
YASIM NAZLAR: Good morning, good afternoon, and good evening to everyone. Welcome to the APRALO monthly call taking place on Thursday, 16th of July, 2020 at 6:00 UTC.

On our call today, on the English channel we have Satish Babu, Maureen Hilyard, Holly Raiche, Cheryl Langdon-Orr, Lianna Galstyan, Pavan Budhrani, Amrita Choudhury, Priyatosh Jana, Gopal Tadepalli, Amal Al-Saqqaf, Suhaidi Hassan, and Prateek Pathak. We don't have anyone on the Chinese channel for now, and we have I think apologizes from Ali AlMeshal, Nadira Alaraj, and from Justine Chew. From staff side, we have Heidi Ullrich, Gisella Gruber, and, myself, Yeşim Nazlar present on today's call, and I will also be doing call management. Our Chinese interpreters are Ray and Sandy.

And before we get started, just a kind reminder to please state your names before speaking, not only for the transcription, but for interpretation purposes as well, please. And now, I would like to leave the floor back over to you, Satish. Thanks so much.

SATISH BABU: Thanks very much, Yeşim. Welcome to our call for July. We do not have a large number of people in this call today, which I attribute to two things. One is that we've just finished ICANN 68 policy forum virtually, and we did have fairly good participation from our region. And the other, of course, is the present prevailing pandemic, which has kind of put people on stress due to several reasons. Here in my own country, things are really kind of becoming bad, but there are a lot of parts of our

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region, things have stabilized or have improved, and hopefully all of us will remain safe. And with that, we have a number of items to discuss today.

And we will now move on to the membership matters. As of now, we do not have any pending individual member applications, but we do have one ALS applicant, whose application is being processed currently. And that is about the membership matters.

With that, we move on to Agenda Item number three, which is our regular policy updates. Over to Holly for the update and if there is any need to add on anything, Cheryl can also chip in. Over to you, Holly.

HOLLY RAICHE:

Thank you. To note a few things, first of all, just a quick note about the statements that have recently been ratified, the proposals to retire the ccTLDs, name collision process. It's just a really short response. We had an extensive comment on the African Regional Plan, which is perhaps of less interest to this group.

The main things that we have been talking about in our Consolidated Policy Working Group have been where we're up to on the EPDP. For people who don't remember what that is, it's the Expedited Policy Development Process, which is the process in place to deal with the GDPR, the European Union's General Data Protection Regulations, and the impact on previous policies about the retention and publication of personal data. It's been probably years, actually.

We're very close to a final report. The At-Large, represented by Alan Greenberg and Hadia Elminiawi have done a spectacular job.

The policy positions that we're taking, we have probably three main issues that the ALAC is going to be expressing concerns about. The first is what's called the distinction between legal and personal, and that is for personal information, which is what the data protection rules are about to distinguish in terms of data publication, to distinguish between the protection of personal data, and publication of relevant data when it simply concerns a corporate body or legal person or corporation, as opposed to a natural person. Another is to firm up the requirements on data accuracy, because years ago [there was a WHOIS] final report that talked about data accuracy. It's a very important issue and we, amongst other SOs and ACs, are concerned about data.

The other issue that still has to be resolved is one of the proposals coming out of the working group. It would be for an automating process so that when a requester [for] information to obtain about the domain holder's name, that it can be automatically processed. We are suggesting this should be a good thing, and right now there's agreement—or potential agreement—on [two or three] categories. Clearly, we would want that to be expanded and that's another debate.

The final report that will seek ALAC's vote [is due fairly...], so those are the main issues. And actually, if you read the SSAC paper, I think it's 110 or 111, they share many of our concerns as does GAC. So, expect at some point there will be requests for ALAC response and those will be the issues. We have to decide what we're going to do about them, and

probably work through them by ourselves, but also understanding that there are other groups that agree with us.

Another huge, time consuming issue has been Subsequent Procedures. Those are the proceed—the working group is formed to look at the procedures that were followed with the release of the first tranche of new gTLDs. And, at the time, a lot of procedures were developed. We're going through them very slowly and very thoroughly. Cheryl might want to comment on these issues as vice chair, one of the co-chairs, actually, of that working group.

The particular issue that we discussed today was about geographic names and the extent to which they should or should not be reserved, is perhaps not the right term, but that afford some kind of protection. We didn't actually come to a conclusion. But for those who are actually interested in the Subsequent Procedures, there's a list of the range of issues that we've had to deal with. We're almost finished. But for those who actually are interested, you should be reading, and it's an extensive reading list, let me tell you, on the issues.

There are a couple of issues that are not technically being handled by the Consolidated Policy Working Group, but instead the OFBC, the Finance and Budget Committee. There is an outstanding policy. The title is really the effectiveness of ICANN's multi stakeholder model. Comments are due the 2nd of August, and we should be contributing to how to improve the processes. There's some comments that have been made, but I would urge everyone to have a read of that.

The other is the ATRT 3, that's the more general review of ICANN. Comments are due the 31st of this month, and I would again urge people to comment.

Two other things. One just passed, the Latin American and Caribbean Strategic Plan. That was closed yesterday, but there is label generation rules for those technically minded. That's not due until August 11th. And a guy named Bill Jouris is developing a response with help from Jonathan Zuck, but for interested parties, please have a read.

Those are the main issues that we're dealing with at present. Cheryl, do you want to add anything about Subsequent Procedures?

CHERYL LANGDON-ORR: Not particularly at this stage. Most of what we do on Subsequent Procedures will be responding and reacting to our draft final report [when it's put out,] and we're still planning on having that out for public comment before the end of this month.

HOLLY RAICHE: Okay. A warning to everybody, there is an awful lot of reading to be done. There are many issues raised by Subsequent Procedures. And Satish, would you like tom closer to that time, and when Justine's here, even just have a rundown of the issues so that there is some understanding of the issues that have been raised? Particularly the issues that, at the time with Subsequent Procedures and some of the beginning discussions, the issues that in particular ALAC raised. And the perspective that we're taking, obviously, is the end user perspective.

And I think near and dear to your heart, Satish, certainly universal acceptance, which has two aspects to it. One, which is simply the role of industry in modifying its own systems, such that it accepts new gTLDs, because that's not universal and should be.

The other aspect of universal acceptance that people are more familiar with would be the use of varying scripts. And this has been—Edmon Chung of course has been one of the early and longstanding proponents. Satish is also part of the working group, which, particularly for this region, it's a very important discussion. And just one of the many issues coming out of Subsequent Procedures that we've perceived as something that should be interesting to end users. And, again, we invite participation.

Those are the main items, Satish. Is there anything else that you'd like to comment on?

SATISH BABU:

Thanks, Holly and Cheryl. Holly, your suggestion about maybe devoting some time either in a regular call or on a special call to discuss Subsequent Procedures is very welcome. It is one of the most important things on our radar right now and it's very complex.

HOLLY RAICHE:

Yes.

SATISH BABU: Since we have Justine from our own region, our own [person] in the middle of it, we also have others who can contribute, we should spend some time on this. So, we will discuss and maybe have a special single-purpose call on this matter.

HOLLY RAICHE: Yeah, I would agree with that because it's the final say on if there is another round or when there is another round. And, of course, that's perhaps the first issue.

What is our position? What safeguards should be put in place? And what issues were raised? There was a report about choice, consumer trust, consumer ... whatever it is, CCT report, a hundred [and something] pages for those who want to read it. That would give people a background as to what review was done of the process, which gave way to the working group and to many of the topics that have been discussed. Certainly be interesting to know the issues that this group thinks are important and what their views are so that we could bring that back into the policy discussions. So, maybe talk to Justine Chew. I'd be happy to help with that.

SATISH BABU: Thanks very much, Holly. Certainly we will discuss this in our mailing list and then decide on it.

I have this one comment regarding the Root Zone LGR Version 4.

HOLLY RAICHE:

Yes.

SATISH BABU:

Normally, we don't comment on this for two reasons. First is that it is very language specific and [simply] technical. And the second is that it does not often have much policy content. The policy content is usually low.

But we do recognize that there are some cross cutting issues that have a policy dimension. For instance, user [confusability] or cybersecurity are both kind of issues which have a relevance across different languages. So, this time we had a volunteer, Bill Jouris, who—and that's how we are going ahead. This is a little bit unusual, but I just wanted to say why it was done.

Are there any questions for Holly or for Cheryl on the policy topics? If you have a question, and you're not able to raise it right now, you can put it in the chat and we will pick it up later.

And with that, now, the other two bullet points at the bottom of the policy list are actually quite important. One is the Post-ICANN 68 Policy Report, which I would recommend that everybody should take a look at it because it very concisely summarizes everybody's point of view, all the AC/SO's point of view.

So, the other—Yeah, [we don't have to open it now. We'll move on with the agenda], but I suggest that everybody take a look at this document. The other is a Consensus Playbook, which is another interesting document. I request everybody to take a look because it's not only good

within the ICANN community, it may also be helpful for you in other communities where you need to arrive at a consensus. That's a very well designed book.

With that, we will move on to Agenda Item number four, which is our regular ALAC updates, and over to Maureen for ALAC updates.

MAUREEN HILYARD:

Thank you, Satish, and thank you everyone. I see we've got a growing group here, so that's really good. Just very briefly, because I think that when you finally get the June newsletter for APRALO, you'll actually sort of see that it's got some very comprehensive notes about what happened in ICANN 68. And very sadly, it wasn't in Kuala Lumpur where we all wanted to be, but maybe another time. And it would be really good to see Suhaidi and those in Malaysia during one of the future meetings, hopefully that ICANN can arrange.

So, it's back to business as usual. And, as Holly has actually very comprehensively sort of like detailed to us, the policy issues that are being discussed by CPWG. Really busy in that area, which is one of the reasons why we now have the Operations, Finance, and Budget Working Group, which is another group which everyone is invited to come to. It looks at not the policy policy, but the operational policy that is sort of like part of the process. So, it's stuff that ICANN sort of is involved in and we are involved in as well.

But don't forget that if you want to be part of that group, you actually have to notify the staff and register so that you'll be put on the mailing

list. It would be really good to actually have people coming on and hearing, basically sort of like what's important with regards to ICANN.

With the CPWG, and the work that Holly was explaining, that's relating to policies that actually impact sort of like registries, registrars from the end user perspective. So, it's basically external, but the Operations Working Group looks at things that are mainly internal. So, that's something I want you to sort of keep your mind open about.

And of course, after ICANN 68, we sent out the final report of the At-Large Review Implementation, work that we've actually been doing for the last five years, sort of like culminating in this report, which we had to get out pretty urgently on its way towards members of the Board. And we're waiting for some feedback that would be really good to sort of see how they viewed what we've actually done really over the period of the last 18 months is the real implementation work that a lot of people from APRALO and other parts of the At-Large community helped us put together some really solid, what we consider improvements, to the work of At-Large. And we're very pleased with what we've done. [Scroll up.] We've also got outlined a plan of continuous improvements moving on from now.

I guess a notice that the report isn't actually linked, but I hope that Heidi can give you the link to the report so that you can actually read what has taken place over the last 18 months.

So, the other, with the policy and operations areas covered, the other area, of course, of our three pronged approach within At-Large is of course outreach and engagement. And, as always, a lot is happening

there. So, there's a meeting coming up soon and it'd be good to go along to that to find out what's up for us as a RALO. And I know that Satish is going to be explaining the strategy in a few minutes.

And, of course, it's going to be mostly virtual, which is a bit of a shame, but it's still possible. And I think we've still got to be part of the ICANN sort of like system that is to get the messages out to our communities.

There's also the Social Media and Capacity Building Working Groups that are pretty active. And I think that if you want to get involved in something that's sort of like pretty hands on, getting involved in those two groups would be really good. And we'd love to have more people involved in those two activities as well.

This morning I was on a EURALO call, and they were looking at how they're going to involve more of their members in their RALO activities, as well as ICANN. And onboarding the new ALS and individual members.

We used to do that, introduce new members to At-Large and ICANN. But, ICANN, over the last year or so, it's just been [so full on.] And I can sort of see that this is one of the things that actually sort of like got dropped. But I think there's going to be a more focused effort now, especially with the capacity building that Joanna Kulesza has actually been involved in that.

We're trying to get more ICANN Learn courses out so that people can actually, especially in light of the lockdowns and everyone sort of like doing most of their work online anyway. So, the ICANN Learn courses are actually being developed. There's one course on introducing people At-Large, as well as one that's introducing people to policy development

in At-Large as well. That's something that Jonathan and the CPWG team are working on.

So, I mean, that's it from me. And I hope you enjoy the newsletter when it comes. It's great to hear news from the ALSes in our region and that you're sharing it with us all too. I think that's great. So, more of that would be really great. Thank you. That's it for me. Satish?

SATISH BABU:

Thanks, Maureen. Yeah, so the point about the newsletter is important and it is good that our team, led by Amrita and staff, are bringing it out regularly and our ALSes are actually contributing to it. We do request even more participation from our members and ALSes in the newsletter.

With that, we move on to Agenda Item number five, which is the ICANN debrief. I will not take too long, and I'll just touch on the highlights. And we'll focus on At-Large Advisory Committee's work.

So, there was another, second virtual meeting. We had a little more time to plan it out. So, it was, I think, a very effective meeting from the At-Large point of view. As usual, our sessions had quite a significant participation, not just from At-Large, but also from other ACs and SOs.

As Maureen mentioned, we submitted the final report of the At-Large Review Implementation, which is a lot of work done by a lot of people, but led by Maureen and Cheryl, of course. And I'd like to congratulate both of them for the excellent, and perhaps very time consuming and heavy, work, which they have actually kind of delivered excellently well on it. So, I'd like to thank them also.

So, we had a prep week where we had two sessions. One was on DNS abuse, the other was on universal acceptance. Of course, the hot topic this time was DNS abuse, with SubPro coming in a close second.

In DNS abuse, we had two sessions. The first was about DNS abuse, COVID-19 end user issues. That session was moderated by Joanna. And then we had Jonathan Zuck who was talking about a data driven approach to DNS abuse.

So, one of the achievements that has happened from the ICANN community about DNS abuse is that there is now kind of a definition that is accepted by anybody. So far we have been talking about the fact that DNS abuse was not defined properly, but that has been now done. The contracted parties have actually come up with a definition, which it seems to be acceptable for everybody. The second is that there are initiatives, including initiatives led by PIR, a consortium, which is actually going to work on DNS abuse.

Now, what constitutes abuse is another problem now because what is the most objective way of defining this? So, At-Large is proposing a data driven approach where we look at the data and set thresholds that can be used for the response. So, that is the main work in DNS abuse.

We had an excellent session on PICs and PICDRP where Holly also took the lead. So, one of the problems in the last round was on PICs and also on the application support and a few related issues. And this session discussed that.

And we also had a session on universal acceptance, where we talked about the internationalized or multilingual Internet and how to get there using universal acceptance and ideas as building blocks.

So, these are the main sessions. We also had a number of side sessions including the AFRALO AfrICANN meeting. We had the At-Large series of meetings that Maureen touched upon. We also had some social events. We had a Twitter competition, which the first prize was won by Sebastien, the second prize was won by me, and third prize to Sarah. We also had a social session, which was virtual cooking, which is a fantastic experience. I didn't expect it to be so much fun. So, indeed, some of our community members joined as cooks in their own kitchen in different parts of the world. And we had a lead cook in Malaysia and we cooked a Malaysian local dish. And it was very interesting. Although we couldn't taste it virtually, nevertheless, it was actually very interesting.

Now, one of the takeaways that I have from this meeting is a very interesting quote that originally came from Wolfgang. And I'm actually going to read it out just for reference.

And I quote, "When governments accepted Tunis compromise on the multi-stakeholder approach to Internet Governance, their understanding was that this would work for the Internet, not for the world. But now the Internet is the world, and there is no world anymore without the Internet. Two different cultures are colliding. But this clash offers more opportunities than risks."

So, this combines ... actually I think Marita presented this in the session on COVID, and the fact that the governments were very reluctant to accept the Tunis Compromise. But that compromise was made explicitly saying that this is only for the Internet, and it's not going to work in any other context. But, right now, the world's been turned upside down and Internet is the lifeline. So, it's interesting to note how this is going to unfold as we go forward.

Again, referring back to the post-ICANN 68 document that we just saw for more detail, and I'd like to ask if anybody would like to add on anything about the ICANN 68 meeting. Anyone? Holly, please go ahead.

HOLLY RAICHE:

I had an interesting thought about the two online meetings we had. For those who attend when it's not online, we're usually in a huge hall and there are loads of rooms and the silos that are the way that the ICANN [is set up with] silos, have to break down because instead of having probably seven or eight meetings at the same time, there are only two. And what's happened is that, particularly for the ALAC sessions, we wound up actually getting people on our sessions that are very well attended. And we have the kind of discussions that we probably wouldn't have face to face.

Now, I do not want to argue for continuation of online, if it's possible not to, but I'm just thinking how much more we have to talk to each other and have to listen to each other online. We are there and ALAC is in fact setting the agenda. And people are talking to us, answering our questions. It's just me thinking about it, but it's been a very interesting

observation that suddenly, instead of being on the sidelines, we wind up being in the middle, which is kind of an interesting place for us to be. That's it, thank you.

SATISH BABU:

Thanks, Holly. I think that's a very interesting and astute observation. Indeed, the At-Large sessions were very well attended, and the discussions in these sessions included cross community discussions, although we were the organizers of the session. And as Holly points out, in the face to face meeting, this may not have worked this way at least. So, indeed, there are some advantages of the virtual meetings as well.

Right, we now move on to Agenda Item number six, the APRALO election results. It's over to Heidi for the results.

HEIDI ULLRICH:

Thank you, Satish. Hi, good morning everyone, or good afternoon I think to most of you. So, for the election for all of At-Large, they are across all five regions. And APRALO, I'm going to focus on those elections for this call.

So, APRALO had several positions open this year. So, for the ALAC member, Holly Raiche was elected by acclamation or won by acclamation this year for another two-year term starting at the ICANN 69 meeting. And then we also have the APRALO Chair and Satish won that position for, again, a two-year term starting at ICANN 69. For the APRALO Vice Chair position, there were two candidates. It was

Ali AlMeshal and Nadira Alaraj. And Nadira won that election, and she'll, again, be taking her seat for the first time in that position at ICANN 69.

For the ALAC delegate to the NomCom, now, for all of the five regions, the normal position was that once the winner is announced, they then are sent to the ALAC who makes the appointments. And for APRALO, you will recall that it was decided that both candidates, it was Amrita and Aris, that their names would be sent to the ALAC. So, that's going to be happening this week, likely later today your time and we'll go from there. I expect that the vote will start likely this next week and then we'll have the results for there.

So, congratulations to everyone, not only the winners, but everyone who did run in this election. And I think that's it, Satish. Thank you.

SATISH BABU:

Thanks very much, Heidi, and I'd like to ask a question, actually. Has the election been completed for all the regions by now?

HEIDI ULLRICH:

Good question. Thank you, Satish. No, not quite. In the last RALO region, we do have one position that just opened earlier this week, and that is for the ALAC position. So, that is scheduled to finish by mid-August, but still well in time for ICANN 69 when all those new positions or continuing positions will be taking their seats. Thank you.

SATISH BABU:

Thanks very much, Heidi, and congratulations to Holly and Nadira. And we are awaiting the final ALAC decision on the NomCom representative.

So, let's then move on to the next agenda item. This is the update from APRALO, and particularly on the Outreach & Engagement Strategy for FY 21. Can we please move to the page? Yeah, so this time, as Maureen mentioned, this is a key part of the RALO's work. And this is what really ensures that our organizational strategy does exist and it is relevant and important and continues to attract new people and organizations to the At-Large [fold.]

So, we have actually changed the format of the strategy in the Outreach & Engagement Strategy. And this is a suggestion from Jia-Rong, so my thanks are due to Jia-Rong for the suggestion because it looks much more coherent in this presentation than what it was earlier.

So, we have actually divided our overall strategy into five goals. Of which, these are not silos really, they are interconnected, interdependent. And the goal number one is supported by others goal. The goal number one, of course, is the policy participation in the ALAC policy process. So, that is actually the most important goal. And I'm not going to go through the entire document, I'm just going to highlight the goals. So, the first goal is the participation of ALSes, ALS members, and individual members in the policy development process.

The second goal was work towards the formation of new ALSes, and recruitment of new individual members. Third is enhanced engagement with existing ALSes and individual members. The fourth is enhanced awareness about ICANN, APRALO, and ICANN At-Large in the region.

And the fifth is enhance regional global cooperation within the Internet governance ecosystem. So, I'd request all of you to take a look at this document. And if you have any comments, please let us know.

Now, although it's not mentioned directly in the goals, the entire outreach for FY 21 has been kind of colored by the sudden pandemic situation since we cannot have any of our face to face meetings. And much of the networking that happens in the corridors of face to face meeting is what is actually required for many things to happen. Now, in a virtual meeting, that doesn't happen in the same way. And in some cases, we have difficulties.

So, we have had to think of how to do outreach, and how to do engagement, without face to face meetings. And although we have some funds available for things like CROP, we will not be using any of any of these funds most likely during this year. So, it is indeed a challenge and we are working closely with the ALAC Outreach Engagement group, led by Daniel, and Holly from our side has been liaising with Daniel. And we will continue to work with the ALAC team to see how best we can do this outreach and engagement without face to face meetings. So, we will have more virtual meetings.

Another thing to note is that we would like to include the ATLAS III ambassadors in the outreach engagement program. And so, we will be reaching out to these ambassadors, people who participated in our last ATLAS, and we will be trying to support them to do outreach. This is not to say that others cannot participate, but just that we need to involve them in order to build up the next level of leadership for APRALO.

So, I'll stop here. I'd like to ask if anybody has any comments or suggestions on any of these matters.

HEIDI ULLRICH: Satish?

SATISH BABU: Heidi, go ahead.

HEIDI ULLRICH: On that last point, yeah, thank you. And I really do appreciate the updated version. I think that's absolutely fantastic what you have now for the outreach plan.

But on the last point about the ambassadors, thank you very much for raising that. I did want to just highlight for those who may not be aware that the post ATLAS III report, survey, analysis, and recommendations report came out right before ICANN 68, so some of you may have missed that. And that does include many recommendations in the post ATLAS III type of work, and that includes on policy, on outreach and engagement, capacity building, operations and communications. And a lot of those recommendations do focus on how to include the ATLAS III ambassadors.

So, do take a look at that. I'm going to put the link from the post ATLAS III workspace, you'll find that report on that page. And do take a look at it if you haven't had a chance yet. Thank you.

SATISH BABU:

Thanks, Heidi. Any other comments? I know that we have some leftover time today. So, if anybody would like to speak on this or any other topic, you do have some time.

Okay, let us finish our agenda and then we can see if there's any other questions. Agenda item number eight is the NomCom update. Amrita, over to you.

AMRITA CHOUDHURY:

Thank you, Satish. Well, I will not be able to update much on this. Only thing which I could mention is that we have completed our deep dive process and the winnowing is going on for shortlisting the next list of candidates who would then be perhaps interviewed or shortlisted.

And obviously, there is a discussion on how to have a special meeting with the potential Board members online, because normally the last meeting is a face to face meeting. So, there are various discussions on that, of whether to open a regional hub and have a meeting there, at least one or two members of the NomCom go there and the others join online. And there are various discussions, so we have been trying to see what best can be worked out in this kind of situation.

So, that's from NomCom. The only request I have to each one of you is you may be doing a lot of activities in your region, big, small, whatever, but please do share a bit about those in the updates with me and Evin, preferably by the 23rd or 25th of the month, so that we can add them into the newsletter. Thank you, Satish.

SATISH BABU:

Thanks, Amrita. So, I have one of the comments, which is related to the ICANN 68 Readout that we had last week here in India. One of the questions that came up was when we discussed the whole community priority evaluation and the Applicant Support Program, given the fact that they were not such successes in the last round, what is the role that the At-Large community can play in order to raise awareness about these aspects?

And we don't know if or when there is the next round, but at the same time, the question was if there is some way we could raise awareness on these matters so that people are aware. And we can also apply in a proper way so that we don't have such high failure rates in things like the CPE or the application support. So, at some point, although this is not a part of the SubPro itself, it is an outreach component of perhaps what might come out from the Subsequent Procedures. So, I see Cheryl's hand's up. Please go ahead, Cheryl.

CHERYL LANGDON-ORR:

[Thank you], Satish. Hopefully you can hear me all right. And I will have to leave just before the top of the hour to manage another call shortly. [There seem to be a] number of recommendations and implementation advice aspects that you'll find relating to those issues when we get the final report out from Subsequent Procedures.

We are painfully aware, [as this region is], of the shortcomings of those processes, and the plan is to have them quite reasonably, if not radically, overhauled, to make a [a whole better job of it.] But most importantly, built into the system for any future round is very specific

implementation guidance about outreach and engagement, and how long it needs to be running for before a round actually [has a kickoff.]

I think there's enormous opportunity for us. So, let's just put a pin on it and just make sure it doesn't fall off our radar. But once we get that final report out, I think you'll find a small subgroup that can focus on that [inaudible]. Thank you.

SATISH BABU:

Thanks very much, Cheryl. Indeed. So, it will be a great activity for us to carry out and we have enough people with sufficient depth of experience in our leadership team who can guide us through this process. So, we will be kind of keeping this question active so that when the report comes out, we can pick it up.

Okay, are there any other questions or general comments that anybody would like to make? If not, we will close this session slightly ahead of time.

Our next call is scheduled for 20th of August at the same time. So, I don't see any hands at this point. Okay, so we will close this call now. And thank you all for participating in this session. And it's back to Yeşim for closing this call.

YESIM NAZLAR:

Thank you very much, Satish, and thank you all for joining today's call. This meeting is now adjourned. Have a great rest of the day. Bye.

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