

At-Large response to the Board MSM Question

- **ICANN Strategic Plan for Fiscal Years 2021–2025**

- Strategic Objective: Improve the effectiveness of ICANN’s multistakeholder model of governance
 - Strategic goal 2.3: Sustain and improve openness, inclusivity, accountability, and transparency

- **ATRT 3**

- Holistic Review
 - Conduct every 7 years for a maximum duration of 12 to 18 months to allow for the implementation and maturing of the recommendations made by the individual Organizational Reviews and those of the previous holistic review
 - The holistic review would focus on the improvements made by all SO/ACs as presented in their Organizational Review reports, as well as on the interactions between SOs and Acs

Reviews Multiyear Timeline (From ATRT3)

