CLAUDIA RUIZ:	Good morning, good afternoon, good evening, everyone. Welcome to the LACRALO teleconference with the elected leadership on Wednesday, July 10th, 2019, at 23:00 UTC.
	On the Spanish channel, we have Sergio Salinas Porto, Harold Arcos, Sylvia Herlein Leite, Alberto Soto, Antonio Medina Gomez, Carlos Leal, Gilberto Lara, Leon Sanchez, Lito Ibarra, Vanda Scartezini.
	On the English channel, we have Kerry Kerr, Dev Anand Teelucksingh, Tracy Hackshaw, Maureen Hilyard, and Jacqueline Morris.
	From staff, we have Gisella Gruber, Silvia Vivanco, and Claudia Ruiz.
	We have apologies from Ricardo Holmquist.
	Our interpreters today are Veronica and Marina.
	Before we start, a kind reminder to please state you name not just for the transcription but also for our interpreters to be able to identify you in the proper channel.
	This is all. Thank you. You have the floor, Sergio.
SILVIA VIVANCO:	Thank you, Claudia. After the first item of our agenda, which [inaudible], we have the second one, the introduction and the purpose of this call. Sergio, you have the floor.

Note: The following is the output resulting from transcribing an audio file into a word/text document. Although the transcription is largely accurate, in some cases may be incomplete or inaccurate due to inaudible passages and grammatical corrections. It is posted as an aid to the original audio file, but should not be treated as an authoritative record.

SERGIO SALINAS PORTO: Thank you, Silvia. Good morning, good afternoon, good evening, everyone. The purpose of this call, after some feedback and e-mail exchange, is that we thought this call should be organized, but we expect that, under our rules of procedure, this could be an ordinary, routine event whenever there is an election so that each of the nominees can make a presentation of their aspirations of what they are doing to do in the region. But also those leaders who held positions in the past can make a balance and take stock of what they've done.

With this, we'll be able to provide an opening and a closure to each of the ten and assess if there is a positive or a negative balance. We hope it will always be positive with the challenges ahead.

Having said this, we're going to work like this. There is a list, as you may have seen on the agenda, of our colleagues who have been nominated and afterwards elected unanimously by acclimation. According to the order in the list, each of them will take the floor. First is Sylvia Herlein, then myself, then Carlos Leal, then Harold Arcos, then our friend, Kerry Kerr, and then our dear friend, Tracy Hackshaw, who is also on this call. Perhaps he can talk to us about the NomCom.

Each speaker will have three minutes. In my case I will take more because I have to provide an evaluation of what has been in the past year. In the past few months, I was the Chair of LACRLO. Then we will discuss the challenges and the proposals I have submitted. Then there will be a presentation by each of us and a Q&A session afterwards.

Silvia Vivanco will be moderating this exchange, and you will have the chance to ask questions. What I do not know – probably Silvia will give

us an answer – is whether we will all present first and then the questions will be made all at the end, or whether there will be questions after each individual's presentation. Silvia will answer.

I will now give the floor back to Silvia and I will ask you very kindly, those of you who have open mics, to please mute them so we can really understand each other without any problems. It is very difficult for me whenever there is an interruption to find order in my mind to my ideas, so please be respective of this and mute your mics. Now I will give the floor to Silvia Vivanco. Again, it has been a pleasure to see this call organized. Silvia, go ahead.

SILIVIA VIVANCO: Thank you, all. Welcome to you all. Let's start with the presentation by each of the elected candidates. For further information on the wiki page, there is a well-documented list of expressions of interest of each of the nominees and also the various questions there on the wiki. There is a link on the agenda that you can click on whenever someone takes the floor.

Let's start with three minutes for Sylvia Herlein Leite. Go ahead, Sylvia.

SYLVIA HERLEIN LEITE: Hello. Good evening. I hope you can hear me okay. Thank you very much. I am Sylvia Herlein Leite. It is a pleasure for me to be here with you and with this team of elected people. As an ALAC member, that was the first time I could work for the region. This was in 2009. Since then, I found that being an ALAC members is like being a bride, a bridge

between ICANN and LACRALO. Even though ALAC members have autonomy for voting purposes , I believed then and I still believe that it is the community that is [inaudible] jointly.

Because of that, my intention now is to have ongoing communications with all of you so that I can bring back to you what is being discussed in ALAC so that all of us together can guide me and let me know what the region thinks and needs. Since the first time I was an ALAC member ten years ago, to be frank, I think I am mature and I have a deeper understanding on how the region operates and how the ICANN ecosystem works. We are beginning a new stage in LACRALO, better organized, with a structure that I'm positive will make us grow in the future. This new structure, with Chair-Elect and Secretary-Elect, will enable that growth.

I'd like to take this opportunity now to commend the governance team for such an expected achievement. Sorry? [Someone]?

Within this structure, we also have new working groups created in LACRALO. As you know through the e-mail I sent recently, I am Chair of the Multi-Language IDN. We are already representing ten countries in my region. In addition to working on that, so that the region can have a deeper understanding and be able to engage in ICANN's groups, we would be also working on the topic of universal acceptance. That is why I'm so happy to see what is happening in our region in this new phase. After ICANN 66, I will be participating in all ICANN meetings and discussions with Humberto Carrasco so that, when I take my position, there will be a smooth transition.

I cannot say much more, just that I'm very proud to provide my service again to the region. As always, I'm open to all questions you may have, either through the list or in private. You can see my contact details over there that Silvia set on the wiki. That's all. Thank you very much for your time.

SILVIA VIVANCO: Thank you very much, Sylvia. Now we will give the floor to Tracy, who has an issue with his calendar. He has to leave, so we'll give the floor to Tracy. You have three minutes, Tracy.

TRACY HACKSHAW: Thank you. Can you hear me?

UNIDENTIFIED SPEAKER: Yes, we can hear you.

TRACY HACKSHAW: Great. Thank you. Thank you very much for the opportunity to present myself to the LACRALO community. Last year, I was elected to represent the Latin American region in the 2019 NomCom. I'm extremely [inaudible] experience. It was my first experience in the Nominating Committee. Obviously, I can't say a lot about what the NomCom said, but one of the things that we attempted to do this year was to bring a significant amount of diversity into the applicant pool at the very least. We had well over 120 applications this year, and quite a large number from the African region in particular because there are some African

seats on the Board that need to be filled. We also have quite a useful pool from the LAC region, as well as from Asia-Pacific. I'm hoping that, once the selectees are announced, the community will be happy.

So who am I? I'm Tracy Hackshaw. I am currently a consultant within the [inaudible] sector. I have had experience working with the ICANN community, first as a Fellow and in the government area and then on the GAC. I was Vice-Chair of the GAC for two years. After that, I worked with the membership onboarding program. Now I'm with the At-Large Advisory Committee and LACRALO and presenting myself for the 2020 NomCom, which I am hopeful will be ratified in due course by the ALAC.

This year, I believe, we have an opportunity as well to add some more diversity to the mix. If our successors in 2019 are received well, I believe we can proceed further with our attempts to ensure that we increase the volume of the voices and the ICANN leadership that come from regions that are not always well-represented. I endeavor to do such work in NomCom and working with my colleagues there to ensure that, at the very least, we have a very good pool of applications through outreach and so on.

I would like to [inaudible,] and, having not yet been ratified, I would also like to make the observation that we can start doing outreach today, now, into the Latin American and Caribbean regions, bringing candidates. I believe there'll be two Board candidates. I'm not exactly sure yet of the diversity requirements, but for certainly two Board candidates, I believe there will be seats open, incumbency notwithstanding, and we have additional seats on the ALAC leadership, etc.

So outreach can begin as we speak. I encourage all my Latin American/Caribbean colleagues to look into the positions that are available. Apply. As I've said, it's a very [inaudible] diversity, so the chances of your application being viewed as favorably and with fresh eyes are very high.

Thank you very much for the opportunity. I can take on questions. I'm not sure what's happening next, but I can take on questions if necessary. Thank you so much.

SILVIA VIVANCO: Thank you, Tracy, for your presentation. We have our next speaker now, who is Sergio Salinas, and the questions will be asked at the end after all presentations. So I will now give the floor to Sergio Salinas Porto.

SERGIO SALINAS PORTO: Thank you, Silvia. Let me tell you about this process on how we experience this from the LACRALO leadership, and then we will talk about the challenges ahead.

Whenever you look back and you see what has been done, you realize that there are important advances in the region. This is thanks to the first foundation that was not successful at the very beginning and that were set by the previous leadership. We were able to start working with a new operating principle that was a huge advancement. They were passed in December last year, and this year we have started to have new opportunities to order the region. I believe that the region is [one structure].

Regarding our activities, we have some tools to move forward in the policy development process with a Latin American and Caribbean view. Along these lines, we create different working groups. This was a very positive aspect. We were also able to make some amendments in our previous operating principles and rules of procedures. We also added the individual users. After an activity with Humberto Carrasco and I have participate, we were able to involve these new nine individuals to LACRALO as individual users. This was the starting point for many other people to engage in the different working groups, so this gives the region a new perspective.

If I'm not mistaken, I believe that there are six organizations that are about to apply. In the past, we didn't have any ALS representation in those areas. Our region is large, and we are now having representation in places where ICANN was unknown. We have user organizations but we know how have user organizations that were not represented at ICANN before. I believe that's a great, a step forward. This is of course related to the objective of our region.

But now we have a higher objective, a different challenge. We created the LACRALO Board. So far, since we didn't have clear in our minds the way in which this Board would work, we wanted to stop being the Chair and the Secretary, although they still have the active leadership of the region. There is a Board now being created. These are elected positions. We also have the participation of the working group chairs. Now we have a new structure allowing us to have a better decision-making process and to analyze what is going within ICANN and within the region in order to have a stronger presence in the community and in the ICANN ecosystem. From my point of view, I believe that is a step forward. This

is going to help us have more penetration in the Latin America and the Caribbean region.

Now, what are the challenges ahead? Well, this is related to our next two years. First of all, let me tell you that our first challenge ahead is to [inaudible] the rules of procedure. Tomorrow I'm going to circulate an e-mail to two of our members in the region, Alberto Soto and Jose Arce, so that we can create a preliminary draft first in Spanish. Then this is going to be translated into English. That draft is going to be the starting point or the source document for the rules of procedure? No, but this is going to be our first starting point for us to be able to start working and for us to start discussing. Then we're going to call all the Governance Working Group members and then we are going to pass the rules of procedure in November. That is not much time ahead – November is coming soon – but I have expectations on this.

On the other hand, we are going to move forward in the final composition of our LACRALO Board now that we have the Chair-Elect and the Secretary-Elect. This is for our Caribbean members. Those missing members are now going to be part of the Board, and they're going to be added to the Board channels. We're going to start working with them in order to pave the way for the strategic plan.

This plan should go beyond the different election. I believe that we need to have a guiding principle for us to be able to create stronger policies that should go beyond the leadership of LACRALO. In order to achieve that, we will have to define the strategy, and that strategy will have to be discussed by the whole region. So this LACRALO Board or this LACRALO structure is going to provide a proposal which will be

discussed. This is not going to be something easy or quick. This will imply a continuous, ongoing dialogue in the region so that we can decide how we're going to work and the interest we need to focus on.

ICANN usually leads us to another dimension, and this is the general issues that are being addressed. The issues that are always changing are [scenarios], but of course we have to have some clear issues on our mind so that we can create the [restart] of the region.

There is another process that we need to pay attention to, and this is how we create participation measures for the region. This is going to be discussed in our monthly meetings to see how we can be better trained and how we can move forward in other topics – how we can start working, as Sylvia said before. We detected, even before the Marrakech meeting, that universal acceptance could be a very important topic to be discussed. The IDN Working Group and the WHOIS and GDPR Working Group gathered together and started working to develop and discuss this particular issue. The working groups are also working on other topics, but this particular issue is going to be addressed by two working groups. So this is a step forward in our region because we want to participate in ALAC working groups, and I know that you're tired of listening to me saying the same. But we are not only committed to working in our regional working group. We also need to work in the ALAC working group.

We are going to have the possibility and even the burden to discuss and provide our ideas to our cross-community working group. We need our voice to be heard in every place in ICANN where policies are being discussed.

I'm going to stop here. Sorry for being so long. Now I give you the floor to the next speaker.

SILVIA VIVANCO: Thank you very much, Sergio, for this presentation. The next speaker is Carlos Leal. Please, Carlos, go ahead. You have the floor.

CARLOS LEAL: Good morning, good afternoon, and good evening. Thank you for the opportunity of this opportunity. I would like to start my presentation by providing a personal comment. I remembered when I was at university there were intentional organizations defining standards and regulations. At that time, we talked about ICANN and IANA. They were faraway organizations. In 2015 in Nicaragua we created our first ALS, and we have been working since then.

I am electronics engineer. I have a master's degree in telecommunications. During the past 15 years, I have been and delivering courses for the most important universities in Nicaragua. I am a driver of new technologies. Among my most important achievement, I would say that I have founded different working groups and [have an affinity] working groups. I believe that we all need to have the opportunity to participate as leaders or as members.

Since 2015, I have been working in different topics. Barcelona was my first meeting. I was able to attend that meeting thanks to the Fellowship Program. As I said before, I have been working in the WHOIS and GDPR

Working Groups and also have been working in the Universal Acceptance Working Group.

I am a newcomer, if you will, because I know there are many colleagues with many years of experience, but I also know that being a newcomer is not bad because I see people coming from other countries not belonging to our region, but they discuss the same topics. I see new faces. I am happy because of that. I know that I have the support of my colleagues from the regions, but at the same time I see that the [inaudible] availability of new people, of new blood, and a willingness to participate.

Usually we see the same people, but there are many people who are willing to provide support, so it's good for newcomers to have the possibility of participating and contributing to the region.

Thank you very much for your time.

SILVIA VIVANCO: Thank you, Carlos Leal, for your presentation. Now I'm gong to give the floor to Harold Arcos. Harold, please go ahead.

HAROLD ARCOS: Thank you, Silvia. Can you hear me?

SILVIA VIVANCO: Yes, we can hear you. Please go ahead.

HAROLD ARCOS:	Okay. Good morning, good afternoon, and good evening, everyone. Sorry, I believe there is a mic that is open – okay. Thank you.

I am a computer scientist. I belong to the Venezuelan community. As many of you already know, I have participated in the ICANN leadership training program at the Kobe meeting. We have a very intensive program.

Regarding this new role, this is a one of the challenges that we are taking in the region. This is to create order to provide a new structure. We have been working on the meditation processes. In this stage, we have decided to create, together with the region, a new stage. The proposal that has been put forth so far is the summary of the work that has been done and the work that needs to be carried out at ICANN. This is a challenge for all us as an end user organization and as individual users. This is a new stage and a challenge ahead because ICANN has decided to treat even a new vision and mission. This is a challenge, of course, for us as users. We need to keep on creating the bottom-up policies, taking into account the participation of everyone in this ecosystem.

We need to take our knowledge from ALAC and LACRALO working groups to the community because this is a very motivating factor for people willing to participate. Since the Internet School of Governance met in Mexico, many individual members have expressed their willingness to participate. So this is very rewarding for us. Of course, I would like to thank the region for its trust.

If you have any questions regarding my training or regarding purposes, I am not sure [inaudible], but this is, in summary, the view that the Secretariat wanted to provide to you in order to keep the support in order to use and put all tools at the disposal of the region. We are working on our operating principles. With that, thank you very much.

SILVIA VIVANCO: Thank you very much, Harold, for your presentation. Let's continue with our next speaker, who is Kerry Kerr. Kerry Kerr, you have the floor.

KERRY KERR: Good day, good evening, good night, everyone. Hi, Silvia. Thank you very much. My name is Kerry Omir Kerr, and I am one of the newest kids on the block. I share that, while I might be new, I am not one to be taken for granted in terms of shying away from responsibility.

I had a nice discussion earlier with Harold in terms of where my responsibility lies. Let me just share that, at my job, I have the responsibility for website maintenance, general networking and IT and maintenance also. We also do a variety of communication stuff in terms of newsletters/magazines, etc.

I'd like to share that also, given that Saint Vincent and the Grenadines is one of the newest ALSes, we are excited to be a part of this process. For our local ISOC, I've been involved in the Internet Governance Forum. We've been pushing it. We actually had two back-to-back programs last year and this year. I've been significantly a part of the planning process. Also, I've been assisting the regional ISOC in teaching. We have just

completed this week a course on the Internet of Things policy development. Also, I've been working my local ISOC. We're working to together with the government – assisting them, actually – in putting together a cybersecurity framework because we do not have any such thing.

So I am so excited to be engaged in the policy of LACRALO, and I'm excited to learn. I've read through the responsibilities for the Secretary-Elect, and I realize it's a job where I will be given an opportunity to learn. This is very exciting for me. I'll work hard so that we can pull together and get the end users' interest or their perspective [on] ICANN names and numbers policy development.

[Remember], most of you have a lot of experiences. I'll be leaning on you for your guidance. Let's work together. I'm excited because, while I may not have Spanish as my second language, I'm eager to learn. So I'm fresh. New. No baggage. I have a fresh perspective and willingness to serve ICANN.

I think I'm out of time. Thank you very much.

SILVIA VIVANCO: Thank you very much, Kerry. Welcome to LACRALO. So now we have all the elected candidates, who have already made their presentations, so our next step is questions and answers. We're going to request all participants, if you are on Zoom, to please raise your hand if you want to ask questions or write them on the chat. We will read them. But please identify to whom you're addressing the question.

We will start. We have about 20-25 minutes for questions and answers, so let's start. The floor is open.

We are reading on the chat. If there are any questions, we do not see any yet.

I see a hand raised. Maureen Hilyard, and after Maureen, Leon Sanchez and also Jacqueline Morris. I hope I have not made a mistake in the order. Maureen, you have the floor.

MAUREEN HILYARD: For the At-Large, I really think you should be first.

SILVIA VIVANCO: Okay, Maureen. So, Leon, you have the floor.

LEON SANCHEZ: Thank you, Maureen, for giving the floor to me through Silvia. I wanted just to express my congratulations to all the elected leaders in the region. I am very happy to see that, although there were some minor details to be worked on during the process, there was a success, and the elections were completed as an outcome of the meditation effort that we followed in LACRALO for most of the past two years. I think this is an indication of the beginning of a new era for our region during which we will hopefully focus our efforts in building positively for the region and finally overcoming the rivalries of the interests that might have existed in the past.

Obviously, I invite you to maintain the unit in the region, that we keep the spirit of collaboration that has always been present with us for the benefit of the region.

This is all. Let me conclude by again congratulating you and extending all my support wherever I can help you from my position in the Board and also a member of LACRALO and AT-Large. You have my support. I am just an e-mail away, a Skype message, a WhatsApp away. Certainly, thank you very much for your support.

SILVIA VIVANCO: Thank you very much, Leon, for your words. Now, Maureen Hilyard, you have a chance to make a question or a comment.

MAUREEN HILYARD: Thank you, Silvia. I'm just absolutely thrilled. I'm very honored to be part of what I see at this meeting as a major milestone for LACRALO. Like Leon has said, this is a great opportunity for At-Large to have a leadership model that I really think is a really good example of sharing leadership opportunities among the wider community and more equitably within the region. [Then] it becomes a right.

We've tried to do this within APRALO, although we don't have a formal election, but I can attest that it's a great model for gathering together the views of the various regions and bringing that to the decision-making tables that you will now have with your LACRALO Board. I'm really, really happy that LACRALO has gone done this track.

I really think too that this meeting itself, where you have your LACRALO leaders that you been introduced to each other and to the community – that you really make sure of the regular Zoom meetings. I think sometimes some messages are not being as helpful, but I think that talking together in this way and in the face-to-face meetings that we have will really bring some positive outcomes that I know that will come out in this major decision that you've made to create a Board.

Like Leon, I wish you the best of luck. I'm always there if you need a helping hand for anything. Please call on me. Thank you.

SILVIA VIVANCO: Thank you very much, Maureen, for your kind words and support as ALAC Chair. Now we will give the floor to Jacqueline Morris. Jacqueline, you have the floor.

JACQUELINE MORRIS: Hi, everyone, [for bearing] me. First I want to say this is amazing. We actually got through it. It has been a long slog and a lot of work. We have come to new understanding, and it seems as if everything is going really. I would like to congratulate everyone who worked towards this outcome and particularly everyone who has volunteered their time and effort to be part of the leadership team.

I just have one small reminder. In order to continue in that collaborative way, maybe having two people work on the rules of procedure might not be the best way to go about it. Maybe we should have at least one member from each of the four sub-regions participating in that rules of

procedure drafting so that, by the time it comes out, every region would have had some input from the beginning, and we won't have the fights that we had when we're presented with something at the end because, having done all this work, I don't want us to start sliding back by forgetting to think about everything that we've gone through all the time. We don't want a little forgetfulness to start sliding us back.

Congratulations, everyone. I'm looking forward to a fabulous three years from you guys. Bye.

SILVIA VIVANCO: Thank you very much, Jacqueline, for your words and your comment. Now the next is Humberto Carrasco.

HUMBERTO CARRASCO: Thank you very much, Silvia. To be honest, I have to still learn Maureen's and Jacqueline's words and make them my own. It has been hard work to reach where we are now. I also want to say – this is actually the intention to raise my hand – Carlos Leal and Kerry, please do not discouraged if you are faced with comments that are critical of your elections. That is the typical thing in our region. I think it is normal if it is within the limits of respect and rules of behavior in ICANN.

Having said this, let me point out, again, to please not be discouraged if anyone tells you you are not experienced enough precisely when we were talking about the Secretary-Elect and the Chair-Elect, that they needed two years of preparation. Well, precisely. That was for them to

learn what it is, what it means to be a chair and secretary. That is why the transition period [is on] how to involve new leaders for the region.

I have been Secretary. I have been Chair. Now I'm an ALAC member. I extend all my help to you, the new ones if you have any questions, any doubts. Also, to anything else who is not so new, here I am for anything you need. Thank you very much.

SILVIA VIVANCO: Thank you, Humberto, for your words. The next is the [inaudible]. If I'm not mistaken, that is Sergio. If you want to make a comment, Sergio, you have the floor.

SERGIO SALINAS PORTO: Thank you, Silvia. Just a clarification for Jacqueline. Perhaps it was misunderstood. The only thing we're going to do was to put in a paper some basic ideas to be discussed in the governance group, where all groups are represented. Instead of starting with a blank slate, we will design a draft on which issues are already discussed, which things should be discussed, which are the old rules, which can be applied and which not, and work from there. Instead of working on a blank page, we will start working on something is already written so that everyone can start working. By no means will this small group be doing the work of the entire Governance Working Group. It is just an intention to put some order to start working. Let me be very clear because what we are trying to do is to develop transparency, a balanced work of all sub-regions, and process in which all parts can make their contributions for the region to operate. That is all. Thank you very much.

SILVIA VIVANCO: Antonia Medina Gomez, you have the floor.

                         I think that we're not hearing you, Antonia. Can you try again, Antonia, please?

ANTONIA MEDINA GOMEZ: Good evening. Can you hear me?

SILVIA VIVANCO: Yes, we can hear you now. Please go ahead.

ANTONIA MEDINA GOMEZ: Okay, thank you. Congratulations to our elected leaders. Sergio mentioned something important regarding the operating principles on the rules, and I would like to ask you what is going to happen in the next month with that? Because I have a feeling there is going to a certain task. I don't know if there's going to be any task or any activity in order to see what should be in effect now and which should be approved by now. So I would like to thank also our leaders, Leon and Humberto, for supporting your leadership positions. For the first time, I see that LACRALO is going to work as a whole region. This is what we are. We are one region, and this is a positive aspect. This is the end of my comment.

SILVIA VIVANCO: Thank you, Antonia.

SERGIO SALINAS PORTO: Silvia, may I reply to Antonia?

SILVIA VIVANCO: Yes. Please go ahead.

SERGIO SALINAS PORTO: Very briefly. Antonia, thank you for your comments and thank you for your input. By November, when new leaders take their positions, the idea is to have the rules of procedure already in place. So that's why we're in a hurry somehow: we're going to work on this. We need to schedule our calls. We need to publish the discussions. The idea is for this to be a very transparent process. You are a member of the Governance Working Group, so I believe that you will be able to participate very actively in this process. Our idea is to have this process done by November with a great deal of transparency in order to avoid any doubt regarding our discussions.

Of course, due to some organizational reasons, we are going to have different working processes or working methods. Perhaps we're going to address different topics. We will have to discuss that with the working group. Once we have a final document, a final result …

SILVIA VIVANCO: I believe that Sergio dropped.

SERGIO SALINAS PORTO: Can you hear me?

SILVIA VIVANCO: Yes, we can hear you, Sergio. Please go ahead.

SERGIO SALINAS PORTO: Okay. As I was saying, we're going to create balance within these sub-regions, and we will have plenty of time for the region to work for the region to be able to provide input, to provide opinion, on that. So these are things that we need to address in the short term in the working group. I would like to assure you that this is going to work and that we will move ahead. Thank you.

SILVIA VIVANCO: Thank you, Sergio. I see Antonia has her hand up. Antonia, do you have any further comment or any follow-up comment?

There is no reply for Antonia. I see no further comments or questions in the chat.

We're at the top of the hour. This is the final comment. Thank you all, each of you, for you active participation. We will now bring this call to an end. When it comes to transparency, as you know, we [inaudible] all the logistics needed for calls and interpretation so that you can create your spaced for debate and so that you can provide the necessary transparency require by the region.

Without further ado and since there are no further comments, I would like to bring this call to an end. I would like to thank you all on behalf of the staff for participating and for continuing working in the LACRALO process. Thank you very much. We will talk soon. Thank you. Bye-bye.

[END OF TRANSCRIPTION]