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CLAUDIA RUIZ:

Good morning, good afternoon, good evening to everyone. Welcome to the Operations, Finance and Budget Working Group call on Thursday the 11th of June 2020 at 15:00 UTC.

On the call today we have Ricardo Holmquist, Maureen Hilyard, Cheryl Langdon-Orr, Harold Arcos, Omir Kerry Kerr, Satish Babu, Joanna Kulesza, Abdulkarim Ayopo Oloyede, Marita Moll, Sarah Kiden, Dave Kissoondoyal, Nadira Al-Araj, Javier Rua-Jovet, Harold Arcos, and Alfredo Calderon is joining us right now as well as Sarata Omane.

We have received apologies from Justine Chew, Joan Katambi, and Olivier Crépin-Leblond.

From staff, we have Heidi Ullrich, Silvia Vivanco, and myself, Claudia Ruiz on call management.

Before we begin, I would like to remind everyone to please state their names before speaking and to please keep their microphones muted when not speaking to prevent any background noise. Thank you very much. With this, I turn the call over to you, Ricardo.

RICARDO HOLMQUIST:

Thank you very much, Claudia. On our call today, we'll have three main points. One is the strategic plan for Latin America. Latin America will present the plan and the [tips] of the plan. They haven't decided yet the [comments] but they will talk about that.

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*Note: The following is the output resulting from transcribing an audio file into a word/text document. Although the transcription is largely accurate, in some cases may be incomplete or inaccurate due to inaudible passages and grammatical corrections. It is posted as an aid to the original audio file, but should not be treated as an authoritative record.*

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Then we'll have a presentation from Sébastien Bachollet and his concern about last changes in ICANN Org that Göran Marby sent in blog post.

Finally, we'll have Marita Moll with policy updates for multi-stakeholder model and the implementation and what it's about. So without any further ado, I will pass this to Harold Arcos to speak about the plan. I understand Omir Kerry Kerr will join on this speaking. Thank you, Harold.

HAROLD ARCOS:

Hi everyone. Thank you, Ricardo. I will try to share our regional plan strategy for our 21-25. Our plan was built with [GSE] [inaudible] for LAC, our council of strategy as member participating Bartlett Morgan from our region, Sergio Salinas, our chair, [inaudible] from GAC, Lianna. And in our plan, we are [inaudible] in the first point, Claudia, please, can you help me share the plan?

In the first point, we considered some key areas of interest. First of all, security of domain name system, of course, and two, multi-stakeholder model, and the three point, the unique identifier systems and the regional geopolitics.

As you can see, our key areas are aligned with the strategic plan of ICANN for 21-25, [to the next years.] Our proposal was—[we worked for] in the main areas. In each area, we'll have [inaudible] specific projects to implement [inaudible] in our security of domain name system, the first point, the council consider ensure the regional stakeholder participation in that issues. As you can see on our plan, our

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[GSE] need to ensure the regional stakeholders are aware and enabled to acquire the technical knowledge needed to preserve and enhance the operational stability, reliability, security and global interoperability of the Internet. At the same time, stakeholders can contribute to have a more resilient DNS in the lac region. That is a key point for us about the DNS and DNS [inaudible]. At this time, we have [inaudible] webinar about this point.

Okay, in our second point, ICANN's multi-stakeholder model, it's considered important to support our regional stakeholders and keep the tools necessary to participate actively, mainly in the ICANN [structure] PDPs. Why? Because although the number of participation from Latin America has increased, it has not necessarily generated a growing group of active volunteers from the region or significant increase in contributions from our stakeholders within ICANN or the EPDPs.

Therefore, through outreach activities, we will promote a knowledge about the ways and tools of participation. We currently have several ALS in the process of incorporation. We're also adding more members to the new LACRALO individual members ALS that we'll bring together to support currently [inaudible].

If someone asks, what is an [inaudible], okay, it's a category given to those who are waiting for their incorporation or accreditation, and meanwhile are participants of regional activities such as seminars, monthly meetings among others. All without the right to vote. That is, they're observers.

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[In our third topic,] the system of unique identifiers, as reflected in the plan, it was considered important to raise awareness to the use of domain names in the region to ensure that ICANN improves [the Internet] unique identifier systems.

At this point, we have identified in addition to previous studies the need for regional alliances to understand the current state of issues. [Above all,] universal acceptance, that has been advanced since ICANN 64 as well as IDN in our region. After the exercise that we carried out in Kobe, ICANN 64, where we meet the interested parties of the region to explore point of common [actions,] we built a study on IDN in the region which we sent to the general of LACTLD, Ignacio Estrada to be sent to the members of the region. The study also includes sections dedicated to knowing the reasons why ccTLDs have not incorporated universal acceptance [inaudible]. But the study [inaudible] detailed survey seeks to know what kinds of difficulties ccTLDs may have experienced in order not to implement universal acceptance and IDN.

Okay, in our plan, our fourth point aligned with strategic plan for ICANN, in our specific objective, we reflect to build alliances in the Internet ecosystem to raise awareness and engage with regional stakeholders about ICANN's missions and policymaking. That is very important for us in regional activities to promote better incorporation from other stakeholders.

Well, this is our four key points in our strategic plan for FY21-25. [inaudible] for any question. So, thank you, Ricardo.

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RICARDO HOLMQUIST: Thank you very much, Harold. I have Javier with a hand up. Please go ahead, Javier.

JAVIER RÚA-JOVET: Thank you. Hola, Harold. Just a question on that fourth point. Why is the fourth point named regional geopolitics? Does that entail that these alliances are going to be alliances with government officials? What are we—talking about that in detail. Thanks.

HAROLD ARCOS: Okay. Thank you, Javier. [inaudible]. Hear me?

RICARDO HOLMQUIST: We lost all the conversation.

CLAUDIA RUIZ: Harold, please continue, we can hear you. Hi Ricardo, I'm asking the operator if Harold is still on or if we lost him.

JUDITH HELLERSTEIN: He appears to be on twice.

CLAUDIA RUIZ: He's also on the bridge so that's the line that I'm actually trying to focus on. One moment.

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RICARDO HOLMQUIST: Anyway, Javier, this is GSE plan so it involves a lot of things that are not necessarily in our scope as ALAC or LACRALO. That's why it's in there regional geopolitics, because there is engagement with the government from the GSE point of view. That's why it's there.

HAROLD ARCOS: Do you hear me?

RICARDO HOLMQUIST: Now we can hear you.

HAROLD ARCOS: Okay. Sorry. Javier, [inaudible] include academy, government, but above all, [all stakeholders related with the DNSSEC] is more important for us. It's a key issue in this year. Why? Because the individual users need to know about the DNSSEC and the [tools] to avoid some [issues] in their [inaudible] the academies now, all is through remote participation, academies have the main role to promote that knowledge among the individual users.

The government has a very important role. As you know, many governments in our region have some practice that is not the best practice for the DNSSEC. So it's a key topic for us. Did I answer your question?

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JAVIER RÚA-JOVET: Yes. Thank you, Harold. Just to add a little bit, the notion of using the word “geopolitics” has a lot of, I don't know, it brings a lot of subjective context and if we’re talking about engaging with governments for them to do best practices from DNSSEC, that’s not necessary geopolitics. Geopolitics I think has to do more with interactions between governments and interest of governments amongst each other.

So this might not be that important, but that’s why I was a bit confused. But now I understand what we’re getting at. Thanks.

HAROLD ARCOS: Thank you, Javier. That is the key point, yeah, about the geopolitics, is our main challenge is to build a framework to [work better.] Yeah, it’s a big point. Thank you, Javier.

RICARDO HOLMQUIST: Javier, do you have any other questions? Because your hand is still up.

JAVIER RÚA-JOVET: No. Thank you.

RICARDO HOLMQUIST: So no more questions. Thank you very much, Harold, for the presentation. I hope, for the next meeting, we can have your results about this GSE strategic plan so you can share with us the comments, or to the ICANN Org.

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Now we have Sébastien Bachollet as the next presenter. Thank you very much, Sébastien, for raising this point. It is not formally a comment, the issue by the ICANN. It is some changes, and Sébastien will show us what changes are that will affect us and how this can affect us, and it's very important to be aware. Thank you very much. Please go ahead, Sébastien.

SÉBASTIEN BACHOLLET: Thank you very much. I have a presentation if you want to have it. It's more a presentation to give you the information. You may have already read the blog post from the CEO, but I was thinking that it would be useful to have a short presentation. Can we go to my presentation, or you don't have it?

CLAUDIA RUIZ: Hi Sébastien, I looked, I did not see anything. I went into the e-mails looking for it. Do you know to whom you sent it to, or can you send it now and I can pull it up quickly?

SÉBASTIEN BACHOLLET: Claudia, I sent it [inaudible] to Heidi.

CLAUDIA RUIZ: Okay. I see Heidi's going to forward it. I'll have it up in a moment.



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SÉBASTIEN BACHOLLET:

Thank you. I will try to be short. It's a message from the CEO who says whether planned or unplanned change is inevitable, and ICANN Org need to be responsive and adaptable. I think it's the same for any organization.

Here, ICANN CEO and executive team have the duty to evaluate the impact of the change, leverage the opportunity to evolve the support for the community to maximize efficiency, collaboration and resources.

The first element who is important to know is Susanna Bennett, who is Senior Vice President and Chief Operations Officer who joined ICANN in 2013 is leaving the 1st of July this year, after seven years. She was in charge and take the lead of several different initiatives. The first one is formation of the security operation team, launched the accountability indicator platform, evaluate board operation and enhance support to the ICANN board, launch the Open Data Program, and participated in the development of the 21-25 operating plan and financial plan and FY21 operating plan and budget. That's what I guess was the first element to change things.

The other one is that the chair of the GDD left ICANN and it was somebody to take the lead during this interim period, and now it's something [we would see] later a definitive decision on that. Next slide, please.

It's the four different items that Susanna was leading, [inaudible] a new planning department, risk management, review implementation and other operations work are sent to different people. Next slide, please.

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RICARDO HOLMQUIST: Sébastien, do you mind to stop just a second? Because we're seeing your other presentation, the one for the multi-stakeholder model instead of the one you have for the current presentation being shown.

SÉBASTIEN BACHOLLET: I am sorry to make too much PowerPoint for us.

RICARDO HOLMQUIST: It's okay. Sorry for that.

SÉBASTIEN BACHOLLET: Okay, then go to the next. Okay, what is important here is to see that Xavier Calvez, Senior Vice President and Chief Financial Officer is taking lead on different duty that Susanna was taking care, but also creation of new planning department who will be in charge of strategic planning and trends work previously led by multi-stakeholder strategic initiative with [inaudible] who is operating and budget planning.

Objectives, if I take the word of the CEO, to streamline the planning process, to improve collaboration at the planning stage within ICANN Org across the community, and to help prioritization of activities in the mid- and long-term.

Risk management is now also under Xavier to make informed decisions about risks facing ICANN Org, identification and mitigation work to be integrated with operational and strategic planning.

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And the last one is review implementation. He will be, with his team, in charge of implementation of review recommendations. All that is very important because you know that we have a lot of review recommendations who were not and who are not implemented. A few of the review who are going on who are just finish raised the issue of review recommendations that ICANN Org has said that they were already implemented, not implemented from community point of view. Therefore, it's important that this is a new person and team in charge of that. Next slide, please.

There is other operation work who are not going to Xavier. The one is security operation go to the senior vice president of global human resources and the idea is synergy between security operations and ICANN facilities and safety team. And the board operation is back to John Jeffrey, general counsel, board secretary and co-deputy CEO. It used to be like that when I was board member. But big change in the team and so on. Next slide, please. And the last one.

Theresa Swinehart, Senior Vice President of multi-stakeholder strategic initiative and co-deputy CEO, she is now also in charge of GDD as she was by interim, she's now officially. And the idea is to help ICANN Org to centralize and improve the support to the ICANN community and multi-stakeholder.

Both GDD and MSSSI serves the community and address subject areas that bridge policy, review recommendations, strategy, and specific initiatives impacting stakeholder. MSSSI, you know what they are doing in running review and different strategic initiative. And GDD includes working with contracted parties and other cross-functional areas of

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work, GDPR and several review recommendations under implementation. And the idea, by increasing the coordination and integration between GDD and MSSl, better leverage, natural synergy and efficiency, ensure coordination with relevant policy implementation, and better support stakeholders and the community.

One of the reasons I wanted to have this presentation, if you'll allow me to make my own and personal comment on that and to start, if you wish, some discussion, in that there are some things who are put together. From my personal point of view, I don't think that it's a good idea that the board operation get back to Legal. It's one of the reasons that we faced a very legalese way of doing things and the fact that it was—somebody else's open mic. I don't know who, but okay. And that's one of my question. And the second is that, GDD is mainly for contracted parties and not at all we are involved in that part of the ICANN work and world. When they have a meeting, they have a meeting by their own in some place of the world. And putting MSSl inside puts at risk, from my point of view again, the real multi-stakeholder of this function who need to take care of all the initiatives by all the stakeholders and the different groups, different SO and ACs. And it's the two reasons I wanted to give you this information in addition for it to be just an informational [inaudible]. Ricardo, I guess I am done. Thank you very much for this opportunity to speak to you.

RICARDO HOLMQUIST:

Thank you very much, Sébastien. I see that Alan's hand is up, so please go ahead.

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ALAN GREENBERG:

Thank you very much. Two very brief comments. On the last item, I will just mention—and I mention it humorously—that at one point, GDD was claiming that all Internet users were in fact their end customers. I don't think that's been said recently, but that was on slides for a while. I don't think it was ever really applicable, but it [inaudible] at that point someone said it.

My main comment is I find these kind of announcements quite interesting and intriguing in light of the fact that at other times, we have senior executives leaving with no message, no notice whatsoever, they just disappear from the ICANN website and no one ever mentions what happened to their responsibilities, why they left, if appropriate, or anything else. In this particular case, it was Christine Willett who had also been with ICANN for eight years and had some senior positions, and just disappears, and one never knows what happens to their responsibilities, how they change. And I just find the contrast interesting. Thank you.

RICARDO HOLMQUIST:

Thank you very much, Alan. Not having any other hand, I have a question for Sébastien. What's your expectation though with this? I mean, we can discuss it here. Do you think a letter to the Org is appropriate? Is that what you're looking for? I don't know if something like that can be done. Not being any comment. I understand we can send a letter whenever we want, but just to have your input on this.

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SÉBASTIEN BACHOLLET: Thank you, Ricardo. For the moment, I didn't come with an idea. First of all, even if we question this way of gathering comments at the end of the blog post, they say if you have comments you can publish them here. It's something we discussed at length in ATRT3 saying that it's written somewhere in the rules of the public comments that it must be in one specific place and there is no way to open comments in other places. But it seems that ICANN Org decided that a blog post is a good way to have inputs.

But I am not yet there. I think we need to—first of all, if you deliberate with me, there is nothing to write. If you think that it's important or not important, there is nothing to write. It's [important] to have any idea of what to do. And maybe now that you're asking the question, maybe it could be a good question for ICANN 68 when At-Large, ALAC met with the CEO. It could be one way to have an action with him on that before sending a letter.

I am open, but that's where I am today. Thank you.

RICARDO HOLMQUIST: Thank you, Sébastien. It looks like a good idea to have this as one of the points with the board—sorry, to the Org when we discuss with them. Any comment from anyone? Please go ahead, Alfredo.

ALFREDO CALDERON: Thank you. I do have two concerns. One concern is regarding how does this impact the strategic five-year plan in terms of the budget? Since we're reshuffling some responsibilities, does that imply that those that

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are assuming that responsibility take on the headcount of the people that were involved under the position that the person leaving had? And how does that work with the timeframe that was established for the five-year strategic plan of ICANN Org? Thank you.

RICARDO HOLMQUIST: I guess Sébastien wants to answer. Please go ahead.

SÉBASTIEN BACHOLLET: Yeah, it's not too much. I will try to answer. I don't think that it changes a lot, because I guess Xavier was already very involved in all that. There is no big change in that. But it's more question to the CEO than a question to the convener of the information. I am not in the head of the CEO, fortunately for him and for me also. But it's maybe a good question for when we will meet him even virtually at Kuala Lumpur meeting. Thank you.

RICARDO HOLMQUIST: Thank you all. I think that going with the idea of having this as a question for the org when we meet them. I don't know if, Sébastien, you still have one more question or something more to add.

SÉBASTIEN BACHOLLET: Just let me know if you want me to prepare something for the meeting or if you handle it. I am open. And you don't need to answer it right now, but just tell me when if you need my help on that. Thank you.

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RICARDO HOLMQUIST: Thank you, Sébastien. Now we have Marita and multi-stakeholder model of the—so please go ahead, Marita. Thank you for this.

MARITA MOLL: Okay. Thank you very much. Now we're seeing the text that was accidentally presented before, so you already got a preview of it. I'm going to talk about this document that has landed on our doorstep called enhancing the effectiveness of ICANN's multi-stakeholder model next steps. We have been going—just as a bit of a history—through this for the last two years. The community and the organization has been asking itself, what are the problems, how can we work better, what are your issues? Most people here probably attended at least one of the plenary sessions where people got up and said, "Okay, this is not working, that's not working, we need to change things."

We ended up at some point at the early part of this exercise—I think we had about 21 issues. And then this was boiled down and now we currently have six issues which were on the list of the last request for comments which came with the budget. And that was the last one that we have responded to. Next slide, please.

Okay. There are two parts of this particular document. I want to preface this by saying that upon reading it, I felt very much that the language of the document has changed from the language and the approach that I had seen in previous documents on this issue.



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In this particular—hello? I hear running water. It's not at my house. All right, thank you. I was saying that the tone of the document seems to have changed. Whereas the previous document we responded to had six issues and we were asked to look at these issues, tell the organization which ones we thought were "low hanging fruit" and which ones could be dealt with without too much upset, [maybe which was] the things that were ongoing.

And so we did that, and I would say that in our response, probably we would have agreed that these ones on this list, the workplan which these three are called priority work areas and you see prioritization of work and efficient use of resources, precision on scoping the work, and consensus representation and inclusivity as the three top issues out of the six that this particular document describes as priority work areas, whereas if we were talking about them as we were in the previous document, we would be talking about them as low hanging fruit.

This is a subtle—maybe it's not such a subtle difference. But when I read through the document, it kind of makes me feel that the next three have kind of dropped off the list. That was not the idea in the previous document. They were all—the last ones and the most important ones on the list, they were all important, and there was no top three and dropping off the bottom. Next slide, please.

What's on the next list of the next three, that's the remaining work areas. Complexity of tools and information and data. Culture, trust and silos. This is a huge one. This is one of the big ones in all of the discussions that we had. We needed to rebuild the culture, the trust and the silos within the different groups of the organization. Now we see it

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defined as remaining work areas. Roles and responsibilities, that was a big one. Although we acknowledged that it was maybe too big to chew off in one chunk, it wasn't less important than the others.

So these are more overarching issues which will take longer to resolve. That's how we described them in our document, and I think that's how generally they were perceived.

When we wrote our last document about resolving these issues—and we're talking about the same six issues—what we suggest is that culture, trust and silos could be or should be handled together with the issue on the previous page which is consensus representation and inclusivity. We said, well, these two bits have an impact on each other so we should be looking at them together.

There's also the issue that At-Large was identified as an organization that was going to try to lead the discussion around culture, trust and silos. In this document, all of that stuff has kind of disappeared, and there's a complete different tone, probably new authors. Yes, I see someone suggesting that.

And I'm a little concerned about where to go with this. I just want to quote you one little piece on here when it comes to talking about the remaining work areas. In this document, it says that while the board has focused its updated workplan on the top three priority areas—that's the first ones I showed you—it also wants to make clear that any additional actions community participants would like to initiate to help address these work areas are welcome. Are there any actions that your community group would like to initiate or coordinate? Additionally, are

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there any community efforts missing from the list? A little bit, this is saying to me, well, yeah, you can [send your complaints or your comments but] we're not really listening. Next slide, please.

There is some money. Someone is mentioning money. Yes, there is about \$3-5 million over five years for this activity, and so I feel we're a little bit sidelining in this document the three crucial work areas that were very important at the beginning and we're kind of suggested that if we want to deal with them, go ahead, but it's your own risk, we don't really have any bandwidth in the organization to help you deal with that.

Yeah, so that's my sort of overarching comment about this document that's landed on our doorstep. There's all kinds of detail, there's 25 pages. I'll just tell you that—if you want to go up a couple of slides, under the prioritization of work and efficient use of resources, if you look at this document you'll see that each one of these are subdivided into work that's currently underway and gaps that need to be addressed.

So under prioritization of work and efficient use of resources, there are ten separate items of work that is currently underway. That goes from streamlining reviews to operational planning, board prioritization. All these things that are ongoing that we are doing anyways. Going through this whole multi-stakeholder evolution thing would have probably had a lot of impact on those ten things that are going on anyways.

There are some gaps identified, community-developed processes for prioritization and retiring work. So we're going to be asked to comment

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on these gaps and what we've got to say about them. And that's kind of a more in-depth discussion for maybe another meeting, but I did want to present it myself a little bit like the whole process has kind of been upended and understandably, we're down to doing the things which are clear and doable and we're not addressing the things that are hard to do and we're going to put them on the backburner. So I invite comments on that. Anybody else? Hello Cheryl.

CHERYL LANGDON-ORR:

Hi Marita. Thank you for, as usual, a very nice distillation of a document for our ease of review, and as usual, again, I appreciate your keen eye for detail.

So I certainly think that this is something we need to keep a very close eye on. I agree with Marita—as you might note in chat, Marita, when you've got time, have a read through—on just about everything you said, actually. But I also see that at the moment, the matter of resource management and prioritization is one that is of the day, of importance, of many agendas. So I'm not concerned as much about the fact that some of these things are subset and prioritized for ease of use and what can be done as cheaply and as effectively and efficiently as possible, but I would be deeply concerned if your prediction—and I fear it could be a possibility—of “But now we've got that done, the rest is up to you” or “we won't really bother.”

So what I'd like to see is that we do reiterate in response to this document very good points that were made previously in the ALAC statement so that we do make sure that the power of our voice is not

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lost, and as an advisory committee, the ALAC statements on these things should be quite powerful. But also, I'd like to make sure that we take the opportunity where we have it now that the ATRT3 report is out, because with the ATRT3 reporting, of course, we have this focus on holistic review which Sébastien has of course [inaudible] a couple of occasions in other fora. But the holistic review will be vital—pardon my use of terminology again—kickstarting or getting going and providing priority and resourcing for some of these extremely important, but yes, more complicated and undoubtedly more costly and risky changes. So, thanks, Marita. I just wanted to reinforce you. So I think we do need to keep a careful eye on things, we do need to make a statement, and we need to leverage off what can be made with the proposed changes out of the ATRT3 reporting as well. Thank you.

RICARDO HOLMQUIST: Thank you, Cheryl. We have Sébastien in the queue. Please go ahead.

SÉBASTIEN BACHOLLET: Thank you, Ricardo. Just to say that I agree with Cheryl, and I just want to add one point. It's quite funny that this document was published just the weekend after ATRT3 sent to the board the final report, because I think something missing is the proposals who are inside the ATRT3 report. And I can't imagine that the board members are not aware of that. Therefore, I don't know, I have a strange feeling where we are on that issue. And definitely, we need to look at the At-Large, ALAC to both documents, this one and the one from ATRT3 and specific issue. We don't need to read all ATRT document, but some part are [very] linked

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with what we are talking about here. And once again, it's a little bit strange to have that just the weekend after we send the final report. Thank you.

RICARDO HOLMQUIST: Thank you, Sébastien. Any other hand? Abdulkarim, please go ahead.

ABDULKARIM OLOYEDE: Thank you very much. I think I want to agree with a lot of what has been said previously, and I just wanted to add that, yes, [inaudible] important for us to get all of our priorities [out to the list.] And also, I think [actually,] what I'm also seeing again is the fact that some of these issues have been other areas, like has been mentioned by Sébastien, especially in terms of ATRT3, and what is important for us is to make sure that the statement we're going to draft is going to also be quite strong to make sure that we'll get some of those things that we want on to the list.

I would also like to add that I would like to be part of the drafting team for this, which I've always been in the past. Thank you very much.

RICARDO HOLMQUIST: Thank you, Abdulkarim. And thank you for raising your hand and helping the writing of this comment.

MARITA MOLL: Can I just do a round out here?

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RICARDO HOLMQUIST: Yes, please.

MARITA MOLL: Yes, thank you very much, and thanks for the offer to help. I will say, Sébastien, that the ATRT3 is identified under the prioritization as work currently underway. So yes, it is being taken into consideration, although no conclusions or evaluations are presented yet. So yeah, as I say, all the work that's underway is identified here, but it doesn't really solve the original problems that were identified when this whole exercise began. So we could have simply had an exercise that said, okay, we need to prioritize the work and this is what we're doing. And the things that are getting missed and lost here are the things that I think we need to look carefully at.

What I'm going to do is look at our other responses and see, try to make some kind of evaluation of the gaps that are in this particular document as per what we previously had suggested, because I think a lot of things have gotten lost. I'll leave it at that. Thank you, and I hope we'll get to discuss this again. The deadline is August 5th. So, anybody's up for work in July, that'll be this. Thank you.

RICARDO HOLMQUIST: Marita, do you want to be the penholder for the comment? I know that formally, you're not right now. I see the help of Abdulkarim for this, and I don't know if Sébastien will want to add something there, especially the link for the ATRT3.

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MARITA MOLL: Yeah. As I have done the writing for the previous iterations of this, it would probably be easiest if I just go through it, and I'm happy to have people responding and helping out with that. But basically, I think it's going to be an exercise of looking at what we said already, because we already did this work, and seeing how there's a discrepancy or disparity in this particular document where what we said was not being addressed. That's how I see it.

RICARDO HOLMQUIST: Thank you, Marita. We have the hand up of Sébastien. Please go ahead.

SÉBASTIEN BACHOLLET: Thank you, Ricardo. Happy to help, and I'm sure that the people from At-Large who were in ATRT3 in addition to Cheryl already saying that in the chat will be happy to help.

I just want to be sure, Marita, one part of ATRT3 is about prioritization, but the whole document, we have five recommendations, and some are proposals who need to be taken into account in the work about multi-stakeholder model evolution. And one of them is what Cheryl explained about systemic, holistic review. And that's something who is not yet in the document, of course, but we need to take that into account and maybe point out the work done by the ATRT3 and with great impact from [inaudible] from At-Large in that [team.] Thank you.



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RICARDO HOLMQUIST: Thank you very much, Sébastien. I'm happy to see a lot of people trying to help Marita on this. Marita was almost the only one when this arose. Now it's a team. So I'm very glad to see that. I don't see any other hand here, and we are [at an hour.] I don't know if anyone has Any Other Business. Just to mention, next call shall be the second week of July. We have to schedule it yet, but more or less, this will be the time frame. And I hope to have by that time the draft, or at least, [commencing] draft of the multi-stakeholder model. Also, I hope that for the second week, we will have still time for the LAC strategic plan after it has to be submitted.

That's all from my part. I don't know if anyone else has something else to add. Not seeing any other hand and being that we're at the top of the hour, thank you very much for everybody for joining the call and for the three presenters we had today. Thank you very much.

CLAUDIA RUIZ: Thank you all for joining the call. This meeting is now adjourned. Please enjoy the rest of your day.

**[END OF TRANSCRIPTION]**