drafting Team to seek their view on whether the existing guidelines provide sufficient flexibility to

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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							satisfy WS2 Rec 2.1.2 and its sub recommendations.
2	2.2 Recommendations for guidelines with respect to procedures for consideration of board removal notices by SO/ACs to include: 2.2.1: Reasonable time frames for investigation by SO/AC councils or the equivalent decision-making structures if the SO/AC deems that an investigation is required. 2.2.2: Period of review by the entire membership of the SO/AC provided the SO/AC organizational structure customarily provides review for individual members; otherwise, period of review by those empowered to represent the SO/AC in decisions of this nature. 2.2.3: Consistent and transparent voting method for accepting or rejecting a petition; such voting maybe be by the entire membership or those empowered to represent the SO/AC in decisions of this nature.	X				High	GNSO Council approved guidelines and motion templates to help fulfill its role & obligation as a Decisional Participant in the Empowered Community. See: https://gnso.icann.org/en/council/annex-d-so-ac-director-removal-12dec19-en.pdf

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	2.2.4: Documentation of the community process and how decisions are reached.						
3	2.3.1 A standard framework be developed and used to raise the issue of Board removal to the respective body – either the specific SO/AC who appointed the member or the Decisional Participant in the case of a NomCom appointee. The framework would be in the context of developing a broader framework for implementing community powers and entering into the discussions contemplated by WS1. This framework could be developed by a new group specifically formed for that purpose.			x			GNSO Council approved guidelines and motion templates to help fulfill its role & obligation as a Decisional Participant in the Empowered Community. See: https://gnso.icann.org/en/council/annex-d-so-ac-director-removal-12dec19-en.pdf and https://gnso.icann.org/sites/default/files/file/field-file-attach/annex-d-nomcom-director-removal-12dec19-en.pdf  However, the proposed development of a standard framework for raising Board removal appears to be an issue for the ICANN community

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
							rather than the GNSO Council.  Up to the ICANN community to decide on the priority level.
4	2.3.2 Implement the guidelines as a community best practice to apply to all discussions even if not covered by the indemnities contemplated under Article 20. There may be discussions around rejecting a budget or rejecting a proposed standard Bylaw that would benefit from a good faith process. The guidelines for engaging discussions around Board removal could be adopted as a universal standard given that they are broad enough to encompass any discussion.				X		Up to ICANN org to decide on the priority level.

# **Topic 3. Framework of Interpretation for Human Rights**

Summary: Recommends the adoption of the Framework of Interpretation it developed for the ICANN Bylaws dealing with Human Rights, which can be found in Annex 3.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
1	3. Recommends the adoption of the Framework of Interpretation it developed for the ICANN Bylaws dealing with Human Rights, which can be found in Annex 3.	X		X		Medium to High	The prioritization level of implementing this recommendation is to be discussed by the GNSO Council.  We have the ICANN bylaw that is in force: when the WS1 was adopted, the bylaw was made dormant on the basis that it creates risks for lawsuits for ICANN until the community knows how to interpret the bylaw. But the framework of interpretation left a lot to the ACs/SOs for implementation, and GNSO must adhere to the bylaw and the framework. This is one of the highest priorities here because we need to figure out how to assess the human rights impact of the GNSO policies.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
							The question of how to implement the existing bylaw obligations related to Human Rights Core Value may be considered in "PDP4.0" or other future endeavors.

### **Topic 4. Jurisdiction**

Summary: Recommends ICANN to better support applicants from sanctioned countries by using its best efforts to apply for OFAC licenses to support them, to be clear about the process, and clearly communicate progress to applicants. In addition ICANN should also explore various tools to remind registrars to understand the applicable laws under which they operate and to accurately reflect those laws in their customer relationships. ICANN should also assess and potentially pursue general licenses to cover transactions integral to ICANN's role in managing the DNS and contracts for Internet resources to enable individual transactions to proceed without the need for specific licenses. This recommendation also asks the organization, the GNSO, and the contracted parties to assess and consider possible changes to the RA and RAA to include several choice of law provisions. Finally, the recommendation asks to develop a msm for further discussions of several outstanding jurisdiction-related concerns that remain.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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1	4.1 Recommendations Relating to OFAC Sanctions and Related Sanctions Issues; 4.1.1 ICANN Terms and Conditions for Registrar Accreditation Application Relating to OFAC Licenses. For ICANN to enter into a Registration Accreditation Agreement (RAA) with an applicant from a sanctioned country, it will need an OFAC license. Currently, "ICANN is under no obligation to seek such licenses and, in any given case, OFAC could decide not to issue a requested license." This uncertainty could discourage residents of sanctioned countries from applying for accreditation. The sub-group recommends that the above sentence should be amended to require ICANN to apply for and use best efforts to secure an OFAC license if the other party is otherwise qualified to be a registrar (and is not individually subject to sanctions). During the licensing process, ICANN should be helpful			X	X	Medium	Recs 4.1-4.3 may be impacted by SubPro outcomes.  Up to the ICANN community and ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	and transparent with regard to the licensing process and ICANN's efforts, including ongoing communication with the potential registrar.						
2	4.1 Recommendations Relating to OFAC Sanctions and Related Sanctions Issues; 4.1.2 Approval of gTLD Registries. In the 2012 round of the New gTLD program, it was difficult for residents from sanctioned countries to file and make their way through the application process. The Applicant Guidebook (AGB) states: "In the past, when ICANN has been requested to provide services to individuals or entities that are not SDNs (specially designated nationals) but are residents of sanctioned countries, ICANN has sought and been granted licenses as required. In any given case, however, OFAC could decide not to issue a requested license." The sub-group recommends that ICANN			X	X	Medium	Up to the ICANN community and ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	should commit to applying for and using best efforts to secure an OFAC license for all such applicants if the applicant would otherwise be approved (and is not on the SDN list). ICANN should also be helpful and transparent with regard to the licensing process, including ongoing communication with the applicant.						
3	4.1 Recommendations Relating to OFAC Sanctions and Related Sanctions Issues; 4.1.3 Application of OFAC Limitations by Non-U.S. Registrars. It appears that some non-U.Sbased registrars might be applying OFAC sanctions with registrants and potential registrants, based on a mistaken assumption that they must do so simply because they have a contract with ICANN. Non-U.S. registrars may also appear to apply OFAC sanctions, if they "cut and paste" registrant agreements from U.Sbased registrars. While ICANN cannot provide legal advice to			X	X	Medium	Up to the ICANN community and ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	registrars, it can bring awareness of these issues to registrars. The sub-group recommends that ICANN clarify to registrars that the mere existence of their RAA with ICANN does not cause them to be required to comply with OFAC sanctions. ICANN should also explore various tools to remind registrars to understand the applicable laws under which they operate and to accurately reflect those laws in their customer relationships.						
4	4.1 Recommendations Relating to OFAC Sanctions and Related Sanctions Issues; 4.1.4 General Licenses. OFAC "general licenses" cover particular classes of persons and types of transactions. ICANN could pursue general licenses to cover transactions integral to ICANN's role in managing the DNS and contracts for Internet resources, such as registries and registrars entering into Registry Agreements (RAs) and			X	X	Medium	ICANN Org feasibility study is under consideration.  Up to the ICANN community and ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	Registrar Accreditation Agreements (RAAs), Privacy/Proxy Accreditation, support for ICANN-funded travelers, etc. This would enable individual transactions to proceed without the need for specific licenses.						
	A general license would need to be developed in conjunction with the U.S. Department of the Treasury, which must amend OFAC regulations to include the new license. This regulatory process may be a significant undertaking.						
	The sub-group recommends that ICANN take steps to pursue one or more OFAC "general licenses." ICANN should first prioritize a study of the costs, benefits, timeline and details of the process. ICANN should then pursue general licenses as soon as possible, unless it discovers significant obstacles. If so, ICANN should report this to the community and seek its advice on how to proceed. If unsuccessful, ICANN						

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	needs to find other ways to remove "friction" from transactions between ICANN and residents of sanctioned countries. ICANN should communicate regularly about its progress, to raise awareness in the ICANN community and with affected parties.						
5	4.2 This sub-group considered how the absence of a choice of law provision in the base RA, the absence of a choice of law provision in the standard RAA, and the contents of the choice of venue provision in RAs could impact ICANN's accountability. These are standard-form contracts that are not typically negotiated; changes are now determined through an amendment procedure (e.g. Art. 7.6 of the RA). The sub-group understands that it cannot require ICANN to make amendments to the RA or the RAA. Rather, this recommendation suggests possible changes to the RA and RAA for study	X	X		X	Medium	Contracted Parties need to consider if they are prepared to enter into negotiations to amend base RA/RAA.  Coordination among the GNSO Council/SGs/Cs may be needed for implementing this recommendation. SGs/Cs should be made aware of this recommendation and report back to the Council on their assessment.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	and consideration by ICANN the organization, the GNSO, and the contracted parties. The RA and RAA do not contain choice of law provisions. The governing law is thus undetermined, until determined by a judge or arbitrator or by agreement of the parties.  4.2.1 Choice of Law and Venue Provisions in the Registry Agreement The sub-group identified several alternative approaches for the RA, which could also apply to the RAA. The body of the report discusses the advantages and disadvantages of each approach.						
	4.2.1.1 Menu Approach. The sub-group supports a "Menu" approach, where the governing law would be chosen before the contract is executed from a "menu" of possible governing laws. The menu needs to be defined; this could best left to ICANN and the registries. The sub-group discussed a						

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	number of possible menus, which could include one country, or a small number of countries, from each ICANN geographic region, plus the status quo (no choice of law) and/or the registry's jurisdiction of incorporation and/or the countries in which ICANN has physical locations. The sub-group has not determined what the menu items should be, but believes there should be a balance between the advantages and disadvantages of having different governing laws apply to the same base RA, which likely suggests having a relatively limited number of choices on the menu. The sub-group recommends that the Registry choose from among the options on the menu (i.e., the choice would not be negotiated with ICANN).  4.2.1.2 "California" (or "fixed law") Approach. A second possible option is for all RAs to include a choice of						

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	law clause naming California and U.S. law as the governing law.  4.2.1.3 Carve-Out Approach. A third possible option would be a "Carve-Out" approach, whereby parts of the contract that would benefit from uniform treatment are governed by a uniform predetermined law (e.g., California) and other parts are governed either by the law of the registry's jurisdiction or by a jurisdiction chosen using the "Menu" approach.  4.2.1.4 Bespoke Approach. In the "Bespoke" approach, the governing law of the entire agreement is the governing law of the Registry Operator.  4.2.1.5 Status Quo Approach. A fifth possible approach is to retain the status quo, (i.e., have no "governing law" clause in the RAA).			(incl GNSO)		High)	

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	4.2.2 Choice of Law Provisions in						
	Registrar Accreditation Agreements.						
	The options for the RAA are						
	essentially the same as for the RA.						
	4.2.3 Choice of Venue Provisions in						
	Registry Agreements. Under the RA,						
	disputes are resolved by "binding						
	arbitration," pursuant to ICC rules.						
	The RA contains a choice of venue						
	provision stating that the venue is						
	Los Angeles, California as both the						
	physical place and the seat of the						
	arbitration. When entering into						
	contracts with registries, ICANN						
	could offer a list of possible venues						
	for arbitration rather than imposing						
	Los Angeles, California. The registry						
	that enters into a registry						
	agreement with ICANN could then						
	choose which venue it prefers at or						
	before the execution of the						
	contract.						

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
6	4.3 Further Discussions of Jurisdiction-Related Concerns (Suggestion). There were a number of concerns raised in the sub-group where the sub-group had substantive discussions but did not get to a point of conclusion. As an example, there were discussions of limited, partial, relative, or tailored immunity for ICANN that did not come to conclusion. These concerns were put on the table by different stakeholders, and for these stakeholders, these are legitimate concerns. As these concerns were not discussed to the end, there should be a path forward for these concerns beyond the CCWG- Accountability, which was tasked to look into a limited number of issues within a limited period of time and with a limited budget.  Therefore, the sub-group suggests that another multistakeholder process of some kind should be considered to allow for further			X		Medium	This recommendation was critical to GAC support of the WS2 Final report. It is not specifically addressed in the ICANN Nov 2019 Implementation Assessment Report. This recommendation is not within GNSO Council's remit.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	consideration, and potentially resolution, of these concerns. We						
	believe that this report, with its annexes, can be a very useful tool						
	for further debates which will surely take place – whether in another cross-constituency effort or in a						
	future ATRT Review, or in some other ICANN context. The						
	appropriate forum for such discussions is beyond the mandate						
	of the CCWG-Accountability; however, we encourage the community to build on the work of						
	the sub-group and prior work in this area.						

## Topic 5. Improving the ICANN Office of the Ombuds (IOO)

Summary: Recommends the Ombuds Office to have a more strategic focus with procedures that distinguish complaint categories and how they should be handled. Once completed, the Ombuds Office shall conduct a soft-relaunch. In addition, timelines for handling of complaints and community response times should be established; the office should undergo mediation, an Ombuds Advisory Panel should be established, and gender and diversity to be established to ensure that the Community has choices as to whom in the IOO they can bring their complaints to and feel more comfortable doing so. Independence of the Ombuds Office should be strengthened with a five-year, fixed-term contract. A formal communication plan should be established as part of the Ombuds annual business plan. Considerations should be made and declared publicly when looking at the Ombuds' involvement in any non-complaints work.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
1	5.1 The Ombuds Office should have a more strategic focus.				x		Up to ICANN org to decide on the priority level.
2	5.2 The Ombuds office should include procedures that:  5.2.1 Distinguish between different categories of complaints and explains how each will be handled;  5.2.2 Set out the kinds of matters where the Ombuds will usually not intervene – and where these matters are likely to be referred to another channel (with the complainant's permission);  5.2.3 Provides illustrative examples				X		Up to ICANN org to decide on the priority level.
	to deepen understanding of the Ombuds' approach.(IOO)						

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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3	5.3 Once ICANN has agreed to a revised configuration for the Office of the Ombuds, a plan (see Rec 5.1 and 5.2) should be developed for a soft relaunch of the function, which should incorporate action to emphasis the importance of the Ombuds function by all relevant parts of ICANN, including:  - Board - CEO - Community Groups - Complaints Officer				X		Up to ICANN org to decide on the priority level.
4	5.4 All relevant parts of ICANN should be required (should include the corporation, the Board and committees, and anybody or group with democratic or delegated authority) to respond within 90 days (or 120 days with reason) to a formal request or report from the Office of the Ombudsman. The response should indicate the substantive response along with reasons. Should the responding party not be able to meet the			X		Low	Up to the ICANN community to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	120-day limit due to exceptional circumstances, that party can apply to the IOO to seek an additional extension prior to the expiration of the original 90-day delay. The application should be in writing, stating the nature of the exception and the expected time required to respond. The IOO will respond to such requests within a week.						
5	5.5 The ICANN Office of the Ombuds should establish timelines for its own handling of complaints and report against these on a quarterly and annual basis.				х		Up to ICANN org to decide on the priority level.
6	5.6 The Office of the Ombuds should be configured so that it has formal mediation training and experience within its capabilities.				Х		Up to ICANN org to decide on the priority level.
7	5.7 Ideally, the Office of the Ombuds should be configured so that it has gender and, if possible, other forms of diversity within its staff resources. (The primary objective of this				Х		Up to ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
Q	recommendation is to ensure that the Community has choices as to whom in the IOO they can bring their complaints to and feel more comfortable doing so.)  ICANN should establish an Ombuds				Y		Lin to ICANN org to decide
8	ICANN should establish an Ombuds Advisory Panel: 5.8.1 Made up of five members to act as advisers, supporters, and wise counsel for the Ombuds and should be made up of a minimum of at least two members with Ombudsman experience and the remainder with extensive ICANN experience; 5.8.2 The Panel should be responsible for: 5.8.2.1 Contributing to the selection process for new Ombuds, which would meet the various requirements of the Board and Community, including diversity; 5.8.2.2 Recommending candidates for the position of Ombuds to the Board;				X		Up to ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	5.8.2.3 Recommending terms of						
	probation to the Board for new						
	Ombuds;						
	5.8.2.4 Recommend to the Board						
	firing an Ombuds for cause;						
	5.8.2.5 Contribute to an external						
	evaluation of the IOO every five						
	years						
	5.8.2.6 Making recommendations						
	regarding any potential involvement						
	of the IOO in non-compliant work						
	based on the criteria listed in						
	Recommendation 11;						
	5.8.3 The Panel cannot be						
	considered as being part of the						
	Ombuds Office and cannot be						
	considered additional Ombuds, but						
	rather external advisors to the						
	office;						
	5.8.4 Any such advisory panel would						
	require the Ombuds to maintain its						
	confidentiality engagements per the						
	Bylaws.						

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
9	5.9 The Ombuds employment contracts should be revised to strengthen independence by allowing for a: (R5.9.1 - Five-year fixed term (including a 12-month probationary period) and permitting only one extension of up to three years (the extension should be subject to a community-based feedback mechanism to the Advisory Panel covering Ombuds performance over the previous years); (R5.9.2 - The Ombuds should only be able to be terminated with cause).				X		Up to ICANN org to decide on the priority level.
10	5.10 The Ombuds should have as part of their annual business plan, a communications plan – including the formal annual report – publishing reports on activity, collecting and publishing statistics and compliant trend information, collecting user satisfaction information, and publicizing systemic improvements arising from the Ombuds' work.				X		Up to ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
11	5.11 The following points should be considered and clarified publicly when looking at the Ombuds' involvement in any non-complaints work:  - Whether there is unique value that the Ombuds can add through the proposed role or function?  - Whether the proposed reporting/accountability arrangements may compromise perceived independence?  - Whether the workload of the proposed role/function would limit the Ombuds ability to prioritize their complaints-related work?  - Whether any Ombuds' involvement with the design of new or revised policy or process, meets the requirement of not, in any way, creating a "stamp of approval"?  - Whether the proposed Ombuds input may be seen as a "short-cut" or substituting for full stakeholder consultation?			X			Up to the ICANN community to decide on the priority level.

#	Recommendation(s)	GNSO	GNSO	ICANN	ICANN org	Priority	Note
		Council	SGs/Cs	Community		(Low, Med,	
				(incl GNSO)		High)	

### **Topic 6. Increase SO/AC Accountability**

Summary: Recommends SO/AC/Groups document their decision-making methods, procedures for members to challenge the process, report annually what they have done for the year to improve accountability. Transparency should be provided by publishing SO/AC transparency and accountability (policies, procedures, and documented practices), Charter and operating guidelines, lists of members and officers, records of meetings, correspondence. Rules of eligibility and criteria for membership should be clearly outlined in the bylaws or in operational procedures. Each SO/AC/Group should support engagement by publishing newsletters and other communications, maintaining a site/wiki, and create a committee to support outreach/engagement strategy. Each SO/AC/Group should review its policies and procedures at regular intervals and make changes to operational procedures and charter as indicated by the review

1	6.1 - Accountability 6.1.1 - SO/AC/Groups should document their decision-making methods, indicating any presiding officers, decision-making bodies, and whether decisions are binding or nonbinding; 6.1.2 - SO/AC/Groups should document their procedures for members to challenge the process	X		Medium	The GNSO Council has already been in compliance with some of the recommendations under this topic. The implementation of them is ongoing and does not necessarily have an impact on other Council efforts. Henc, the prioritization
	used for an election or formal decision; 6.1.3 - SO/AC/Groups should document their procedures for non-members to challenge decisions regarding their eligibility to become a member				Ievel is medium.  The Nov 2019 Implementation Assessment Report suggests that for Recs 6.1-6.5 a detailed inventory of work

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	6.1.4 - SO/AC/Groups should document unwritten procedures and customs that have been developed in the course of practice, and make them part of their procedural operation documents, charters, and/or bylaws, Each year, SO/AC/Groups should publish a brief report on what they have done during the prior year to improve accountability, transparency, and participation, describe where they might have fallen short, and any plans for future improvements).						underway in each SO/AC is needed so the community can consider next steps. Substantive consideration of these issues could form part of the GNSO3 review due to start in June 2021.
2	6.1 - Accountability 6.1.5 Each year, SO/AC/Groups should publish a brief report on what they have done during the prior year to improve accountability, transparency, and participation, describe where they might have fallen short, and any plans for future improvements.	X				Medium	The GNSO Council has already been in compliance with some of the recommendations under this topic. The implementation of them is ongoing and does not necessarily have an impact on other Council efforts. Hence, the prioritization level is medium.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
							The Nov 2019 Implementation Assessment Report suggests that for Recs 6.1-6.5 a detailed inventory of work underway in each SO/AC is needed so the community can consider next steps. Substantive consideration of these issues could form part of the GNSO3 review due to start in June 2021.
3	6.1 - Accountability 6.1.6 Each Empowered Community (EC) Decisional Participant should publicly disclose any decision it submits to the EC. Publication should include description of processes followed to reach the decision.	X				Medium	The GNSO Council has already been in compliance with some of the recommendations under this topic. The implementation of them is ongoing and does not necessarily have an impact on other Council efforts. Hence, the prioritization level is medium.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
							The Nov 2019 Implementation Assessment Report suggests that for Recs 6.1-6.5 a detailed inventory of work underway in each SO/AC is needed so the community can consider next steps. Substantive consideration of these issues could form part of the GNSO3 review due to start in June 2021.
4	6.1 Accountability 6.1.7 Links to SO/AC transparency and accountability (policies, procedures, and documented practices) should be available from ICANN's main website, under "accountability." ICANN staff would have the responsibility to maintain those links on the ICANN website.	X				Medium	The GNSO Council has already been in compliance with some of the recommendations under this topic. The implementation of them is ongoing and does not necessarily have an impact on other Council efforts. Hence, the prioritization level is medium.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
							The Nov 2019 Implementation Assessment Report suggests that for Recs 6.1-6.5 a detailed inventory of work underway in each SO/AC is needed so the community can consider next steps. Substantive consideration of these issues could form part of the GNSO3 review due to start in June 2021.
5	6.2 Transparency; 6.2.1 Charter and operating guidelines should be published on a public webpage and updated whenever changes are made; 6.2.2 Members of the SO/AC/Group should be listed on a public webpage; 6.2.3 Officers of the SO/AC/Group should be listed on a public webpage.	X				Medium	The GNSO Council has already been in compliance with some of the recommendations under this topic. The implementation of them is ongoing and does not necessarily have an impact on other Council efforts. Hence, the prioritization level is medium.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
							The Nov 2019 Implementation Assessment Report suggests that for Recs 6.1-6.5 a detailed inventory of work underway in each SO/AC is needed so the community can consider next steps. Substantive consideration of these issues could form part of the GNSO3 review due to start in June 2021.
6	6.2 Transparency 6.2.4 Meetings and calls of SO/AC/Groups should normally be open to public observation. When a meeting is determined to be members-only, that should be explained publicly, giving specific reasons for holding a closed meeting. Examples of appropriate reasons include discussion of confidential topics such as; 6.2.4.1 Trade secrets or sensitive commercial information whose	X				Medium	The GNSO Council has already been in compliance with some of the recommendations under this topic. The implementation of them is ongoing and does not necessarily have an impact on other Council efforts. Hence, the prioritization level is medium.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	disclosure would cause harm to a person or organization's legitimate commercial or financial interests or competitive position; 6.2.4.2 Internal strategic planning whose disclosure would likely compromise the efficacy of the chosen course; 6.2.4.3 Information whose disclosure would constitute an invasion of personal privacy, such as medical records; 6.2.4.4 Information whose disclosure has the potential to harm the security and stability of the Internet;	Council	Susyes	•			The Nov 2019 Implementation Assessment Report suggests that for Recs 6.1-6.5 a detailed inventory of work underway in each SO/AC is needed so the community can consider next steps. Substantive consideration of these issues could form part of the GNSO3 review due to start in June 2021.
	6.2.4.5 Information that, if disclosed, would be likely to endanger the life, health, or safety of any individual or materially prejudice the administration of justice.						

#	Recommendation(s)	GNSO	GNSO	ICANN	ICANN org	Priority	Note
		Council	SGs/Cs	Community		(Low, Med,	
				(incl GNSO)		High)	
7	6.2 Transparency;	Х				Medium	The GNSO Council has
	6.2.5 Records of open meetings						already been in
	should be made publicly available.						compliance with some of
	Records include notes, minutes,						the recommendations
	recordings, transcripts, and chat, as						under this topic. The
	applicable;						implementation of them is
	6.2.6 Records of closed meetings						ongoing and does not
	should be made available to						necessarily have an impact
	members, and may be made publicly						on other Council efforts.
	available at the discretion of the						Henc, the prioritization
	AC/SO/Group. Records include						level is medium.
	notes, minutes, recordings,						
	transcripts, and chat, as applicable;						The Nov 2019
	6.2.7 Filed comments and						Implementation
	correspondence with ICANN should						Assessment Report
	be published and publicly available.						suggests that for Recs
							6.1-6.5 a detailed
							inventory of work
							underway in each SO/AC is
							needed so the community
							can consider next steps.
							Substantive consideration
							of these issues could form
							part of the GNSO3 review
							due to start in June 2021.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
8	6.3 Participation 6.3.1 Rules of eligibility and criteria for membership should be clearly outlined in the bylaws or in operational procedures. 6.3.2 Where membership must be applied for, the process of application and eligibility criteria should be publicly available. Where membership must be applied for, there should be a process of appeal when application for membership is rejected. 6.3.4 An SO/AC/Group that elects its officers should consider term limits. 6.3.5 A publicly visible mailing list should be in place. 6.3.6 if ICANN were to expand the list of languages that it supports, this support should also be made available to SO/AC/Groups. 6.3.7 A glossary for explaining acronyms used by SO/AC/Groups is recommended.	X				Medium	The GNSO Council has already been in compliance with some of the recommendations under this topic. The implementation of them is ongoing and does not necessarily have an impact on other Council efforts. Henc, the prioritization level is medium.  The Nov 2019 Implementation Assessment Report suggests that for Recs 6.1-6.5 a detailed inventory of work underway in each SO/AC is needed so the community can consider next steps. Substantive consideration of these issues could form part of the GNSO3 review due to start in June 2021.

Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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6.4 Outreach 6.4.1 Each SO/AC/Group should publish newsletters or other communications that can help eligible non-members to understand the benefits and process of becoming a member. 6.4.2 Each SO/AC/Group should maintain a publicly accessible website/wiki page to advertise their outreach events and opportunities. 6.4.3 Each SO/AC/Group should create a committee (of appropriate size) to manage outreach programs to attract additional eligible members, particularly from parts of their targeted community that may not be adequately participating. 6.4.4 Outreach objectives and potential activities should be mentioned in SO/AC/Group bylaws, charter, or procedures. 6.4.5 Each SO/AC/Group should have a strategy for outreach to parts of their targeted community that may not be significantly participating.	X				Medium	The GNSO Council has already been in compliance with some of the recommendations under this topic. The implementation of them is ongoing and does not necessarily have an impact on other Council efforts. Henc, the prioritization level is medium.  The Nov 2019 Implementation Assessment Report suggests that for Recs 6.1-6.5 a detailed inventory of work underway in each SO/AC is needed so the community can consider next steps. Substantive consideration of these issues could form part of the GNSO3 review due to start in June 2021.
	6.4 Outreach 6.4.1 Each SO/AC/Group should publish newsletters or other communications that can help eligible non-members to understand the benefits and process of becoming a member. 6.4.2 Each SO/AC/Group should maintain a publicly accessible website/wiki page to advertise their outreach events and opportunities. 6.4.3 Each SO/AC/Group should create a committee (of appropriate size) to manage outreach programs to attract additional eligible members, particularly from parts of their targeted community that may not be adequately participating. 6.4.4 Outreach objectives and potential activities should be mentioned in SO/AC/Group bylaws, charter, or procedures. 6.4.5 Each SO/AC/Group should have a strategy for outreach to parts	6.4 Outreach 6.4.1 Each SO/AC/Group should publish newsletters or other communications that can help eligible non-members to understand the benefits and process of becoming a member. 6.4.2 Each SO/AC/Group should maintain a publicly accessible website/wiki page to advertise their outreach events and opportunities. 6.4.3 Each SO/AC/Group should create a committee (of appropriate size) to manage outreach programs to attract additional eligible members, particularly from parts of their targeted community that may not be adequately participating. 6.4.4 Outreach objectives and potential activities should be mentioned in SO/AC/Group bylaws, charter, or procedures. 6.4.5 Each SO/AC/Group should have a strategy for outreach to parts of their targeted community that	6.4 Outreach 6.4.1 Each SO/AC/Group should publish newsletters or other communications that can help eligible non-members to understand the benefits and process of becoming a member. 6.4.2 Each SO/AC/Group should maintain a publicly accessible website/wiki page to advertise their outreach events and opportunities. 6.4.3 Each SO/AC/Group should create a committee (of appropriate size) to manage outreach programs to attract additional eligible members, particularly from parts of their targeted community that may not be adequately participating. 6.4.4 Outreach objectives and potential activities should be mentioned in SO/AC/Group should have a strategy for outreach to parts of their targeted community that	6.4 Outreach 6.4.1 Each SO/AC/Group should publish newsletters or other communications that can help eligible non-members to understand the benefits and process of becoming a member. 6.4.2 Each SO/AC/Group should maintain a publicly accessible website/wiki page to advertise their outreach events and opportunities. 6.4.3 Each SO/AC/Group should create a committee (of appropriate size) to manage outreach programs to attract additional eligible members, particularly from parts of their targeted community that may not be adequately participating. 6.4.4 Outreach objectives and potential activities should be mentioned in SO/AC/Group should have a strategy for outreach to parts of their targeted community that	6.4 Outreach 6.4.1 Each SO/AC/Group should publish newsletters or other communications that can help eligible non-members to understand the benefits and process of becoming a member. 6.4.2 Each SO/AC/Group should maintain a publicly accessible website/wiki page to advertise their outreach events and opportunities. 6.4.3 Each SO/AC/Group should create a committee (of appropriate size) to manage outreach programs to attract additional eligible members, particularly from parts of their targeted community that may not be adequately participating. 6.4.4 Outreach objectives and potential activities should be mentioned in SO/AC/Group should have a strategy for outreach to parts of their targeted community that	Council SGs/Cs Community (incl GNSO) (Low, Med, High)  6.4 Outreach 6.4.1 Each SO/AC/Group should publish newsletters or other communications that can help eligible non-members to understand the benefits and process of becoming a member. 6.4.2 Each SO/AC/Group should maintain a publicly accessible website/wiki page to advertise their outreach events and opportunities. 6.4.3 Each SO/AC/Group should create a committee (of appropriate size) to manage outreach programs to attract additional eligible members, particularly from parts of their targeted community that may not be adequately participating. 6.4.4 Outreach objectives and potential activities should be mentioned in SO/AC/Group should have a strategy for outreach to parts of their targeted community that

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	at the time, while also seeking diversity within membership.						
10	6.5 Updates to Policies and Procedures 6.5.1 Each SO/AC/Group should review its policies and procedures at regular intervals and make changes to operational procedures and charter as indicated by the review. 6.5.2 Members of SO/AC/Groups should be involved in reviews of policies and procedures, and should approve any revisions. 6.5.3 Internal reviews of SO/AC/Group policies and procedures should not be prolonged for more than one year, and temporary measures should be considered if the review extends longer.	X				Medium	The GNSO Council has already been in compliance with some of the recommendations under this topic. The implementation of them is ongoing and does not necessarily have an impact on other Council efforts. Henc, the prioritization level is medium.  The Nov 2019 Implementation Assessment Report suggests that for Recs 6.1-6.5 a detailed inventory of work underway in each SO/AC is needed so the community can consider next steps. Substantive consideration of these issues could form

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
							part of the GNSO3 review due to start in June 2021.
11	6.6 Mutual Accountability Roundtable 6.6.1 It is recommended that the Mutual Accountability Roundtable not be implemented.			X			As Recs 6.6 and 6.7 have been accepted by the Board there is no need for implementation action.
12	6.7 Should Independent Review Process (IRP) be applied to SO/AC activities? 6.7.1 The IRP should not be made applicable to activities of SO/AC/Groups. The appropriate mechanism for individuals to challenge an SO/AC action or inaction is through ICANN's Ombuds Office, whose bylaws and charter are adequate to handle such complaints.			X			Up to the ICANN community to decide on the priority level.

#	Recommendation(s)	GNSO	GNSO	ICANN	ICANN org	Priority	Note
		Council	SGs/Cs	Community		(Low, Med,	
				(incl GNSO)		High)	

## **Topic 7. Improve Staff Accountability**

Summary: Recommends ICANN publish description of performance management system, how departmental goals map to ICANN's strategic goals and objectives, clarification of complaints / ombuds office, organization policies related to WS2, ICANN organization delegations, and guidelines regarding the development of staff reports for Public Comments, or staff response to Community correspondence. ICANN should assess communication strategy to improve understanding of accountability mechanisms. ICANN org should better ascertain its overall performance and accountability to relevant stakeholders and make results available to community. ICANN org should standardize and publish guidelines for appropriate timeframes for acknowledging requests made by the community. Finally, The ICANN Organization should work with the community to develop and publish service level targets and guidelines (similar to the Service Level Agreement for the IANA Numbering Services) that clearly define the services provided by ICANN to the community as well as the service level target for each service.

1	7.1 To address the lack of understanding of the existence and/or nature of existing staff accountability mechanisms, the following actions should be taken: 7.1.1 The ICANN organization should improve visibility and transparency of the organization's existing accountability mechanisms, by posting on icann.org in one dedicated area the following: 7.1.1 Description of the organization's performance management system and process. 7.1.1.2 Description of how departmental goals map to ICANN's		X	X	Recommendations under this topic are not directly relevant to the GNSO Council.  Up to the ICANN community and ICANN org to decide on the priority level.
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#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
	7.1.1.3 Description of the Complaints Office and how it relates to the Ombuds Office. 7.1.1.4 Organization policies shared with the CCWG-Accountability during the course of the WS2 work. 7.1.1.5 ICANN Organization Delegations document. 7.1.1.6 The roles descriptions included in this overall report. 7.1.1.7 Expectations and guidelines regarding the development of staff reports for Public Comments, or staff response to Community correspondence.						
2	7.1 To address the lack of understanding of the existence and/or nature of existing staff accountability mechanisms, the following actions should be taken: 7.1.2 The ICANN organization should also evaluate what other communication mechanisms should be utilized to further increase awareness and understanding of			X	X		Recommendations under this topic are not directly relevant to the GNSO Council.  Up to the ICANN community and ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	these existing and new accountability mechanisms.						
3	7.2 To address the lack of clearly defined, or broadly understood, mechanisms to address accountability concerns between community members and staff members regarding accountability or behavior: 7.2.1 The ICANN organization should enhance existing accountability mechanisms to include: 7.2.1.1 A regular information acquisition mechanism (which might include surveys, focus groups, reports from the Complaints Office) to allow the ICANN organization to better ascertain its overall performance and accountability to relevant stakeholders. 7.2.1.1.1 The group notes that several new mechanisms are now established, but have not yet been exercised enough to determine effectiveness or potential adjustments. The evaluation			X	X		Recommendations under this topic are not directly relevant to the GNSO Council.  Up to the ICANN community and ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	mechanism proposed here would be helpful in determining effectiveness of these recent mechanisms before creating yet more mechanisms that may turn out to be duplicative or confusing for the organization and community.  7.2.1.2 Results of these evaluations should be made available to the Community.						
4	7.2 To address the lack of clearly defined, or broadly understood, mechanisms to address accountability concerns between community members and staff members regarding accountability or behavior: 7.2.2 Consistent with common best practices in services organizations, standardize and publish guidelines for appropriate timeframes for acknowledging requests made by the community, and for responding with a resolution or updated timeframe for when a full response can be delivered. The ICANN			X	X		Recommendations under this topic are not directly relevant to the GNSO Council.  Up to the ICANN community and ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	organization should include language in the performance management guidelines for managers that recommends people managers of community-facing staff seek input from the appropriate community members during the organization's performance reviews. Identification of appropriate community members, frequency of outreach to solicit input, and how to incorporate positive and constructive feedback into the overall performance review should be at the discretion and judgement of the personnel manager, with appropriate guidance from HR as necessary. Such a feedback mechanism should be supplemental to the existing mechanisms available to the community to provide input on ICANN staff performance, including direct communication to specific staff member, their personnel managers, senior executive staff, Board Directors, and the Complaints Officer.						

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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5	7.3 The ICANN Organization should work with the community to develop and publish service level targets and guidelines (similar to the Service Level Agreement for the IANA Numbering Services) that clearly define the services provided by ICANN to the community as well as the service level target for each service. In this context: 7.3.1 ICANN should work with the community to identify and prioritize the classes of services for which service level targets and guidelines will be implemented, and to define how service level targets and guidelines will be defined. 7.3.2 Develop clear and reasonable guidelines for expected behavior between the ICANN organization and the community for those newly identified activities. 7.3.3 Develop and publish the resulting service levels, targets, and guidelines in a single area on icann.org. These targets and guidelines should also inform any			X		Low	Up to the ICANN community to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
_	regular information acquisition mechanism described in Recommendation 2 of this report.	•	•				
repo	mary: Makes a list of recommendations orting on ICANN's interactions with gove line (Whistleblower Protection)					• •	···
1	8.1 Improving ICANN's Documentary Information Disclosure Policy (DIDP) 8.1.1 The caveat that the DIDP applies only to "operational activities" should be deleted. 8.1.2 The DIDP should include a documentation rule whereby, if significant elements of a decision-making process take place orally, or otherwise without a lasting paper- trail, the participants in that decision-making process should be required to document the substance of the conversation, and include it alongside other documentation related to this decision-making process.			X	X		Recommendations under this topic are not directly relevant to the GNSO Council.  Up to the ICANN community and ICANN org to decide on the priority level.

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	8.1.3 The DIDP should be expanded to include clearly defined procedures for lodging requests for information, including requirements that requesters should only have to provide the details necessary to identify and deliver the information. 8.1.4 The DIDP should impose clear guidelines on ICANN for how to process requests, including delegating a specific employee or employees with the responsibility of responding to DIDP requests, including a commitment to provide reasonable assistance to requesters who need it, particularly where they are disabled or unable to identify adequately the information they are seeking. 8.1.5 The DIDP should commit to complying with requesters' reasonable preferences regarding the form in which they wish to receive information under request (for example, if it is available as either a pdf or as a doc), if ICANN either already has that information						

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	available in the requested format, or						
	can convert it to the requested						
	format relatively easily.						
	8.1.6 The DIDP should specify that						
	requests should receive a response						
	"as soon as reasonably possible" and						
	should cap timeline extensions to an						
	additional 30 days.						
	8.1.7 The phrase "to the extent						
	feasible, to reasonable requests"						
	should be deleted from the						
	provision on Responding to						
	Information Requests.						
	8.1.8 In cases where information						
	subject to request is already publicly						
	available, ICANN staff should direct						
	requesters, with as much specificity						
	as possible, to where the						
	information may be found. In other						
	words, if the processing of a DIDP						
	request reveals that the information						
	has already been published, staff						
	should include information about						
	where this information may be						
	found in their response to the						
	requester.						

# F	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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i i i i i i i i i i i i i i i i i i i	8.1.9 The exception for information "that relates in any way to the security and stability of the Internet, including the operation of the L Root or any changes, modifications, or additions to the root zone" should be amended so that it only applies to information whose disclosure would be harmful to the security and stability of the Internet, including the operation of the L Root or any changes, modifications, or additions to the root zone. 8.1.10 The exception for "drafts of all correspondence, reports, documents, agreements, contracts, emails, or any other forms of communication" should be amended to clarify that this information should be disclosed unless it would be harmful to an ongoing deliberative or decision-making process. 8.1.11 The exceptions for "trade secrets and commercial and financial information not publicly disclosed by ICANN" and for						

#	Recommendation(s)	GNSO Council	GNSO SGs/Cs	ICANN Community (incl GNSO)	ICANN org	Priority (Low, Med, High)	Note
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	"confidential business information and/or internal policies and procedures" should be replaced with an exception for "material whose disclosure would materially harm ICANN's financial or business interests or the commercial interests of its stakeholders who have those interests."  8.1.12 Where an exception is applied to protect a third party, the DIDP should include a mechanism for ICANN staff to contact this third party to assess whether they would consent to the disclosure.  8.1.13 The exception for information requests which are "not reasonable, excessive or overly burdensome, not feasible, abusive or vexatious or made by a vexatious or querulous individual" should be amended so that either the Ombudsman or the Complaints Officer automatically reviews any decision to use this exception.  8.1.14 The following sentence should be deleted: "Further, ICANN						

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	reserves the right to deny disclosure of information under conditions not designated above if ICANN determines that the harm in disclosing the information outweighs the public interest in disclosing the information."  8.1.15 ICANN should consider future processes to expand transparency at ICANN Legal, including through clarification of how attorney-client privilege is invoked.  8.1.16 Wherever possible, ICANN's contracts should either be proactively disclosed or available for request under the DIDP. The DIDP should allow ICANN to withhold information subject to a non-disclosure agreement; however, such agreements should only be entered into where the contracting party satisfies ICANN that it has a legitimate commercial reason for requesting the NDA, or where information contained therein would be subject to other						
	exceptions within the DIDP (such as,						

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	for example, where the contract contains information whose disclosure would be harmful to the security and stability of the Internet).  8.1.17 The DIDP should include a severability clause, whereby in cases where information under request includes material subject to an exception to disclosure, rather than refusing the request outright, the information should still be disclosed with the sensitive aspects severed, or redacted, if this is possible.  8.1.18 Where an information request is refused, or the information is provided in a redacted or severed form, the DIDP should require that ICANN's response include the rationale underlying the decision, by reference to the specific exception(s) invoked, as well as information about appeal processes that are available.  8.1.19 The Ombudsman's mandate regarding transparency should be						
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	boosted to grant the office a						
	stronger promotional role, including						
	by integrating understanding of						
	transparency and the DIDP into						
	ICANN's broader outreach efforts,						
	by publishing a list of the categories						
	of information ICANN holds.						
	8.1.20 Either the Ombudsman or the						
	Complaints Officer should be tasked						
	with carrying out reasonable						
	monitoring and evaluation						
	procedures, such as publishing the						
	number of requests received, the						
	proportion which were denied, in						
	whole or in part, the average time						
	taken to respond, and so on.						
	8.1.21 ICANN should commit to						
	reviewing the DIDP every five years.						

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2	8.2 Documenting and Reporting on ICANN's Interactions with Governments. 8.2.1 In the interest of providing the community greater clarity with regard to how ICANN engages government stakeholders and to ensure that the ICANN Community and, if necessary, the Empowered Community is fully aware of ICANN's interactions with governments, the CCWG-Accountability recommends that ICANN begin disclosing publicly the following (notwithstanding any contractual confidentiality provisions) on at least a yearly (but no more than quarterly) basis with regard to expenditures over \$20,000 per year devoted to "political activities," both in the U.S. and abroad: 8.2.1.1 All expenditures on an itemized basis by ICANN both for outside contractors and internal personnel. 8.2.1.2 All identities of those engaging in such activities, both			X	X		Recommendations under this topic are not directly relevant to the GNSO Council.  Up to the ICANN community and ICANN org to decide on the priority level.

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	internal and external, on behalf of ICANN. 8.2.1.3 The type(s) of engagement used for such activities. 8.2.1.4 To whom the engagement and supporting materials are targeted. 8.2.1.5 The topic(s) discussed (with relative specificity).						
3	8.3 Transparency of Board Deliberations 8.3.1 The DIDP exception for deliberative processes should not apply to any factual information, technical reports, or reports on the performance or effectiveness of a particular body or strategy, as well as any guideline or reasons for a decision which has already been taken or where the material has already been disclosed to a third party. 8.3.2 The Bylaws should be revised so that material may only be removed from the minutes of Board meetings where it would be subject			X	X		Recommendations under this topic are not directly relevant to the GNSO Council.  Up to the ICANN community and ICANN org to decide on the priority level.

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	to a DIDP exception. Decisions to remove material from the minutes of Board meetings should be subject to IRP appeal. 8.3.3 Where material is removed from the minutes of Board meetings, the default should be to allow for its release after a particular period of time, once the potential for harm has dissipated.						

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4	8.4 Improving ICANN's Anonymous Hotline (Whistleblower Protection) 8.4.1 The policy should be clearly posted as "Employee Hotline Policy and Procedures" on the ICANN public website under the "Who we Are" or "Accountability and Transparency" portions as soon as possible. 8.4.2 Related to the above, the term "whistleblower" should be included in introductory text explaining the policy so that an ICANN community member – who may not know that the policy is called a "Hotline Policy" – may easily locate it using "whistleblower" as the search term. For example: "The following outlines elements of ICANN's Hotline Policy and Procedures. Some organizations refer to this as "whistleblower protections." 8.4.3 The definition of incidents reported should be broadened from "serious issues" to encourage the report of all issues and concerns related to behavior that may violate			X	X		Recommendations under this topic are not directly relevant to the GNSO Council.  Up to the ICANN community and ICANN org to decide on the priority level.
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	local laws and conflict with organizational standards of behavior. Furthermore, the policy should provide specific examples of such violations to guide a potential reporter.  8.4.4 ICANN need to improve internal administration of the Hotline process by employing case management software to better enable tracking, documenting, reporting, and anticipating potential problem areas.  8.4.5 ICANN should regularly provide employees with data about use of the Hotline, that details not only the frequency of use but also the types of incidents reported.  8.4.6 ICANN should not prioritize receipt of reports as "urgent" and "non-urgent," but treat every report as a priority warranting formal acknowledgment of receipt of a report within 48 hours at the latest.  8.4.7 ICANN needs to more effectively address potential fear of retaliation against the reporter by						

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	stating unequivocally that alleged retaliation will be investigated with the same level of rigor as alleged wrongdoing. ICANN should also guarantee remedy for reporters who suffer from retaliation as well as clarify that good-faith reporting of suspected wrongdoing will be protected from liability.						
5	8.4 Improving ICANN's Anonymous Hotline (Whistleblower Protection) 8.4.8 ICANN's Hotline Policy and Procedures should undergo a third-party audit at least every two years to help identify gaps and enable timely corrections. The audit, in turn, should be posted on the public website.			X	X		Recommendations under this topic are not directly relevant to the GNSO Council.  Up to the ICANN community and ICANN org to decide on the priority level.